



**North Ayrshire Council**  
Comhairle Siorrachd Àir a Tuath

Budget Book 2020/21

# North Ayrshire Council

## Budget Book 2020/21

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# **Section 1**

## **General Services Revenue**

**North Ayrshire Council**  
**Revenue Budget 2020/21**  
**Revenue Budget Summary Position**

<b>Funding</b>	<b>2020/21</b> <b>£000's</b>
Aggregate external finance	296,679
Additional aggregate external finance due : Teachers' Induction Scheme	734
Council Tax Income (4.84%)	58,827
Council Tax Income from 2nd homes	1,140
Contribution from General Reserves	548
<b>Total Funding Available</b>	<b>357,928</b>
<b>Expenditure</b>	
<b>Base Budget</b>	<b>343,521</b>
<b>Operational Budget Adjustments</b>	
Inspiring Places	(805)
Aspiring Communities	(49)
A Council for the Future	(321)
<b>Total Operational Budget Adjustments</b>	<b>(1,175)</b>
<b>Savings Previously Approved</b>	
Inspiring Places	(417)
Aspiring Communities	(684)
A Council for the Future	(502)
<b>Total Savings Previously Approved</b>	<b>(1,603)</b>
<b>Investments - Contractual/Unavoidable</b>	
Aspiring Communities	415
A Council for the Future	441
Corporate Investment	2,499
<b>Total Contractual / Unavoidable</b>	<b>3,355</b>
<b>Investments - National/Local Pressures</b>	
Inspiring Places	77
A Council for the Future	370
<b>Total National / Local Pressures</b>	<b>640</b>
<b>New National Expenditure Requirements</b>	
Inspiring Places	208
Aspiring Communities	11,035
A Council for the Future	142
<b>Total National Expenditure Requirements</b>	<b>11,385</b>
<b>Total Expenditure Requirements (excl HSCP)</b>	<b>15,380</b>

**North Ayrshire Council**  
**Revenue Budget 2020/21**  
**Revenue Budget Summary Position**

	<b>2020/21</b>
	<b>£000's</b>
<b>Health and Social Care Partnership</b>	
HSCP Net Expenditure Requirements	-
New HSCP National Expenditure Requirements - Recurring	2,138
New HSCP National Expenditure Requirements - Non Recurring	1,119
<b>Total Health and Social Care Partnership</b>	<b>3,257</b>
<b>Total Expenditure Requirements</b>	<b>18,637</b>
<b>Total Adjustments</b>	<b>15,859</b>
<b>Total Expenditure Requirement</b>	<b>359,380</b>
<b>(Surplus)/Deficit for Year</b>	<b>1,452</b>
<b>New Savings Proposed</b>	
Inspiring Places	(250)
Aspiring Communities	(1,149)
A Council for the Future	(53)
<b>Total Savings Proposed</b>	<b>(1,452)</b>
<b>Revised Expenditure Requirement</b>	<b>357,928</b>
<b>Revised (Surplus)/Deficit for Year if all Savings Proposals are Accepted</b>	<b>0</b>

**North Ayrshire Council**  
**Revenue Budget 2020/21**  
**Revenue Budget Operational Budget Adjustments**

Council Objective/Theme	Operational Budget Adjustment	Reference	Category	2020/21 £'s	2021/22 £'s	2022/23 £'s
<b>Inspiring Places</b>						
Charging for Services, Alternative Funding	Increased Employability Programme match funding	SP-PL-20-19	Green	(350,000)	350,000	-
Charging for Services, Alternative Funding	Review non ERDF Economic Growth support funding	SP-PL-20-20	Green	-	(185,000)	-
Charging for Services, Alternative Funding	Increase design team fee income target to reflect current 10 year capital programme	SP-PL-20-27	Green	(92,500)	-	-
Charging for Services, Alternative Funding	Coastal Communities - Review of expenditure aligned to available external funding	SP-PL-20-42	Green	(88,000)	-	-
Charging for Services, Alternative Funding	Sub Total			<u>(530,500)</u>	<u>165,000</u>	<u>-</u>
Land, Property and Assets	Road Lighting - Energy Efficiency Lunar 2	SP-PL-20-14	Green	(37,500)	(37,500)	-
Land, Property and Assets	Road Lighting - Removal of dark lamp night fault inspection	SP-PL-20-15	Green	(6,500)	-	-
Land, Property and Assets	Remove PMI budget for portacabin rental	SP-PL-19-39	Green	-	(25,000)	-
Land, Property and Assets	Clyde Muirshiel Regional Park	SP-COM-20-03	Green	(41,000)	-	-
Land, Property and Assets	Sub Total			<u>(85,000)</u>	<u>(62,500)</u>	<u>-</u>
Service Delivery Models	Further review of vacant posts and those not directly contributing to statutory functions	SP-PL-20-02	Amber	(184,835)	-	-
Service Delivery Models	Relocation of Homelessness Team to Bridgegate House	SP-PL-20-26	Green	-	-	(45,000)
Service Delivery Models	Sub Total			<u>(184,835)</u>	<u>-</u>	<u>(45,000)</u>
Waste Services Review	Reduction in landfill aftercare costs	SP-PL-20-07	Green	(50,000)	-	-
Waste Services Review	Reduce Streetscene purchase of items such as litter bins, benches and planters.	SP-PL-19-04	Green	20,000	-	-
Waste Services Review	Reduction in the waste container expenditure	SP-PL-19-13	Green	25,000	-	-
Waste Services Review	Sub Total			<u>(5,000)</u>	<u>-</u>	<u>-</u>
Total				<u>(805,335)</u>	<u>102,500</u>	<u>(45,000)</u>
<b>Aspiring Communities</b>						
Children, Young People and Communities	ASN Review	SP-COM-20-10	Amber	(23,939)	(29,190)	-
Children, Young People and Communities	Reduce non-employee costs in central Education budgets	SP-COM-20-13	Green	(25,000)	-	-
Children, Young People and Communities	Sub Total			<u>(48,939)</u>	<u>(29,190)</u>	<u>-</u>

**North Ayrshire Council**  
**Revenue Budget 2020/21**  
**Revenue Budget Operational Budget Adjustments**

Council Objective/Theme	Operational Budget Adjustment	Reference	Category	2020/21 £'s	2021/22 £'s	2022/23 £'s
Total				(48,939)	(29,190)	-
<b>A Council for the Future</b>						
Charging for Services, Alternative Funding	Procurement Rebates	SP-FCS-20-01	Green	(20,000)	-	-
Charging for Services, Alternative Funding	Sub Total			(20,000)	-	-
Other	Contribution to Affordable Housing Reserve		Green	44,000	34,000	37,000
Other	Sub Total			44,000	34,000	37,000
Service Delivery Models	Legal and Licensing restructure	SP-CX-18-04	Green	(11,226)	(11,224)	-
Service Delivery Models	Personal Liquor Licence renewal	SP-CX-19-04	Green	26,000	-	-
Service Delivery Models	Benefits Review & Digital Automation	SP-FCS-20-02	Green	(24,000)	(48,000)	-
Service Delivery Models	Digital & Business Support Efficiencies	SP-FCS-20-03	Green	(112,000)	-	-
Service Delivery Models	Review of Chief Officer Structure	SP-OCI-20-02	Green	(224,114)	(31,907)	-
Service Delivery Models	Sub Total			(345,340)	(91,131)	-
Total				(321,340)	(57,131)	37,000
<b>TOTAL OPERATIONAL BUDGET ADJUSTMENTS</b>				<b>(1,175,614)</b>	<b>16,179</b>	<b>(8,000)</b>

