



**North Ayrshire Council**  
Comhairle Siorrachd Àir a Tuath

Budget Book 2019/20

# North Ayrshire Council

## Budget Book 2019/20

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# Section 1

## General Services Revenue

**North Ayrshire Council**  
**Revenue Budget 2019/20**  
**Revenue Budget Summary Position**

<b>Funding</b>	<b>2018/19</b>
	<b>£000's</b>
Aggregate external finance	278,757
Additional aggregate external finance due :	
Teachers' Induction Scheme	734
Teachers' Superannuation	2,192
Discretionary Housing Payments	1,339
Council Tax Income	55,528
Council Tax Income from 2nd homes	1,091
Contribution from General Reserves	3,880
<b>Total Funding Available</b>	<b>343,521</b>

<b>Expenditure</b>	
<b>Base Budget</b>	<b>331,214</b>
<b>Operational Budget Adjustments</b>	
Protecting and enhancing the environment for future generations	(1,019)
Helping all of our people to stay safe, healthy and active	(14)
Ensuring people have the right skills for learning, life and work	(91)
Underpinning our priorities	(1,059)
<b>Total Operational Budget Adjustments</b>	<b>(2,183)</b>
<b>Savings Previously Approved</b>	
Protecting and enhancing the environment for future generations	(108)
Helping all of our people to stay safe, healthy and active	(265)
Ensuring people have the right skills for learning, life and work	(2,026)
Growing our economy, increasing employment and regenerating towns	(432)
Underpinning our priorities	(655)
<b>Total Savings Previously Approved</b>	<b>(3,486)</b>

**North Ayrshire Council**  
**Revenue Budget 2019/20**  
**Revenue Budget Summary Position**

<b>Funding</b>	<b>2018/19</b>
	<b>£000's</b>
<b>Investments - Contractual/Unavoidable</b>	
Protecting and enhancing the environment for future generations	36
Helping all of our people to stay safe, healthy and active	75
Ensuring people have the right skills for learning, life and work	427
Underpinning our priorities	471
Corporate Investment	9,902
<b>Total Contractual / Unavoidable</b>	<b>10,911</b>
<b>Investments - National/Local Pressures</b>	
Protecting and enhancing the environment for future generations	22
Underpinning our priorities	252
<b>Total National / Local Pressures</b>	<b>274</b>
<b>New National Expenditure Requirements</b>	
Protecting and enhancing the environment for future generations	3
Helping all of our people to stay safe, healthy and active	107
Ensuring people have the right skills for learning, life and work	7,418
<b>Total National Expenditure Requirements</b>	<b>7,528</b>
<b>Total Expenditure Requirements (excl HSCP)</b>	<b>18,713</b>
<b>Health and Social Care Partnership</b>	
HSCP Net Expenditure Requirements	1,389
New HSCP National Expenditure Requirements	756
<b>Total Health and Social Care Partnership</b>	<b>2,145</b>
<b>Total Expenditure Requirements</b>	<b>20,858</b>
<b>Additional Investment</b>	-
<b>Total Provision for Flexibility</b>	-
<b>Total Adjustments</b>	<b>15,189</b>
<b>Total Expenditure Requirement</b>	<b>346,403</b>

**North Ayrshire Council  
Revenue Budget 2019/20  
Revenue Budget Summary Position**

<b>Funding</b>	<b>2018/19</b>
	<b>£000's</b>
<b>(Surplus)/Deficit for Year</b>	<b>2,882</b>
<b>New Savings</b>	
Protecting and enhancing the environment for future generations	(870)
Helping all of our people to stay safe, healthy and active	(512)
Ensuring people have the right skills for learning, life and work	(1,002)
Growing our economy, increasing employment and regenerating towns	(180)
Underpinning our priorities	(318)
<b>Total Savings</b>	<b>(2,882)</b>
<b>Revised Expenditure Requirement</b>	<b>343,521</b>
<b>Revised (Surplus)/Deficit for Year</b>	<b>0</b>
<b>(Surplus)/Deficit for Year</b>	<b>-</b>

