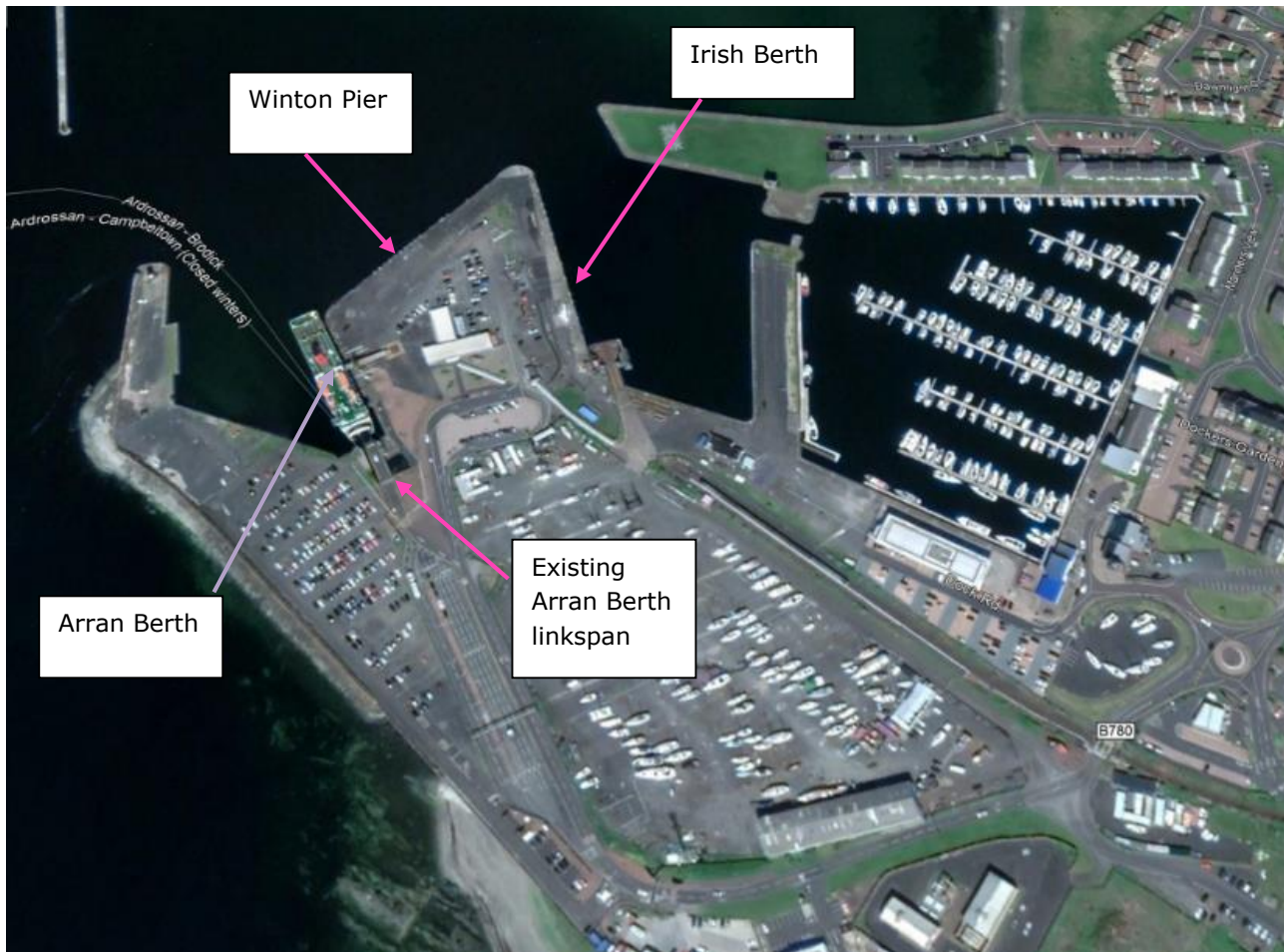


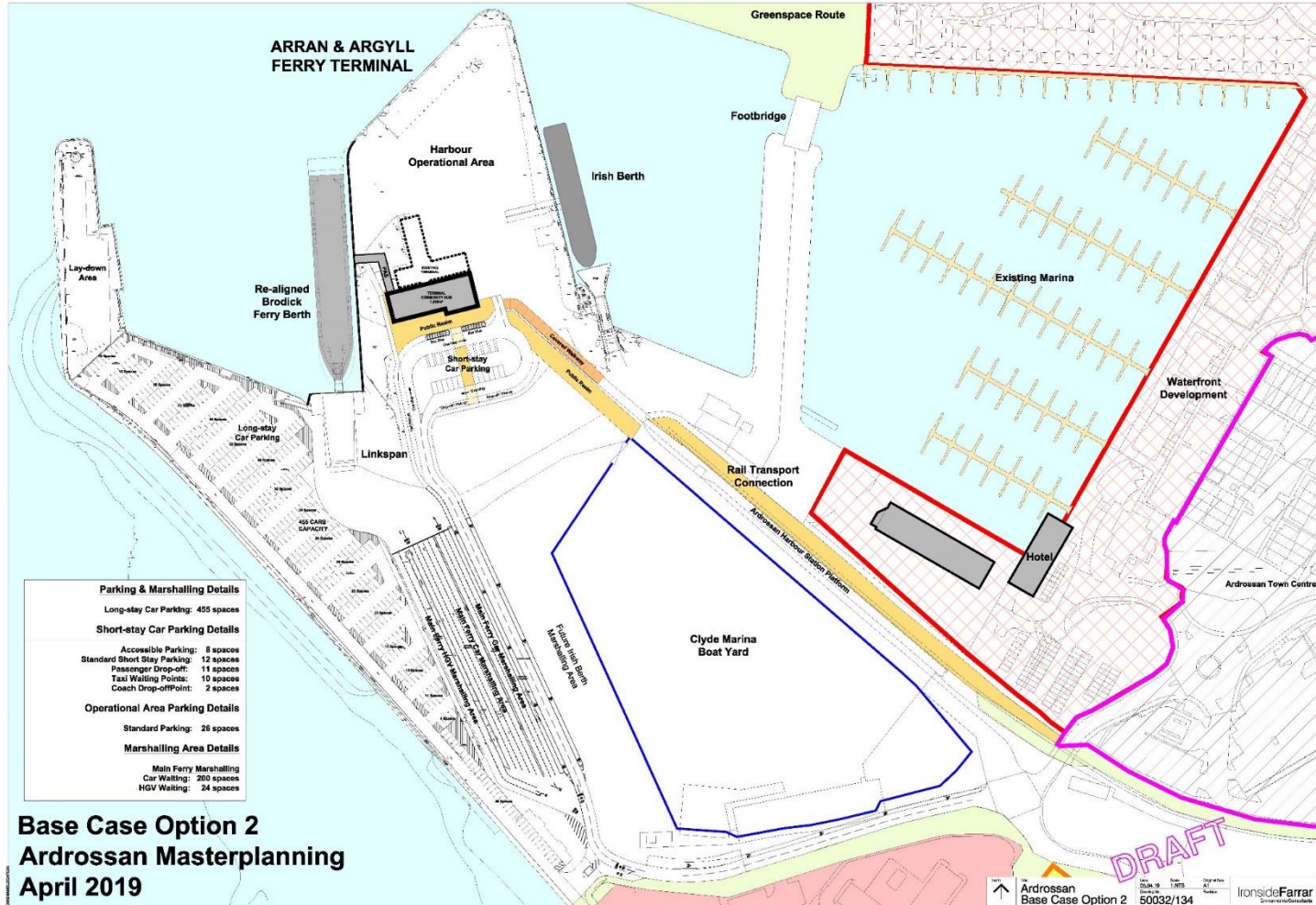
Ardrossan Harbour Upgrade Project



Ardrossan Harbour outlay



Landside – Draft layout



Governance

- Ministerial Task Force – met in April 2019, November 2019 and February 2020. Next meeting expected to be scheduled for June 2020.
- Membership of the Task Force includes: Transport Scotland, NAC, PPG, CalMac, CMAL, Arran Ferry Committee and Kenneth Gibson MSP
- Steering Group – meets on a regular basis to progress all on-going workstreams, such as Service Continuity, Exemplar Design of Marine Infrastructure and Landside components.