**North Ayrshire Council**  
**Revenue Budget 2020/21**  
**Revenue Budget Savings Already Approved**

Council Objective/Theme	Saving	Reference	Category	2020/21 £'s	2021/22 £'s	2022/23 £'s
<b>Inspiring Places</b>						
Charging for Services, Alternative Funding	Introduction of Car Parking charges and Decriminalised Parking	SP-PL-20-03	Green	-	(340,000)	-
Charging for Services, Alternative Funding	Increase Rent for Temporary Accommodation	SP-PL-19-53	Green	93,297	-	-
Charging for Services, Alternative Funding	Sub Total			<u>93,297</u>	<u>(340,000)</u>	<u>-</u>
Land, Property and Assets	Reduction in Property Maintenance Budgets	SP-PL-19-26	Red	(140,000)	(300,000)	-
Land, Property and Assets	Property Rationalisation	SP-PL-18-40	Green	(205,851)	(30,000)	-
Land, Property and Assets	Sub Total			<u>(345,851)</u>	<u>(330,000)</u>	<u>-</u>
Service Delivery Models	Review of Homelessness Service	SP-PL-19-22	Amber	(116,860)	-	-
Service Delivery Models	Review of venue booking arrangements	SP-PL-19-38	Amber	(47,500)	-	-
Service Delivery Models	Sub Total			<u>(164,360)</u>	<u>-</u>	<u>-</u>
Total				<u>(416,914)</u>	<u>(670,000)</u>	<u>-</u>
<b>Aspiring Communities</b>						
Children, Young People and Communities	Review school technician services	SP-EY-18-13	Green	(100,000)	-	-
Children, Young People and Communities	Reduce staff cover costs	SP-EY-19-03	Green	(192,308)	-	-
Children, Young People and Communities	Educational Psychology service redesign	SP-EY-19-04	Green	(40,000)	(60,000)	-
Children, Young People and Communities	Review Devolved School Management Scheme	SP-EY-19-07	Amber	(108,000)	-	-
Children, Young People and Communities	Sub Total			<u>(440,308)</u>	<u>(60,000)</u>	<u>-</u>
Land, Property and Assets	Reduction in Facilities Management in Schools	SP-PL-19-35	Red	(155,000)	-	-
Land, Property and Assets	Sub Total			<u>(155,000)</u>	<u>-</u>	<u>-</u>
Service Delivery Models	Review Catering Options across Educational Establishments	SP-PL-18-34	Green	(89,000)	-	-
Service Delivery Models	Sub Total			<u>(89,000)</u>	<u>-</u>	<u>-</u>
Total				<u>(684,308)</u>	<u>(60,000)</u>	<u>-</u>
<b>A Council for the Future</b>						
Charging for Services, Alternative Funding	Municipalisation of Service Delivery	SP-PL-19-01	Red	(75,132)	-	-
Charging for Services, Alternative Funding	Fees & Charges Inflation		Green	(300,634)	(314,788)	(329,684)
Charging for Services, Alternative Funding	Sub Total			<u>(375,766)</u>	<u>(314,788)</u>	<u>(329,684)</u>
Service Delivery Models	Cessation of cheque payments across the Council	SP-FCS-18-07	Amber	(3,400)	-	-
Service Delivery Models	Digital Strategy Transformational Projects	SP-FCS-18-11	Green	(60,000)	-	-
Service Delivery Models	Reduced staffing in Benefits Service due to Universal Credit	SP-FCS-18-10	Green	(63,192)	-	-
Service Delivery Models	Sub Total			<u>(126,592)</u>	<u>-</u>	<u>-</u>
Total				<u>(502,358)</u>	<u>(314,788)</u>	<u>(329,684)</u>
<b>TOTAL SAVINGS PREVIOUSLY APPROVED</b>				<b>(1,603,580)</b>	<b>(1,044,788)</b>	<b>(329,684)</b>











**North Ayrshire Council**  
**Revenue Budget 2020/21**  
**Revenue Expenditure Requirements**

Council Objective/Theme	Investment	Category	Reference	2020/21 £'s	2021/22 £'s	2022/23 £'s
<b>Inspiring Places</b>						
Waste Services Review	Replacement Skip Containers	National/Local Pressures	BID-PL-19-02	(67,866)	-	-
Waste Services Review	Waste Haulage and Processing Costs	National/Local Pressures	BID-PL-20-06	39,096	101,690	102,515
Land, Property and Assets	Ayrshire Growth Deal PMO Contribution	National/Local Pressures	BID-OCI-20-01	106,000	-	-
Sub Total		National/Local Pressures		<u>77,230</u>	<u>101,690</u>	<u>102,515</u>
Service Delivery Models	Rapid Rehousing Transition Plan	New National Expenditure Requirement		208,000	-	-
Sub Total		New National Expenditure Requirements		<u>208,000</u>	<u>-</u>	<u>-</u>
<b>Total</b>				<u><u>285,230</u></u>	<u><u>101,690</u></u>	<u><u>102,515</u></u>
<b>Aspiring Communities</b>						
Land, Property and Assets	PPP/DBFM annual indexation	Contractual/Unavoidable	BID-COM-20-01	322,899	307,769	289,469
Land, Property and Assets	Property Running Costs at New Schools	Contractual/Unavoidable	BID-PL-20-05	54,820	149,497	235,136
Children, Young People and Communities	Gaelic Medium & Community Education	Contractual/Unavoidable	BID-COM-20-02	37,505	-	-
Children, Young People and Communities	Montgomerie Park - new school staffing	Contractual/Unavoidable	BID-COM-20-04	-	-	287,392
Sub Total		Contractual/Unavoidable		<u>415,224</u>	<u>457,266</u>	<u>811,997</u>
Children, Young People and Communities	Holiday Meals Provision	National/Local Pressures	BID-PL-20-03	80,680	-	-
Children, Young People and Communities	School Milk Subsidy Reductions	National/Local Pressures	BID-PL-20-04	24,580	-	-
Children, Young People and Communities	Food Price Inflation	National/Local Pressures	BID-PL-20-02	87,751	90,383	93,095
Sub Total		National/Local Pressures		<u>193,011</u>	<u>90,383</u>	<u>93,095</u>
Children, Young People and Communities	Gaelic Education	New National Expenditure Requirement		28,000	-	-
Children, Young People and Communities	1 + 2 Languages	New National Expenditure Requirement		77,000	-	-
Children, Young People and Communities	Pupil Equity Fund	New National Expenditure Requirement		(203,000)	-	-
Children, Young People and Communities	Additional Support for Learning	New National Expenditure Requirement		384,000	-	-
Children, Young People and Communities	Teacher Numbers	New National Expenditure Requirement		4,090,000	-	-
Children, Young People and Communities	Early Learning and Childcare Expansion	New National Expenditure Requirement		5,173,000	-	-
Children, Young People and Communities	Access to Counselling in Schools	New National Expenditure Requirement		433,000	-	-
Service Delivery Models	Discretionary Housing Payments	New National Expenditure Requirement		1,053,000	-	-
Sub Total		New National Expenditure Requirements		<u>11,035,000</u>	<u>-</u>	<u>-</u>
<b>Total</b>				<u><u>11,643,235</u></u>	<u><u>547,649</u></u>	<u><u>905,092</u></u>
<b>A Council for the Future</b>						
Service Delivery Models	Information Governance Team Staffing	Contractual/Unavoidable	BID-DS-20-01	52,270	-	-