**North Ayrshire Council**  
**Revenue Budget 2019/20**  
**Revenue Budget Base Budget Adjustments**

Council Objective/Service	Base Budget Adjustment	Reference	2018/19 £
<b>Protecting and enhancing the environment for future generations</b>			
Place	Restructure within Streetscene	SP-PL-18-20	(50,000)
Place	Implementation of Zero Waste Strategy	SP-PL-18-11	(755,000)
Place	Reduce Energy Consumption through Behaviour Change	SP-PL-18-28	(75,000)
Place	Adjustment to base budget to reflect a one off underspend in the Carbon Reduction Commitment in 2018/19 (CRC)	SP-PL-18-30	140,000
Place	Streetscene working arrangements review Rapid Response Team	SP-PL-19-03	(60,000)
Place	Reduce Streetscene purchase of items such as litter bins, benches and planters	SP-PL-19-04	(20,000)
Place	Review of Council Fleet & its utilisation on a phased basis	SP-PL-19-05	(85,000)
Place	Reduction in the waste container expenditure	SP-PL-19-13	(50,000)
Place	Increase Charge to HRA for Homelessness and Comm Safety	SP-PL-19-54	(34,830)
Place	Reduction in Staff Travel Budgets	SP-PL-19-51	(30,000)
Total			<u>(1,019,830)</u>
<b>Helping all of our people to stay safe, healthy and active</b>			
Place	Deletion of 0.5fte within Private Sector Advice Team	SP-PL-19-56	(10,875)
Place	Reduction in GF Housing training and Conference Fees	SP-PL-19-55	(3,000)
Total			<u>(13,875)</u>
<b>Ensuring people have the right skills for learning, life and work</b>			
Education and Youth Employment	Reduce CPD (training) budgets by 30%	SP-EY-18-14	(41,461)
Education and Youth Employment	Reduction of PPP utility costs	SP-EY-19-06	(50,000)
Total			<u>(91,461)</u>
<b>Underpinning our priorities</b>			
Place	Review budget lines within Facilities Management	SP-PL-18-32	(9,000)
Place	Review of overtime across Commercial Services	SP-PL-19-11	(70,000)
Chief Executive and Democratic Services	Rationalise non-payroll budgets	SP-CX-18-05	(17,044)
Chief Executive and Democratic Services	Increase Payroll Turnover to 2.5%	SP-CX-18-08	(14,829)
Chief Executive & Democratic Services	Democratic Services Restructure	SP-CX-19-03	(18,000)
Chief Executive & Democratic Services	Personal Liquor Licence renewal	SP-CX-19-04	(26,000)
Chief Executive and Democratic Services	Reduced Civil Contingencies Contribution	SP-CX-19-05	(8,155)
Finance and Corporate Support	Additional costs of the revised Benefits Cap not materialised.	SP-FCS-19-04	(200,000)
Finance and Corporate Support	Retendering Insurance Services	SP-FCS-19-05	(700,000)
Council Wide	Contribution to Affordable Housing Reserve		4,000
Total			<u>(1,059,028)</u>
<b>TOTAL OPERATIONAL BUDGET ADJUSTMENTS</b>			<u>(2,184,194)</u>