**North Ayrshire Council  
Revenue Budget 2020/21  
Revenue Expenditure Requirements**

Council Objective/Theme	Investment	Category	Reference	2020/21 £'s	2021/22 £'s	2022/23 £'s
Service Delivery Models	Implementation of Office 365	Contractual/Unavoidable	BID-OCI-19-01	130,000	-	-
Service Delivery Models	Applications Refresh: Unified Platform	Contractual/Unavoidable	BID-OCI-19-02	100,000	-	-
Service Delivery Models	Transformation Programme Staffing	Contractual/Unavoidable	BID-FCS-20-01	158,620	75,983	-
Sub Total		Contractual/Unavoidable		<u>440,890</u>	<u>75,983</u>	<u>-</u>
Service Delivery Models	Benefit Admin Subsidy Reduction	National/Local Pressures	BID-FCS-19-01	60,461	56,632	48,752
Service Delivery Models	Learning & Organisational Development staffing	National/Local Pressures	BID-FCS-19-03	23,700	-	-
Land, Property and Assets	Support for Community Wealth Building	National/Local Pressures	BID-PL-20-07	199,668	(101,275)	-
Land, Property and Assets	Drug Emergency Fund Contribution	National/Local Pressures		86,000	(86,000)	-
Sub Total		National/Local Pressures		<u>369,829</u>	<u>(130,643)</u>	<u>48,752</u>
Other	Barclay Implementation	New National Expenditure Requirement		142,000		
Sub Total		New National Expenditure Requirements		<u>142,000</u>	<u>-</u>	<u>-</u>
<b>Total</b>				<u><u>952,719</u></u>	<u><u>(54,660)</u></u>	<u><u>48,752</u></u>
<b>Council Wide Pressures</b>						
Inflation	Joint Board requisitions	Contractual/Unavoidable		119,265	126,171	105,947
Inflation	Pay Award	Contractual/Unavoidable		5,035,021	5,142,314	5,310,878
Inflation	Revised Teachers' Pensions	Contractual/Unavoidable		109,290	-	-
Inflation	Pension Fund Auto Enrolment	Contractual/Unavoidable		(1,133,310)	273,189	273,189
Inflation	Corporate issues (energy, fuel, NDR)	Contractual/Unavoidable		857,582	1,087,274	1,009,927
Sub Total				<u>4,987,848</u>	<u>6,628,948</u>	<u>6,699,941</u>
Other	Loan charges	Contractual/Unavoidable		(2,489,000)	(2,861,000)	632,000
Sub Total				<u>(2,489,000)</u>	<u>(2,861,000)</u>	<u>632,000</u>
<b>Total</b>				<u><u>2,498,848</u></u>	<u><u>3,767,948</u></u>	<u><u>7,331,941</u></u>
<b>TOTAL REVENUE EXPENDITURE REQUIREMENTS</b>				<b>15,380,032</b>	<b>4,362,627</b>	<b>8,388,300</b>

**North Ayrshire Council  
Revenue Budget 2020/21  
Revenue Budget New Savings**

Council Objective / Theme	Reference	Savings Proposal	Community Impact	Delivery Risk	2019/20 Current Budget £	2020/21		2021/22		2022/23	
						Proposed Saving £	Workforce implications £	Consequential Savings £	New Saving £	Consequential Savings £	New Saving £
<b>Inspiring Places</b>											
Land, Property and Assets	SP-PL-20-04	<b>Improved Biodiversity through reduced Verge Cutting on Rural Roads</b> Cutting of grass verges on rural roads changed from twice per year to once per year (excluding where sightlines require to be maintained for safety reasons)	<b>Positive</b> Improved local biodiversity			(10,000)	-	-	-	-	-
Land, Property and Assets	SP-PL-20-31	<b>Land &amp; Property Transformation</b> Further rationalisation of the property estate and unlocking the potential of land assets to reduce expenditure and generate additional income	<b>Low Negative</b> Reduced number of buildings available for service delivery.		5,214,733	-	-	-	(50,000)	-	(50,000)
Service Delivery Models	SP-PL-20-43	<b>Review of Tourism payments to contractor budgets</b> Review of available budgets for payments to contractors. Improved Tourism offerings continue to feature as a key outcome of the developing Ayrshire Growth Deal	<b>Low Negative</b> Remaining budget aligned to Council's tourism priorities.			(100,000)	-	-	-	-	-
Service Delivery Models	SP-PL-20-21	<b>Review of Community Safety Service</b> Review aligned to the Safer North Ayrshire Strategy including removing out of hours service, withdrawing funding for taxi marshalling, removal of neighbour relations team and review of Community Housing Advocacy Project and Violence Against Women contracts	<b>Medium Negative</b> Reduction in commissioned services. Strategy will identify potential mitigations.		176,455	(74,000)	(1)	(25,000)	-	-	-
Charging for Services, Alternative Funding	SP-PL-20-41	<b>Additional Planning Fee Income</b> New planning process agreed for Council house building as part of the recently approved Strategic Housing Investment Plan	<b>No Impact</b> There is no anticipated impact on Communities			(40,000)	-	-	-	-	-
Transport and Travel	SP-PL-20-01	<b>Transformation Project - Council Transport</b> A cross-service, transformational approach to review the activity underpinning Transport expenditure to identify potential service improvements and financial savings	<b>No Impact</b> There is no anticipated impact on Communities		12,637,500	-	-	(75,000)	-	(325,000)	-
Waste Services Review	SP-PL-20-09	<b>Waste Resource Service Review</b> Transformation of the Waste Resources Service to consider the impact of the introduction of a Deposit and Return System in Scotland on future service delivery needs	<b>No Impact</b> There is no anticipated impact on Communities		4,988,075	-	-	(125,000)	-	-	(320,000)
Waste Services Review	SP-PL-20-16	<b>Review of charging for commercial waste at Arran Waste Transfer Station</b> Review of commercial charging system to reflect the Council's current haulage and disposal costs of removing and managing the waste	<b>Low Negative</b> Potential opposition as alternative disposal options are limited.		(17,720)	(25,500)	-	(8,500)	-	-	-
<b>Total</b>						<b>(249,500)</b>	<b>(1)</b>	<b>(233,500)</b>	<b>(50,000)</b>	<b>(325,000)</b>	<b>(370,000)</b>

**North Ayrshire Council  
Revenue Budget 2020/21  
Revenue Budget New Savings**

Council Objective / Theme	Reference	Savings Proposal	Community Impact	Delivery Risk	2019/20 Current Budget	2020/21		2021/22		2022/23	
						Proposed Saving	Workforce implications	Consequential Savings	New Saving	Consequential Savings	New Saving
<b>Aspiring Communities</b>											
Children, Young People and Communities	SP-COM-20-12	<b>Children &amp; Young People - External Residential Placements (joint action with HSCP)</b> Reduced need for external residential school placements due to enhancing our community supports.	<b>Positive</b> Miiximising in house service to deliver better outcomes		1,052,293	(112,999)	-	(262,463)	-	(177,418)	-
Children, Young People and Communities	SP-COM-20-09	<b>Review of Devolved School Management Scheme</b> Revised practices in terms of vacancy management, teachers turnover, virement and school carry forwards.	<b>Low Negative</b> Potential impact on quality of learning experience		67,363,788	(750,000)	-	-	-	-	-
Children, Young People and Communities	SP-PL-20-18	<b>Review of Modern Apprentice Programme</b> Reduced cost of continued support of 150 young people into MAs by April 22 through more accurate data on age and costs of apprentices	<b>No Impact</b> There is no anticipated impact on Communities		1,011,866	(130,000)	-	(153,000)	-	-	-
Service Delivery Models	SP-COM-20-05	<b>KA Leisure Contribution</b> Reduced subsidy in line with Council budget targets met through a review of pitches and facilities' leases.	<b>Low Negative</b> Minimal impact on service provision		3,464,475	(156,000)	-	(133,000)	-	(177,000)	-
<b>Total</b>						(1,148,999)	-	(548,463)	-	(354,418)	-
<b>A Council for the Future</b>											
Charging for Services, Alternative Funding	SP-PL-20-17	<b>Municipalisation Agenda - Cross Service</b> Development of a comprehensive Municipalisation Strategy & Workplan including Maximising Income from land and property assets, New areas of trading activity, Further review of fees & charges and Contracts review	<b>No Impact</b> There is no anticipated impact on Communities		(883,826)	(53,119)	-	-	(50,000)	-	(450,000)
<b>Total</b>						(53,119)	-	-	(50,000)	-	(450,000)
<b>TOTAL SAVINGS TO BE APPROVED</b>						(1,451,618)	(0.5)	(781,963)	(100,000)	(679,418)	(820,000)

## North Ayrshire Council General Services Revenue Budget 2020-21

### Summary by Directorate

#### Subjective Analysis

Directorate	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Democratic Services	3,436	7	219	11	956	216	-	-	-	(865)	3,979
Finance & Corporate Support	12,555	61	2,662	32	515	1,737	48,967	200	-	(50,403)	16,326
Communities	120,195	388	16,641	166	611	9,511	580	-	61	(2,343)	145,809
Place	51,930	20,233	12,054	7,374	1,193	17,343	-	281	-	(47,380)	63,028
Other Corporate Items	1,895	305	8,028	275	337	4,774	-	304	16,826	(2,225)	30,519
<b>Total Expenditure</b>	<b>190,012</b>	<b>20,993</b>	<b>39,603</b>	<b>7,858</b>	<b>3,612</b>	<b>33,581</b>	<b>49,547</b>	<b>785</b>	<b>16,887</b>	<b>(103,216)</b>	<b>259,662</b>
Health & Social Care Partnership											98,266
<b>Revised Total Expenditure</b>	<b>190,012</b>	<b>20,993</b>	<b>39,603</b>	<b>7,858</b>	<b>3,612</b>	<b>33,581</b>	<b>49,547</b>	<b>785</b>	<b>16,887</b>	<b>(103,216)</b>	<b>357,928</b>

#### Funded by:

AEF						150				-297,563	(297,413)
Council Tax							11,621			-71,588	(59,967)
Contribution from Reserves										-548	(548)
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>11,621</b>	<b>0</b>	<b>0</b>	<b>(369,699)</b>	<b>(357,928)</b>

**North Ayrshire Council General Services Revenue Budget 2020-21**

**Democratic Services**

**Subjective Analysis**

<b>Objective Analysis</b>	<b>Employee Costs £000</b>	<b>Property Costs £000</b>	<b>Supplies &amp; Services £000</b>	<b>Transport Costs £000</b>	<b>Admin Costs £000</b>	<b>Payments to other Bodies £000</b>	<b>Transfer Payments £000</b>	<b>Other Expenditure £000</b>	<b>Capital Financing £000</b>	<b>Income £000</b>	<b>TOTAL £000</b>
Legal	1,126	-	35	6	46	-	-	-	-	(717)	496
Policy, Performance & Elections	394	-	20	2	9	7	-	-	-	-	433
Communications	442	-	10	1	11	-	-	-	-	(7)	456
Ayrshire Area Support Team	79	-	2	0	3	54	-	-	-	(87)	52
Committee & Member Services	606	6	148	1	862	95	-	-	-	(25)	1,693
Information Governance	417	-	2	0	5	-	-	-	-	(21)	403
Chief Executive & Business Support	371	-	2	1	19	-	-	-	-	(8)	385
Civil Contingencies	-	0	-	-	1	60	-	-	-	-	61
<b>Total</b>	<b>3,436</b>	<b>7</b>	<b>219</b>	<b>11</b>	<b>956</b>	<b>216</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(865)</b>	<b>3,979</b>

**North Ayrshire Council General Services Revenue Budget 2020-21**

**Finance & Corporate Support**

**Subjective Analysis**

<b>Objective Analysis</b>	<b>Employee Costs £000</b>	<b>Property Costs £000</b>	<b>Supplies &amp; Services £000</b>	<b>Transport Costs £000</b>	<b>Admin Costs £000</b>	<b>Payments to other Bodies £000</b>	<b>Transfer Payments £000</b>	<b>Other Expenditure £000</b>	<b>Capital Financing £000</b>	<b>Income £000</b>	<b>TOTAL £000</b>
<b>Director &amp; Heads of Service</b>	274	-	6	1	5	-	-	-	-	-	<b>286</b>
<b>Financial Services</b>	1,224	-	90	1	29	2	-	-	-	(182)	<b>1,162</b>
<b>Corporate Procurement</b>	1,031	-	12	2	8	96	-	-	-	(443)	<b>707</b>
<b>Audit &amp; Risk</b>	794	61	16	7	14	7	-	-	-	(293)	<b>605</b>
<b>Human Resources</b>	1,760	0	73	1	93	427	-	-	-	(474)	<b>1,880</b>
<b>Transformation</b>	1,229	-	70	1	2	22	-	-	-	-	<b>1,325</b>
<b>Revenues</b>	395	-	97	0	222	-	-	-	-	(1,289)	<b>(574)</b>
<b>ICT</b>	2,309	-	2,154	13	19	-	-	-	-	(239)	<b>4,255</b>
<b>Customer Services &amp; Registration</b>	2,238	-	138	5	111	1,183	48,967	200	-	(47,297)	<b>5,545</b>
<b>Business Support</b>	1,300	-	7	0	14	-	-	-	-	(185)	<b>1,136</b>
<b>Total</b>	<b>12,555</b>	<b>61</b>	<b>2,662</b>	<b>32</b>	<b>515</b>	<b>1,737</b>	<b>48,967</b>	<b>200</b>	<b>-</b>	<b>(50,403)</b>	<b>16,326</b>



**North Ayrshire Council General Services Revenue Budget 2020-21**

**Education & Youth Employment**

**Subjective Analysis**

<b>Objective Analysis</b>	<b>Employee Costs £000</b>	<b>Property Costs £000</b>	<b>Supplies &amp; Services £000</b>	<b>Transport Costs £000</b>	<b>Admin Costs £000</b>	<b>Payments to other Bodies £000</b>	<b>Transfer Payments £000</b>	<b>Other Expenditure £000</b>	<b>Capital Financing £000</b>	<b>Income £000</b>	<b>TOTAL £000</b>
<b>Early Years</b>	21,963	9	506	13	64	1,701	-	-	-	-	<b>24,258</b>
<b>Primary Education</b>	33,451	-	2,159	9	28	139	-	-	-	(55)	<b>35,731</b>
<b>Secondary Education</b>	36,423	-	12,673	7	24	167	-	-	-	(63)	<b>49,230</b>
<b>Additional Support Needs</b>	14,372	-	195	55	60	2,342	-	-	-	(267)	<b>16,757</b>
<b>Education - Other</b>	7,615	134	259	20	245	1,020	580	-	61	(1,242)	<b>8,692</b>
<b>Connected Communities</b>	6,371	244	850	62	189	4,141	-	-	-	(715)	<b>11,142</b>
<b>Total</b>	<b>120,195</b>	<b>388</b>	<b>16,641</b>	<b>166</b>	<b>611</b>	<b>9,511</b>	<b>580</b>	<b>-</b>	<b>61</b>	<b>(2,343)</b>	<b>145,809</b>



**North Ayrshire Council General Services Revenue Budget 2020-21**

**Place**

**Subjective Analysis**

<b>Objective Analysis</b>	<b>Employee Costs £000</b>	<b>Property Costs £000</b>	<b>Supplies &amp; Services £000</b>	<b>Transport Costs £000</b>	<b>Admin Costs £000</b>	<b>Payments to other Bodies £000</b>	<b>Transfer Payments £000</b>	<b>Other Expenditure £000</b>	<b>Capital Financing £000</b>	<b>Income £000</b>	<b>TOTAL £000</b>
<b>Director &amp; Heads of Service</b>	525	-	50	10	36	-	-	-	-	(76)	<b>545</b>
<b>Property Management &amp; Investment</b>	3,998	13,448	331	62	339	116	-	-	-	(8,345)	<b>9,950</b>
<b>Property Governance</b>	581	2	72	3	156	61	-	-	-	(924)	<b>(50)</b>
<b>Energy &amp; Sustainability</b>	357	3,980	3	1	2	501	-	-	-	(649)	<b>4,194</b>
<b>Economic Growth</b>	4,099	31	125	29	56	1,965	-	-	-	(1,349)	<b>4,956</b>
<b>Roads</b>	4,085	18	2,023	43	204	1,406	-	-	-	(1,200)	<b>6,579</b>
<b>Streetscene</b>	6,430	208	418	128	49	214	-	-	-	(2,828)	<b>4,619</b>
<b>Other Housing</b>	4,344	1,472	123	50	105	2,227	-	201	-	(4,559)	<b>3,962</b>
<b>Internal Transport</b>	1,532	28	133	6,483	16	2,353	-	-	-	(749)	<b>9,795</b>
<b>Waste Services</b>	4,549	6	364	184	90	5,493	-	78	-	(2,912)	<b>7,852</b>
<b>Facilities Management</b>	11,436	903	3,509	20	103	14	-	1	-	(4,147)	<b>11,840</b>
<b>Building Services</b>	8,279	137	4,844	324	15	2,816	-	-	-	(18,925)	<b>(2,510)</b>
<b>Protective Services</b>	1,716	-	59	38	22	177	-	-	-	(716)	<b>1,296</b>
<b>Total</b>	<b>51,930</b>	<b>20,233</b>	<b>12,054</b>	<b>7,374</b>	<b>1,193</b>	<b>17,343</b>	<b>-</b>	<b>281</b>	<b>-</b>	<b>(47,380)</b>	<b>63,028</b>