**North Ayrshire Council**  
**Revenue Budget 2019/20**  
**Revenue Budget Savings Already Approved**

Council Objective/Service	Saving	Reference	2018/19 £
<b>Protecting and enhancing the environment for future generations</b>			
Economy and Communities	Remove contribution to Brodick Country Park	SP-EC-18-51	(38,344)
Economy and Communities	Increased Income for Pest Control Service	SP-EC-18-53	(10,000)
Place	Roll out of Car Share scheme	SP-PL-18-07	(12,500)
Place	Remove subsidy from Special Uplift Charges	SP-PL-18-10	(47,500)
Total			<u>(108,344)</u>
<b>Helping all of our people to stay safe, healthy and active</b>			
Place	Review Catering Options across Educational Establishments	SP-PL-18-34	(265,000)
Total			<u>(265,000)</u>
<b>Ensuring people have the right skills for learning, life and work</b>			
Economy and Communities	Review Community Learning & Development service	SP-EC-18-40	(579,303)
Economy and Communities	Review School Library Services	SP-EC-18-45b	(36,870)
Education and Youth Employment	Reduce payments to parent councils	SP-EY-18-03	(2,168)
Education and Youth Employment	Remove supported study budgets from secondary schools	SP-EY-18-04	(38,370)
Education and Youth Employment	Remove secondary school determined to succeed (DTS) budgets	SP-EY-18-05	(31,075)
Education and Youth Employment	Review school technician services.	SP-EY-18-13	(145,769)
Education and Youth Employment	Cease payments for supervisory meals in all schools	SP-EY-18-15	(18,653)
Education and Youth Employment	Phase 1 music service redesign including increased music charges by 10% and introduce for S3 pupils	SP-EY-18-02	(140,000)
Education and Youth Employment	Reduce school non payroll budgets	SP-EY-18-07	(38,462)
Education and Youth Employment	Revisit the management structure of all primary schools	SP-EY-18-09	(76,923)
Education and Youth Employment	Review resource allocation formula for primary and secondary schools	SP-EY-18-10	(614,908)
Education and Youth Employment	Review staff mix within Early Years Service	SP-EY-18-11	(115,385)
Education and Youth Employment	Review of central staffing team	SP-EY-18-20	(187,693)
Total			<u>(2,025,579)</u>
<b>Working together to develop stronger communities</b>			
Total			<u>-</u>
<b>Growing our economy, increasing employment and regenerating towns</b>			
Economy and Communities	Review of Economic Growth budgets and services	SP-EC-18-59	(582,000)
Economy and Communities	Remove Fair for All post		150,000
Total			<u>(432,000)</u>
<b>Underpinning our priorities</b>			
Place	Property Rationalisation	SP-PL-18-40	89,986
Place	Restructure teams within PMI	SP-PL-17-27	(92,000)
Place	Develop additional income streams from Catering and Transport	SP-PL-18-33	(75,000)
Finance and Corporate Support	Cessation of cheque payments across the Council	SP-FCS-18-07	(2,200)
Finance and Corporate Support	Reduced staffing in Benefits Service due to Universal Credit	SP-FCS-18-10	(229,120)
Finance and Corporate Support	Digital Strategy Transformational Projects	SP-FCS-18-11	(219,750)
Economy and Communities	Non recurring computer equipment reduction		2,289
Other Corporate Items	Executive Leadership Team Restructure		(129,000)
Total			<u>(654,795)</u>
<b>TOTAL SAVINGS PREVIOUSLY APPROVED</b>			<b><u>(3,485,718)</u></b>