**North Ayrshire Council General Services Revenue Budget 2020-21**

**Other Corporate Items**

**Subjective Analysis**

<b>Objective Analysis</b>	<b>Employee Costs £000</b>	<b>Property Costs £000</b>	<b>Supplies &amp; Services £000</b>	<b>Transport Costs £000</b>	<b>Admin Costs £000</b>	<b>Payments to other Bodies £000</b>	<b>Transfer Payments £000</b>	<b>Other Expenditure £000</b>	<b>Capital Financing £000</b>	<b>Income £000</b>	<b>TOTAL £000</b>
Joint Boards	-	-	-	-	-	3,418	-	-	-	-	3,418
Pension Costs	1,895	-	-	-	-	-	-	-	-	-	1,895
Loan Charges & Capital Charges	-	-	-	-	-	-	-	-	16,826	(58)	16,769
Central Telephones	-	-	-	-	86	-	-	-	-	-	86
Other Corporate Items	-	-	8,028	-	-	-	-	304	-	-	8,332
Insurance	-	305	-	275	251	1,356	-	-	-	(2,168)	19
<b>Total</b>	<b>1,895</b>	<b>305</b>	<b>8,028</b>	<b>275</b>	<b>337</b>	<b>4,774</b>	<b>-</b>	<b>304</b>	<b>16,826</b>	<b>(2,225)</b>	<b>30,519</b>

# **Section 2**

## **General Services Capital**

**North Ayrshire Council**  
**Revised Capital Programme 2020/21 - 2027/28**

Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Total £
<b>EXPENDITURE</b>									
<b>Communities</b>									
Early Learning & Childcare Future Projects	703,956	-	-	-	-	-	-	-	703,956
St Bridgets Early Years	610,679	-	-	-	-	-	-	-	610,679
Castlepark Early Years	15,936	-	-	-	-	-	-	-	15,936
Springside Early Years	247,885	-	-	-	-	-	-	-	247,885
St Peters Early Years	591,462	-	-	-	-	-	-	-	591,462
West Kilbride Early Years	184,927	-	-	-	-	-	-	-	184,927
Gateside Early Years	353,602	-	-	-	-	-	-	-	353,602
Irvine Early Years	925,205	1,024,837	-	-	-	-	-	-	1,950,042
Mayfield PS Early Years	146,529	-	-	-	-	-	-	-	146,529
Beith PS Early Years	320,774	-	-	-	-	-	-	-	320,774
Skelmorlie PS Early Years	305,352	-	-	-	-	-	-	-	305,352
Garnock Campus Early Years	63,164	-	-	-	-	-	-	-	63,164
St John Ogilvie Early Years	150,847	-	-	-	-	-	-	-	150,847
Fairlie Early Years	163,008	-	-	-	-	-	-	-	163,008
Dreghorn Early Years	117,545	-	-	-	-	-	-	-	117,545
Cumbræ Early Years	60,864	-	-	-	-	-	-	-	60,864
Largs Campus Early Years	38,000	-	-	-	-	-	-	-	38,000
Lamlash Early Years	-	300,000	-	-	-	-	-	-	300,000
Moorpark Early Years	5,000	-	-	-	-	-	-	-	5,000
Winton Early Years	20,000	-	-	-	-	-	-	-	20,000
Pirnmill Early Years	51,755	-	-	-	-	-	-	-	51,755
Shiskine Early Years	53,420	-	-	-	-	-	-	-	53,420
Corrie Early Years	25,700	-	-	-	-	-	-	-	25,700
Kilmory Early Years	20,000	-	-	-	-	-	-	-	20,000
Annick Primary Extension - Early Years Provision	1,613,297	-	-	-	-	-	-	-	1,613,297
Moorpark Primary	3,322,000	5,944,886	-	-	-	-	-	-	9,266,886
Montgomerie Park School	986,018	6,185,000	2,463,950	-	-	-	-	-	9,634,968
Schools ICT Investment	350,000	350,000	350,000	350,000	350,000	350,000	-	-	2,100,000
Kilwinning Estate Learning Envnt	1,150,000	286,199	-	-	-	-	-	-	1,436,199
Ayrshire College Development	200,000	-	-	-	-	-	-	-	200,000
Garnock Campus	8,512	-	-	-	-	-	-	-	8,512
Ardrossan New Build	800,000	9,159,010	10,000,000	11,000,000	590,000	-	-	-	31,549,010
New Build - ASN School	15,911,328	1,287,514	-	-	-	-	-	-	17,198,842
Castles & Historic Monuments	68,485	-	-	-	-	-	-	-	68,485
Abbey Tower	78,437	-	-	-	-	-	-	-	78,437
<b>Sub Total</b>	<b>29,663,687</b>	<b>24,537,446</b>	<b>12,813,950</b>	<b>11,350,000</b>	<b>940,000</b>	<b>350,000</b>	-	-	<b>79,655,083</b>
<b>Finance &amp; Corporate Support</b>									
PC replacement/virtual desktop	150,000	86,000	60,000	60,000	100,000	100,000	-	-	556,000
Data rationalisation & storage	-	-	-	-	-	50,000	-	-	50,000
PSN Compliance	7,000	-	-	-	-	-	-	-	7,000
Agile working	152,003	-	-	-	-	-	-	-	152,003
Managed WAN services	4,000	-	-	-	-	-	-	-	4,000
Business continuity	-	-	-	-	-	50,000	-	-	50,000
Infrastructure enhancements	-	-	-	-	-	50,000	-	-	50,000
Digital Strategy	218,000	-	-	-	-	-	-	-	218,000
Technology Infrastructure	410,000	148,000	124,000	100,000	150,000	-	-	-	932,000
WAN	270,680	66,420	-	-	-	-	-	-	337,100
LAN/WiFi	947,500	195,500	-	-	-	-	-	-	1,143,000
Telephony	424,226	42,467	-	-	-	-	-	-	466,693
<b>Sub Total</b>	<b>2,583,409</b>	<b>538,387</b>	<b>184,000</b>	<b>160,000</b>	<b>250,000</b>	<b>250,000</b>	-	-	<b>3,965,796</b>
<b>Health &amp; Social Care Partnership</b>									
Care First Replacement	250,000	250,000	-	-	-	-	-	-	500,000
Residential & Respite Unit for Children	3,851,032	103,163	-	-	-	-	-	-	3,954,195
<b>Sub Total</b>	<b>4,101,032</b>	<b>353,163</b>	-	-	-	-	-	-	<b>4,454,195</b>
<b>Place</b>									
Roads Improvement / Reconstruction	3,800,000	3,800,000	3,800,000	3,800,000	2,800,000	2,800,000	2,700,000	2,700,000	26,200,000
Lighting	750,000	1,250,000	1,250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	8,250,000
Upper Garnock FPS	6,891,889	7,681,891	350,000	-	-	-	-	-	14,923,780
Millport Coastal FPS	202,592	13,310,109	12,635,000	665,000	-	-	-	-	26,812,701
Millport Pier	-	49,920	300,000	-	-	-	-	-	349,920
Millburn FPS	30,000	942,283	24,000	-	-	-	-	-	996,283
Bridges infrastructure programme	602,949	560,000	560,000	560,000	560,000	560,000	560,000	560,000	4,522,949
Largs Promenade Seawall	1,038,080	26,618	-	-	-	-	-	-	1,064,698
Parking Charges & DPE	200,000	-	-	-	-	-	-	-	200,000
Property lifecycle investment	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000	10,500,000
Industrial portfolio	430,713	-	-	-	-	-	-	-	430,713
Woodlands Primary Playingfield Drainage	130,425	-	-	-	-	-	-	-	130,425
CCTV General	91,719	-	-	-	-	-	-	-	91,719
Improvement grants	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
Cemetery extns, walls & infra	-	-	785,000	112,000	35,000	200,000	-	-	1,132,000
Knadgerhill Cemetery Extension	558,610	-	-	-	-	-	-	-	558,610
Kilwinning Cemetery	599,000	-	-	-	-	-	-	-	599,000
Vehicles	1,800,000	1,500,000	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000	14,300,000
Shewalton landfill	-	-	-	-	-	-	150,000	-	150,000
Irvine High Street	214,649	-	-	-	-	-	-	-	214,649
Irvine High Street Shop Fronts	150,000	-	-	-	-	-	-	-	150,000
Millport Cars	232,000	-	-	-	-	-	-	-	232,000
Montgomerie Park Masterplan	1,000,000	-	600,000	500,000	625,000	625,000	625,000	625,000	4,600,000
Lochshore, Kilbirnie	1,054,858	55,000	-	-	-	-	-	-	1,109,858
VDLF 20-21 Allocation	1,323,000	-	-	-	-	-	-	-	1,323,000
VDLF - Ardrossan North Shore	239,089	-	-	-	-	-	-	-	239,089
VDLF - I3 Irvine Enterprise	391,981	-	-	-	-	-	-	-	391,981
Ardrossan Harbour & Landside	3,850,000	-	-	-	-	-	-	-	3,850,000
Quarry Road Phase 2	23,862	-	-	-	-	-	-	-	23,862
Cycling / Walker / Safer Streets	595,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	1,890,000
Access Paths Network Programme	50,000	50,000	50,000	-	-	-	-	-	150,000
Irvine Enterprise Area	100,599	-	-	-	-	-	-	-	100,599
<b>Sub Total</b>	<b>28,101,015</b>	<b>31,160,821</b>	<b>23,789,000</b>	<b>10,072,000</b>	<b>8,955,000</b>	<b>9,120,000</b>	<b>9,070,000</b>	<b>9,220,000</b>	<b>129,487,836</b>
<b>Growth &amp; Investment</b>									

**North Ayrshire Council**  
**Revised Capital Programme 2020/21 - 2027/28**

Project Description	Revised 20/21	Revised 21/22	Revised 22/23	Revised 23/24	Revised 24/25	Revised 25/26	Revised 26/27	Revised 27/28	Total £
Ayrshire Growth Deal	(160,855)								(160,855)
AGD - Irvine Harbourside Ardeer (The Great Harbour)	250,000	1,000,000	3,000,000	3,250,000	3,500,000	1,500,000	1,000,000	500,000	14,000,000
AGD - i3 Flexible Business Space	250,000	1,000,000	1,500,000	2,000,000	2,000,000	2,000,000	1,500,000	1,500,000	11,750,000
AGD - Marine Tourism		500,000	2,750,000	1,500,000	500,000			1,000,000	6,250,000
AGD - i3 Digital Automation & Testing Centre (DifiLab)	500,000	100,000	500,000	2,500,000		900,000			4,500,000
AGD - Ardrossan (IMSE)					2,000,000				2,000,000
AGD - Hunterston - Centre for Low Carbon Energy & Circular Economy	100,000	1,000,000				1,400,000	4,000,000	5,000,000	11,500,000
<b>Sub Total</b>	<b>939,145</b>	<b>3,600,000</b>	<b>7,750,000</b>	<b>9,250,000</b>	<b>8,000,000</b>	<b>5,800,000</b>	<b>6,500,000</b>	<b>8,000,000</b>	<b>49,839,145</b>
<b>Other</b>									
Flexibility / Infrastructure Fund							1,576,000	159,000	1,735,000
<b>Sub Total</b>							<b>1,576,000</b>	<b>159,000</b>	<b>1,735,000</b>
<b>TOTAL EXPENDITURE</b>	<b>65,388,288</b>	<b>60,189,817</b>	<b>44,536,950</b>	<b>30,832,000</b>	<b>18,145,000</b>	<b>15,520,000</b>	<b>17,146,000</b>	<b>17,379,000</b>	<b>269,137,055</b>
	<b>Revised 20/21 £</b>	<b>Revised 21/22</b>	<b>Revised 22/23</b>	<b>Revised 23/24</b>	<b>Revised 24/25</b>	<b>Revised 25/26 £</b>	<b>Revised 26/27 £</b>	<b>Revised 27/28 £</b>	<b>Total £</b>
<b>INCOME</b>									
Prudential Borrowing	25,336,158	30,567,429	26,426,274	12,917,227	3,249,000	224,000			98,720,088
UK Government Grant - AGD		1,100,000		2,500,000	1,750,000	2,150,000	4,000,000	4,233,000	15,733,000
Scottish Government Grant - AGD		1,805,000	6,630,000	3,365,000	2,950,000	2,950,000	2,950,000	2,950,000	23,600,000
Specific Grants -Early Learning & Childcare	5,175,610	1,324,837							6,500,447
Specific Grants - Cycling, Walking & Safer Streets	595,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	1,890,000
Specific Grants - Vacant & Derelict Funding	1,954,070								1,954,070
Specific Grants - Flooding	17,554,000	10,400,000							27,954,000
General Capital Grant	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	10,011,000	80,088,000
Capital Fund	1,374,000	159,000							1,533,000
Grants & Contributions	100,599								100,599
Sale of land & buildings	2,288,000	3,617,700							5,905,700
Sale of vehicles	20,000	40,000	40,000						100,000
Montgomerie Park Receipts	979,851	979,851	1,244,676	1,853,773					5,058,151
<b>TOTAL INCOME</b>	<b>65,388,288</b>	<b>60,189,817</b>	<b>44,536,950</b>	<b>30,832,000</b>	<b>18,145,000</b>	<b>15,520,000</b>	<b>17,146,000</b>	<b>17,379,000</b>	<b>269,137,055</b>

# **Section 3**

## **Housing Revenue Account**

**North Ayrshire Council**  
**Housing Revenue Account Revenue Budget 2020/21**

<b>Cost Type</b>	<b>£000</b>
<b>Income</b>	
<b>Rents:</b>	
Council houses	(49,600)
Other rents	(375)
Utilities Credit Billing	(10)
<b>Other Income:</b>	
External recharges	(461)
Internal recharges	(118)
Health Resource Funding	(9)
<b>Gross Income</b>	<b>(50,573)</b>
<b>Expenditure</b>	
<b>Employee Costs</b>	4,356
<b>Property Costs:</b>	
Responsive repairs	1,896
Void expenditure	3,324
Planned & Cyclical maintenance	8,305
Tenant Led Budgets	210
Infrastructure Improvements	300
Aids & adaptations	1,971
Other property costs	3,325
<b>Supplies and Services</b>	241
<b>Transport Costs</b>	27
<b>Administration Costs</b>	577
<b>Central Support Costs</b>	1,884
<b>Payments to Other Agencies, Bodies and Persons</b>	24
<b>Internal Services</b>	2,345
<b>Capital Financing:</b>	
CFCR	11,467
Loan charges House Building	-
Principal repayments	3,983
Loans Fund interest	6,258
Loans Fund expenses	138
Revenue interest	(58)
<b>Gross Expenditure</b>	<b>50,573</b>