**North Ayrshire Council**  
**Revenue Budget 2019/20**  
**Revenue Expenditure Requirements**

Council Objective/Service	Investment	Category	Reference	2018/19 £
<b>Protecting and enhancing the environment for future generations</b>				
Place	Landfill Tax / Energy from Waste costs	Contractual/Unavoidable	BID-PL-19-03	35,800
Sub Total		Contractual/Unavoidable		<u>35,800</u>
Place	Replacement Skip Containers	National/Local Pressures	BID-PL-19-02	22,406
Sub Total		National/Local Pressures		<u>22,406</u>
Place	Animal Feedstuffs	New National Expenditure Requirements		(5,000)
Place	Free Child Burials	New National Expenditure Requirements		8,000
Sub Total		New National Expenditure Requirements		<u>3,000</u>
Total				<u><u>61,206</u></u>
<b>Helping all of our people to stay safe, healthy and active</b>				
Place	Food price inflation	Contractual/Unavoidable	BID-PL-19-04	75,000
Sub Total		Contractual/Unavoidable		<u>75,000</u>
Place	Access to Sanitary Products in Public Bodies	New National Expenditure Requirements		107,000
Sub Total		New National Expenditure Requirements		<u>107,000</u>
Total				<u><u>182,000</u></u>
<b>Ensuring people have the right skills for learning, life and work</b>				
Education and Youth Employment/Place	PPP/DBFM annual indexation	Contractual/Unavoidable	BID-EY-19-01	331,171
Place	Property Running Costs	Contractual/Unavoidable	BID-PL-19-06	30,694
Place	SPT Contract Inflation	Contractual/Unavoidable	BID-PL-19-01	64,822
Sub Total		Contractual/Unavoidable		<u>426,687</u>
Sub Total		National/Local Pressures		<u>-</u>
Finance and Corporate Support	School Clothing Grants	New National Expenditure Requirements		294,000
Education and Youth Employment/Place	Pupil Equity Funding	New National Expenditure Requirements		97,000
Education and Youth Employment/Place	Early Learning Expansion	New National Expenditure Requirements		7,027,000
Sub Total		New National Expenditure Requirements		<u>7,418,000</u>
Total				<u><u>7,844,687</u></u>
<b>Underpinning our priorities</b>				
Other Corporate Items	Implementation of Office 365	Contractual/Unavoidable	BID-OCI-19-01	374,000
Other Corporate Items	Applications Refresh: Unified Platform	Contractual/Unavoidable	BID-OCI-19-02	75,000
Other Corporate Items	Digital Transformation Partnership	Contractual/Unavoidable	BID-OCI-19-04	22,000
Sub Total		Contractual/Unavoidable		<u>471,000</u>
Finance and Corporate Support	Benefit Admin Subsidy Reduction	National/Local Pressures	BID-FCS-19-01	63,584
Finance and Corporate Support	Human Resources Staffing	National/Local Pressures	BID-FCS-19-02	95,100
Finance and Corporate Support	Learning & Organisational Development staffing	National/Local Pressures	BID-FCS-19-03	23,800
Other Corporate Items	Applications Refresh: Replacement Systems	National/Local Pressures	BID-OCI-19-03	70,000
Sub Total		National/Local Pressures		<u>252,484</u>
Sub Total		New National Expenditure Requirements		<u></u>
Total				<u><u>723,484</u></u>

**North Ayrshire Council  
Revenue Budget 2019/20  
Revenue Expenditure Requirements**

<b>Council Objective/Service</b>	<b>Investment</b>	<b>Category</b>	<b>Reference</b>	<b>2018/19 £</b>
<b>Corporate Inflationary Pressures</b>				
Council Wide	Loan charges	Contractual/Unavoidable		(220,000)
Council Wide	Joint Board requisitions	Contractual/Unavoidable		(40,981)
Council Wide	Pay Award	Contractual/Unavoidable		5,574,269
Council Wide	Teachers Pension - Employers' contribution increase	Contractual/Unavoidable		2,775,000
Council Wide	Living Wage	Contractual/Unavoidable		14,578
Council Wide	Pension Fund Auto Enrolment	Contractual/Unavoidable		1,067,309
Council Wide	Corporate issues (energy, fuel, NDR)	Contractual/Unavoidable		732,098
Total				<u>9,902,273</u>
<b>Unidentified Pressures</b>				
Unidentified Pressures	Unidentified Pressures	National/Local Pressures		
Total				<u>-</u>
<b>TOTAL REVENUE EXPENDITURE REQUIREMENTS</b>				<b><u>18,713,650</u></b>