**North Ayrshire Council**  
**Housing Revenue Account Capital Plan 2020/21**

Programme Description	2020/21 New programmes for Approval £000	2020/21 Future Years House Building £000	Total 20/21 Programme £000
<b>Council House Building</b>			
Flatt Road (Phase 1)	6,048	1,903	7,951
St Michael's Wynd	8,836	-	8,836
Brathwic Terrace	4,193	-	4,193
Harbourside (Phase 1)	6,496	1,060	7,556
St Beya Gardens	2,135	-	2,135
Towerlands Primary School	6,375	-	6,375
Springvale Depot	1,906	-	1,906
Dalrymple Place (Redevelopment)	2,269	-	2,269
<b>St Colms PI (Redevelopment)</b>	3,590	801	4,391
<b>Bourtreehill Village (Redevelopment)</b>	891	3,091	3,982
Caley Court	2,210	929	3,140
Garnock Academy Site (Redevelopment)	2,020	292	2,312
Corsehillhead	388	640	1,027
Ayrshire Central Site (Redevelopment)	200	18,942	19,142
Watt Court	20	-	20
Friars Lawn	954	-	954
Garrier Court	204	-	204
Bathroom Programme	1,243	-	1,243
Kitchen Programme	1,504	-	1,504
Other Capital Works	9,504	-	9,504
Central Heating	2,025	-	2,025
Windows	155	-	155
Insulated Re-rendering	715	-	715
Electrical Re-wiring	539	-	539
Roofing and Rendering	2,598	-	2,598
Energy Efficient Standard	31	-	31
Professional Management Charges	944	-	944
<b>TOTAL EXPENDITURE</b>	<b>68,448</b>	<b>27,657</b>	<b>96,105</b>
<b>Funded By:-</b>			
CFCR	(11,467)	-	(11,467)
Council House Build Fund	(1,227)	(3,681)	(4,908)
Welfare Reform Reserve	(1,000)	-	(1,000)
Affordable Housing Fund	(1,290)	(1,582)	(2,872)
Capital Grants -House Building	(22,905)	(12,908)	(35,813)
Prudential Borrowing	(30,558)	(9,486)	(40,044)
<b>TOTAL INCOME</b>	<b>(68,448)</b>	<b>(27,657)</b>	<b>(96,105)</b>



# **Section 4**

## **Common Good and Trust Funds**

Budget 2019/20 £	Projected Outturn 2019/20 £	<b>COMMON GOOD FUND - ARDROSSAN</b>	Budget 2020/21 £
216,793	216,793	Projected Common Good Balance Brought Forward at 1 April	201,755
		<b><u>INCOME</u></b>	
38,500	38,500	Rental - Ardrossan Civic Centre	38,500
1,292	1,531	Loans Fund Interest (on cash balances)	1,539
<b>39,792</b>	<b>40,031</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>40,039</b>
		<b><u>EXPENDITURE</u></b>	
		<b>Property Costs</b>	
12,000	-	External Property Repairs - Ardrossan Civic Centre	12,000
38,000	48,140	Replacement Windows - Ardrossan Civic Centre	-
		<b>Others</b>	
830	929	Administration - Charge from Finance	1,079
<b>50,830</b>	<b>49,069</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>13,079</b>
<b>(11,038)</b>	<b>(9,038)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>26,960</b>
26,962	6,000	Available for Disbursement as Grants	26,960
<b>(38,000)</b>	<b>(15,038)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>178,793</b>	<b>201,755</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>201,755</b>

Budget 2019/20 £	Projected Outturn 2019/20 £	<b>COMMON GOOD FUND - IRVINE</b>	Budget 2020/21 £
<b>1,068,201</b>	<b>1,068,201</b>	<b>Projected Common Good Balance Brought Forward at 1 April</b>	<b>1,070,250</b>
		<b>INCOME</b>	
		<b>Property Rentals</b>	
25,000	25,000	Woodlands Centre (Education & Youth Employment)	25,000
11,500	11,500	Bank Street (Church of Latter Day Saints)	11,500
1,840	1,840	Redburn Community Centre (Education & Youth Employment)	1,840
11,000	12,885	Fairground (Marymass)	11,000
13,000	13,000	Ground East Road (McConnachies)	13,000
2,000	2,000	East Road New Car Park	2,000
		<b>Other Income</b>	
7,113	8,434	Loans Fund Interest (on cash balances)	6,721
<b>71,453</b>	<b>74,659</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>71,061</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
500	100	General Repairs	500
10,000	10,033	Rates on vacant properties (36/38 Bank Street)	10,234
600	600	Electricity	600
28,995	28,995	Grounds Maintenance*	30,445
		Property Maintenance - Seagate Castle	250,000
500	1,475	Other Property Costs	500
<b>40,595</b>	<b>41,203</b>		<b>292,278</b>
		<b>Others</b>	
4,572	5,121	Administration - Charge from Finance	4,712
4,572	5,121		4,712
<b>45,167</b>	<b>46,324</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>296,990</b>
<b>26,286</b>	<b>28,335</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(225,929)</b>
26,286	26,286	Available for Disbursement as Grants	26,500
<b>-</b>	<b>2,049</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(252,429)</b>
<b>1,068,201</b>	<b>1,070,250</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>817,821</b>

\* For the upkeep of ground at the Moor, Low Green, Recreational Parks, Galt Avenue, Old Parish Church, Redburn Community Centre, Berry Drive

Budget 2019/20 £	Projected Outturn 2019/20 £	COMMON GOOD FUND - LARGS	Budget 2020/21 £
468,985	468,985	Projected Common Good Balance Brought Forward at 1 April	455,534
		<b>INCOME</b>	
		<b>Property Rentals (Including Insurance Premiums)</b>	
7,312	7,312	Haylie House	7,312
3,553	2,368	Douglas Park Bowling Club (Including Ground Cost)	3,553
210	210	Douglas Park Grazings	210
4,000	6,580	Douglas Park Tennis Club & Children's Nursery	4,000
		<b>Other Income</b>	
-	6,290	Repayment of Grant	-
3,125	3,590	Loans Fund Interest (on cash balances)	3,377
<b>18,200</b>	<b>26,350</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>18,452</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
2,000	1,715	Electricity	2,000
30,907	30,907	Grounds Maintenance*	32,452
500	-	Other Property Costs	500
		<b>Others</b>	
2,009	2,179	Administration - Charge from Finance	2,367
<b>35,416</b>	<b>34,801</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>37,319</b>
<b>(17,216)</b>	<b>(8,451)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(18,867)</b>
10,000	5,000	Available for Disbursement as Grants	10,000
<b>(27,216)</b>	<b>(13,451)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(28,867)</b>
<b>441,769</b>	<b>455,534</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>426,667</b>

\* For the upkeep of ground at Douglas Park.

Budget 2019/20 £	Projected Outturn 2019/20 £	COMMON GOOD FUND - MILLPORT	Budget 2020/21 £
66,983	66,983	Projected Common Good Balance Brought Forward at 1 April	67,234
		<b><u>INCOME</u></b>	
24	-	Sale of published materials	-
-	172	License Agreement	-
535	530	Loans Fund Interest (on cash balances)	533
<b>559</b>	<b>702</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>533</b>
		<b><u>EXPENDITURE</u></b>	
-	129	<b>Legal Costs</b>	-
344	322	<b>Others</b> Administration - Charge from Finance	373
<b>344</b>	<b>451</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>373</b>
<b>215</b>	<b>251</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>160</b>
215	-	Available for Disbursement as Grants	160
<b>-</b>	<b>251</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>66,983</b>	<b>67,234</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>67,234</b>

Budget 2019/20 £	Projected Outturn 2019/20 £	<b>COMMON GOOD FUND - SALTCOATS</b>	Budget 2020/21 £
17,073	17,073	<b>Projected Common Good Balance Brought Forward at 1 April</b>	17,126
		<b><u>INCOME</u></b>	
111	135	Loans Fund Interest (on cash balances)	135
<b>111</b>	<b>135</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>135</b>
		<b><u>EXPENDITURE</u></b>	
71	82	Administration - Charge from Finance	95
<b>71</b>	<b>82</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>95</b>
<b>40</b>	<b>53</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>40</b>
40	-	Available for Disbursement as Grants	40
<b>-</b>	<b>53</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>17,073</b>	<b>17,126</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>17,126</b>