**North Ayrshire Council  
Revenue Budget 2019/20  
Revenue Budget Savings Approved**

Reference	Savings	Community Impact	2018/19 £
<b>Protecting and enhancing the environment for future generations</b>			
SP-PL-19-01	<b>Municipalisation approach to service delivery</b> Municipalisation approach to service delivery on a phased basis including development of new initiatives such as advertising and private landlord factoring service	<b>Positive Impact</b> The provision of an effective factoring service would provide benefits to local tenants and landlords.	<b>(20,000)</b>
SP-PL-19-02	<b>Phase 2 of Streetscene Operational Review</b> The review will align the grounds maintenance and street cleaning services' specifications on Arran with other localities.	<b>Medium Impact</b> There would be an impact on the grounds maintenance service and reduction in the cleanliness score, bringing Arran more into line with mainland towns and villages.	<b>(60,000)</b>
SP-PL-19-07	<b>Winter Gritting Route Optimisation</b> Review priority 1 gritting routes in line with route based forecasting, using thermal mapping.	<b>Medium Impact</b> There would be a reduction in priority 1 gritting route road network coverage mitigated through continued support from Streetscene.	<b>(114,000)</b>
SP-PL-19-09	<b>Non Road Lighting Assets - Invest To Save</b> It is proposed that an investment to convert non-road lighting assets to energy efficient units will facilitate an annual energy reduction of £38,000.	<b>Positive Impact</b> The investment will benefit communities.	<b>(38,000)</b>
SP-PL-19-26	<b>Reduction in the property budgets</b> A total reduction in Council property maintenance budgets of £1.31m including: reclassification of some projects as capital; reduction in reactive repairs; Health & Safety remedial works; planned maintenance; budget for works arising from inspections/incidents; and surplus properties management.	<b>Medium Impact</b> The proposal would result in a deterioration in the general condition and appearance of NAC's property portfolio and may impact on service delivery. This will also impact on Building Services' income.	<b>(601,000)</b>
SP-PL-19-50	<b>Review Road Safety Service</b> A prioritisation of road safety educational activities would be undertaken to target remaining resources appropriately.	<b>Low Impact</b> Whilst less educational visits would take place, this would be mitigated by use of digital and social media opportunities.	<b>(37,411)</b>
<b>Total</b>			<b><u>(870,411)</u></b>
<b>Helping all of our people to stay safe, healthy and active</b>			
SP-EC-19-61	<b>Reduced KA Leisure contribution</b> North Ayrshire Council will reduce its contribution to KA Leisure resulting in a reduction in their projected surplus.	<b>No Impact</b> There is no anticipated impact on Communities	<b>(25,000)</b>
SP-PL-19-22	<b>Review of Homelessness Service</b> Housing Support services will be brought in-house at the end of the current contract and the successful Housing First pilot for vulnerable homeless people will be rolled out.	<b>Positive Impact</b> There will be a positive impact on tenants and residents at risk of homelessness.	<b>(260,341)</b>
SP-PL-19-24	<b>Review of services for victims of anti social behaviour</b> Remove funding in relation to a Victim Support Ayrshire post. The remit of the post no longer exists and the post is no longer required.	<b>No Impact</b> There is no anticipated impact on Communities	<b>(23,000)</b>
SP-PL-19-35	<b>Reduction in Facilities Management in schools</b> Reduce the Facilities Management presence in schools pro rata in relation to school rolls and reduce the number of cleans in non school buildings by encouraging a change in staff behaviour.	<b>Low Impact</b> Proposals will be developed to minimise disruption during the school day.	<b>(110,000)</b>
SP-PL-19-53	<b>Increase Rent for Temporary Accommodation</b> Increase rent for temporary accommodation by 2.93% in line with the mainstream Council rent increase.	<b>Low Impact</b> Proposals will impact on tenants not in receipt of full benefits.	<b>(93,297)</b>
<b>Total</b>			<b><u>(511,638)</u></b>