Budget 2019/20 £	Projected Outturn 2019/20 £	<b>COMMON GOOD FUND - STEVENSTON</b>	Budget 2020/21 £
156,348	156,348	Projected Common Good Balance Brought Forward at 1 April	158,088
		<b><u>INCOME</u></b>	
14,250	14,250	<b>Property Rentals</b> New Street (Health & Social Care)	14,250
1,048	1,246	<b>Other Income</b> Loans Fund Interest (on cash balances)	1,250
<b>15,298</b>	<b>15,496</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>15,500</b>
		<b><u>EXPENDITURE</u></b>	
250	-	<b>Property Costs</b> Property Repairs	250
674	756	<b>Others</b> Administration - Charge from Finance	876
<b>924</b>	<b>756</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>1,126</b>
<b>14,374</b>	<b>14,740</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>14,374</b>
14,374	13,000	Available for Disbursement as Grants	14,374
<b>-</b>	<b>1,740</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>156,348</b>	<b>158,088</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>158,088</b>

Budget 2019/20	Projected Outturn 2019/20	NAC (DALRY) CHARITABLE TRUST	Budget 2020/21
£	£		£
3,737	3,737	Projected Trust Balance Brought Forward at 1 April	1,590
23	20	<b>INCOME</b> Loans Fund Interest (on cash balances)	13
<b>23</b>	<b>20</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>13</b>
401	237	<b>EXPENDITURE</b> Administration - Charge to Finance	159
<b>401</b>	<b>237</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>159</b>
<b>(378) -</b>	<b>217</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(146)</b>
3,195	1,930	Available for Disbursement as Grants	1,444
<b>(3,573)</b>	<b>(2,147)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(1,590)</b>
<b>164</b>	<b>1,590</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>



Budget 2019/20	Projected Outturn 2019/20	NAC (KILBIRNIE & GLENGARNOCK) CHARITABLE TRUST	Budget 2020/21
£	£		£
3,572	3,572	Projected Trust Balance Brought Forward at 1 April	3,358
		<b>INCOME</b>	
22	28	Loans Fund Interest (on cash balances)	26
<b>22</b>	<b>28</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>26</b>
		<b>EXPENDITURE</b>	
384	242	Administration - Charge from Finance	169
<b>384</b>	<b>242</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>169</b>
<b>(362)</b>	<b>(214)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(143)</b>
3,052	-	Available for Disbursement as Grants	3,215
<b>(3,414)</b>	<b>(214)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>(3,358)</b>
<b>158</b>	<b>3,358</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2019/20	Projected Outturn 2019/20	NAC (KILWINNING) CHARITABLE TRUST	Budget 2020/21
£	£		£
39,495	39,495	Projected Trust Balance Brought Forward at 1 April	32,821
646	260	<u>INCOME</u> Loans Fund Interest (on cash balances)	260
<b>646</b>	<b>260</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>260</b>
940	384	<u>EXPENDITURE</u> Administration - Charge from Finance	332
<b>940</b>	<b>384</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>332</b>
<b>(294)</b>	<b>(124)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(72)</b>
32,000	6,550	Available for Disbursement as Grants	32,749
<b>(32,294)</b>	<b>(6,674)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(32,821)</b>
<b>7,201</b>	<b>32,821</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2019/20	Projected Outturn 2019/20	NAC (LARGS) CHARITABLE TRUST	Budget 2020/21
£	£		£
7,986	7,986	Projected Trust Balance Brought Forward at 1 April	6,682
		<b>INCOME</b>	
51	54	Loans Fund Interest (on cash balances)	53
<b>51</b>	<b>54</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>53</b>
		<b>EXPENDITURE</b>	
440	258	Administration - Charge from Finance	187
<b>440</b>	<b>258</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>187</b>
<b>(389)</b>	<b>(204)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(134)</b>
7,441	1,100	Available for Disbursement as Grants	6,548
<b>(7,830)</b>	<b>(1,304)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(6,682)</b>
<b>156</b>	<b>6,682</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2019/20 £	Projected Outturn 2019/20 £	<b>SPIER'S TRUST</b>	Budget 2020/21 £
43,686	43,686	<b>Projected Trust Balance Brought Forward at 1 April</b>	44,601
		<b><u>INCOME</u></b>	
1,000	850	Share dividends	1,000
206	258	Loans Fund Interest (on cash balances)	292
2,660	2,660	Rent	2,660
<b>3,866</b>	<b>3,768</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>3,952</b>
		<b><u>EXPENDITURE</u></b>	
140	140	Insurance	140
100	76	Broker Fees	100
290	257	Administration - Charge from Finance	276
<b>530</b>	<b>473</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>516</b>
<b>3,336</b>	<b>3,295</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>3,436</b>
3,336	2,380	Available for Disbursement as Grants	3,436
<b>-</b>	<b>915</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>43,686</b>	<b>44,601</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>44,601</b>

Budget 2019/20 £	Projected Outturn 2019/20 £	MARGARET ARCHIBALD BEQUEST	Budget 2020/21 £
182,298	182,298	Projected Trust Balance Brought Forward at 1 April	183,810
		<b>INCOME</b>	
9,000	10,000	Share dividends	9,000
270	348	Loans Fund Interest (on cash balances)	431
<b>9,270</b>	<b>10,348</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>9,431</b>
		<b>EXPENDITURE</b>	
540	436	Administration - Charge from Finance	452
<b>540</b>	<b>436</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>452</b>
<b>8,730</b>	<b>9,912</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>8,979</b>
8,730	8,400	Available for Disbursement as Grants	8,979
-	1,512	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>182,298</b>	<b>183,810</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>183,810</b>

Budget 2019/20	Projected Outturn 2019/20	DOUGLAS SELLERS TRUST	Budget 2020/21
£	£		£
889	889	Projected Trust Balance Brought Forward at 1 April	667
		<b><u>INCOME</u></b>	
5	7	Loans Fund Interest (on cash balances)	5
<b>5</b>	<b>7</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>5</b>
		<b><u>EXPENDITURE</u></b>	
368	229	Administration - Charge from Finance	154
<b>368</b>	<b>229</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>154</b>
<b>(363)</b>	<b>(222)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(149)</b>
366	-	Available for Disbursement as Grants	518
<b>(729)</b>	<b>(222)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>(667)</b>
<b>160</b>	<b>667</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2019/20	Projected Outturn 2019/20	ANDERSON PARK TRUST	Budget 2020/21
£	£		£
608	608	Projected Trust Balance Brought Forward at 1 April	385
		<b><u>INCOME</u></b>	
3	5	Loans Fund Interest (on cash balances)	3
<b>3</b>	<b>5</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>3</b>
		<b><u>EXPENDITURE</u></b>	
364	228	Administration - Charge from Finance	152
<b>364</b>	<b>228</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>152</b>
<b>(361)</b>	<b>(223)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(149)</b>
88	-	Available for Disbursement as Grants	236
<b>(449)</b>	<b>(223)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(385)</b>
<b>159</b>	<b>385</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2019/20	Projected Outturn 2019/20	<b>NORTH AYRSHIRE COUNCIL CHARITABLE TRUST</b> (excluding SPIERS TRUST)	Budget 2020/21
£	£		Total £
40,428	40,428	Projected Trust Balance Brought Forward at 1 April	39,952
		<b>INCOME</b>	
2,225	2,130	Dividends	2,130
260	324	Loans Fund Interest (on cash balances)	321
<b>2,485</b>	<b>2,454</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>2,451</b>
		<b>EXPENDITURE</b>	
361	322	Administration - Charge from Finance	303
<b>361</b>	<b>322</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>303</b>
<b>2,124</b>	<b>2,132</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>2,148</b>
2,124	2,608	Available for Disbursement as Grants	2,148
-	(476)	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>40,428</b>	<b>39,952</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>39,952</b>