**North Ayrshire Council**  
**Revenue Budget 2019/20**  
**Revenue Budget Savings Approved**

Reference	Savings	Community Impact	2018/19 £
<b>Ensuring people have the right skills for learning, life and work</b>			
SP-EY-19-03	<b>Reduce staff cover costs</b> The Education HQ budget for staff cover in schools will be aligned to a review of the current scheme of devolved school management.	<b>Low Impact</b> Potential saving in this area should not adversely affect service provision for children and young people in North Ayrshire.	(307,692)
SP-EY-19-04	<b>Educational Psychology service redesign</b> Service redesign would include the deletion of a vacant 0.4FTE post with the future remodelling of the service, taking into account the additional supports offered by other key staff, including school counsellors	<b>Low Impact</b> Access to an educational psychologist would be less frequent and more prioritised than in previous years.	(24,000)
SP-EY-19-07	<b>Review Devolved School Management Scheme</b> Reduction in the Devolved School Management scheme and centrally held non-delegated budgets for educational establishments.	<b>Low Impact</b> The potential impact will be mitigated through careful planning, prioritisation and efficient procurement of best value resources.	(292,000)
SP-EY-19-09	<b>Reduce non-payroll budgets across Education HQ</b> Reduction across a number of budgets including Curriculum for Excellence, minor adaptations and centrally commissioned services.	<b>No Impact</b> There is no anticipated impact on Communities	(220,100)
SP-EY-19-11	<b>Transform enhanced support for young people</b> Re-evaluate pathways of enhanced support for children and young people and redesign services, including Extended Outreach, to reduce the demand for the external day and residential placements.	<b>Low Impact</b> Impact on Children and Young People across North Ayrshire mitigated through co-ordinated collaboration with the Health and Social Care Partnership.	(158,000)
<b>Total</b>			<b><u>(1,001,792)</u></b>
<b>Growing our economy, increasing employment and regenerating towns</b>			
SP-EC-19-64	<b>Utilise WOSLF balance for ERDF match funding</b> The West of Scotland Loan Fund will provide the £180,000 ERDF match funding for a period of 4 years. At the end of that period, consideration would be given to the funding priority for budget replacement.	<b>No Impact</b> There is no anticipated impact on Communities	(180,000)
<b>Total</b>			<b><u>(180,000)</u></b>
<b>Underpinning our priorities</b>			
SP-PL-19-38	<b>Review of venue booking arrangements</b> Review to identify streamlined booking processes, optimised use of Council venues and increased in-house commercial activity.	<b>Low Impact</b> Potential impact on the number of buildings available for let.	(115,000)
<b>Council Wide</b>	<b>Fees &amp; Charges Inflation</b> Increase Fees & Charges by 25% for Garden Tidy scheme and 5% for all other charges	<b>Medium Impact</b> Fees and Charges increase is in excess of inflation, however, still within benchmarked average levels. The increase in the Garden Tidy scheme charges reduces the current subsidy	(202,613)
<b>Total</b>			<b><u>(317,613)</u></b>
<b>TOTAL SAVINGS APPROVED</b>			<b><u>(2,881,454)</u></b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Summary by Directorate

#### Subjective Analysis

Directorate	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Chief Executive Service	2,977	7	123	14	991	328	0	0	0	(872)	3,568
Finance & Corporate Support	13,237	0	1,931	38	551	1,736	51,352	200	0	(53,844)	15,200
Education & Youth Employment	101,074	185	14,904	146	685	5,491	580	0	61	(2,183)	120,943
Health & Social Care Partnership	48,493	334	2,157	489	599	65,841	2,851	0	0	(25,689)	95,074
Place	43,683	20,369	10,075	7,286	1,097	14,912	1,223	490	0	(42,853)	56,281
Economy & Communities	11,530	273	1,037	138	267	6,296	0	0	0	(2,355)	17,185
Other Corporate Items	1,875	381	10,927	323	796	4,163	0	0	19,108	(2,302)	35,270
<b>Total Expenditure</b>	<b>222,868</b>	<b>21,548</b>	<b>41,155</b>	<b>8,432</b>	<b>4,986</b>	<b>98,766</b>	<b>56,006</b>	<b>690</b>	<b>19,169</b>	<b>(130,098)</b>	<b>343,521</b>

#### Funded by:

AEF	0	0	0	0	0	150	0	0	0	(283,172)	(283,022)
Council Tax	0	0	0	0	0	0	11,621	0	0	(68,240)	(56,619)
Contribution from Reserves	0	0	0	0	0	0	0	0	0	(3,880)	(3,880)
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>11,621</b>	<b>0</b>	<b>0</b>	<b>(355,292)</b>	<b>(343,521)</b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Chief Executive Service Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
Legal	1,102	0	37	8	54	0	0	0	0	(744)	457
Policy, Performance & Community Planning	809	0	20	4	29	32	0	0	0	(8)	885
Communications	426	0	10	1	15	0	0	0	0	(7)	445
Committee & Member Services	639	6	57	1	893	236	0	0	0	(112)	1,720
Civil Contingencies	0	0	0	0	1	60	0	0	0	0	61
<b>Total</b>	<b>2,977</b>	<b>7</b>	<b>123</b>	<b>14</b>	<b>991</b>	<b>328</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(872)</b>	<b>3,568</b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Finance & Corporate Support

#### Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
Director & Heads of Service	496	0	4	1	6	23	0	0	0	0	530
Financial Services	1,220	0	89	1	28	2	0	0	0	(182)	1,158
Corporate Procurement	971	0	15	2	8	96	0	0	0	(399)	693
Audit & Risk	806	0	6	7	9	0	0	0	0	(175)	653
Human Resources	1,792	0	73	1	92	422	0	0	0	(474)	1,906
Change	0	0	0	0	0	0	0	0	0	0	0
Revenues & Benefits	1,165	0	101	3	312	1,153	50,813	200	0	(51,845)	1,903
ICT	2,285	0	1,430	13	19	10	0	0	0	(239)	3,517
Customer Services & Registration	2,607	0	205	9	61	30	539	0	0	(324)	3,126
Business Support	1,512	0	7	0	13	0	0	0	0	(185)	1,347
Information Governance	384	0	1	0	3	0	0	0	0	(21)	367
<b>Total</b>	<b>13,237</b>	<b>0</b>	<b>1,931</b>	<b>38</b>	<b>551</b>	<b>1,736</b>	<b>51,352</b>	<b>200</b>	<b>0</b>	<b>(53,844)</b>	<b>15,200</b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Education & Youth Employment

#### Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
Early Years	15,634	9	506	13	62	1,701	0	0	0	(519)	17,408
Primary Education	37,027	19	1,837	35	296	157	0	0	0	(55)	39,316
Secondary Education	36,544	35	12,290	51	176	997	0	0	0	(640)	49,452
Additional Support Needs	5,484	0	56	33	36	2,438	0	0	0	(267)	7,780
Education - Other	6,385	122	215	14	114	197	580	0	61	(701)	6,986
<b>Total</b>	<b>101,074</b>	<b>185</b>	<b>14,904</b>	<b>146</b>	<b>685</b>	<b>5,491</b>	<b>580</b>	<b>0</b>	<b>61</b>	<b>(2,183)</b>	<b>120,943</b>



## North Ayrshire Council General Services Revenue Budget 2019-20

### Health & Social Care Partnership

#### Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to Other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
Management & Support Services	4,595	17	274	13	155	1,494	0	0	0	(21,770)	(15,222)
Change Programme	557	0	0	0	20	188	0	0	0	(31)	735
<u>Community Care and Health</u>											
Locality Services	4,024	0	148	53	26	20,430	872	0	0	(569)	24,984
Community Care Service Delivery	17,934	22	636	69	83	8,764	468	0	0	(1,195)	26,782
Long Term Conditions	956	4	13	0	24	301	1	0	0	(70)	1,228
Rehabilitation And Reablement	475	1	423	4	2	223	0	0	0	(75)	1,053
Integrated Island Services	504	1	6	3	1	0	0	0	0	(7)	508
<u>Children, Families and Criminal Justice</u>											
Intervention Services	3,347	139	130	79	10	111	48	0	0	0	3,864
Fieldwork	4,243	0	51	97	34	2,934	450	0	0	(2)	7,808
Looked After & Accom Children	4,578	28	271	36	94	11,176	2	0	0	0	16,185
Changing Childrens Services Fund	237	0	9	11	20	45	0	0	0	(11)	311
Early Years	202	0	2	3	4	117	0	0	0	0	328
Policy & Practice	633	0	9	10	91	0	0	0	0	(18)	724
Criminal Justice	2,675	104	61	66	19	114	0	0	0	(438)	2,601
<u>Mental Health and Learning Disabilities</u>											
Community Mental Health	870	7	4	13	4	3,888	146	0	0	(129)	4,802
Learning Disabilities	1,696	10	24	19	13	15,691	863	0	0	(596)	17,720
Addictions	967	1	96	11	1	366	1	0	0	(778)	664
<b>Total</b>	<b>48,493</b>	<b>334</b>	<b>2,157</b>	<b>489</b>	<b>599</b>	<b>65,841</b>	<b>2,851</b>	<b>0</b>	<b>0</b>	<b>(25,689)</b>	<b>95,074</b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Place Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
Director & Heads of Service	412	0	50	10	36	0	0	0	0	(20)	488
<u>Physical Environment</u>											
Property Management & Investment	2,273	0	61	25	98	193	0	0	0	(1,340)	1,311
Housing Assets & Investments	1,610	0	77	36	74	45	0	0	0	(1,602)	241
Property Running Costs	0	6,739	1	0	158	4	0	0	0	(1,658)	5,245
Energy & Sustainability	323	3,728	3	1	12	454	0	0	0	(643)	3,876
Property Maintenance	0	7,111	(13)	0	0	25	0	0	0	(3,318)	3,805
Roads	3,860	18	1,754	41	186	1,464	0	209	0	(1,103)	6,429
Streetscene	6,098	198	337	118	45	386	0	0	0	(2,691)	4,490
Other Housing	3,922	1,479	134	52	112	1,241	1,223	201	0	(4,661)	3,703
<u>Commercial Services</u>											
Internal Transport	1,486	28	133	6,551	15	2,353	0	0	0	(852)	9,715
Waste Services	4,417	6	457	147	88	5,494	0	78	0	(2,795)	7,892
Facilities Management	11,011	923	3,512	20	100	14	0	1	0	(4,040)	11,541
Building Services	8,271	139	3,570	286	171	3,239	0	0	0	(18,131)	(2,455)
<b>Total</b>	<b>43,683</b>	<b>20,369</b>	<b>10,075</b>	<b>7,286</b>	<b>1,097</b>	<b>14,912</b>	<b>1,223</b>	<b>490</b>	<b>0</b>	<b>(42,853)</b>	<b>56,281</b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Economy & Communities

#### Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Connected Communities	5,683	227	849	64	188	4,017	0	0	0	(686)	10,341
Economic Growth	5,847	46	189	73	79	2,278	0	0	0	(1,669)	6,844
<b>Total</b>	<b>11,530</b>	<b>273</b>	<b>1,037</b>	<b>138</b>	<b>267</b>	<b>6,296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,355)</b>	<b>17,185</b>

## North Ayrshire Council General Services Revenue Budget 2019-20

### Other Corporate Items Subjective Analysis

Objective Analysis	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Payments to other Bodies £000	Transfer Payments £000	Other Expenditure £000	Capital Financing £000	Income £000	TOTAL £000
Joint Boards	0	0	0	0	0	3,336	0	0	0	0	3,336
Pension Costs	1,875	0	0	0	0	0	0	0	0	0	1,875
Loan Charges & Capital Charges	0	0	0	0	0	0	0	0	19,108	(58)	19,051
Central Telephones	0	0	0	0	86	0	0	0	0	0	86
Other Corporate Items	0	0	10,927	0	0	0	0	0	0	0	10,927
Insurance	0	381	0	323	710	827	0	0	0	(2,244)	(3)
<b>Total</b>	<b>1,875</b>	<b>381</b>	<b>10,927</b>	<b>323</b>	<b>796</b>	<b>4,163</b>	<b>0</b>	<b>0</b>	<b>19,108</b>	<b>(2,302)</b>	<b>35,270</b>

# **Section 2**

## **General Services Capital**

North Ayrshire Council Capital Programme 2019/20 - 2027/28										
Project Description	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28 £	Total £
<b>EXPENDITURE</b>										
<b>Economy &amp; Communities</b>										
Irvine High Street	2,108,199									2,108,199
Millport Cars	370,000									370,000
Montgomerie Park Masterplan	1,150,000	1,150,000		1,150,000	1,150,000					4,600,000
Ayrshire Growth Deal	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Community Investment Funds	1,762,000									1,762,000
Ardrossan Harbour	600,000									600,000
Quarry Road Phase 2	2,759,924									2,759,924
Cycling / Walker / Safer Streets	226,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	1,706,000
Access Paths Network Programme	50,000	50,000	50,000	50,000						200,000
<b>Sub Total</b>	<b>10,026,123</b>	<b>2,385,000</b>	<b>1,235,000</b>	<b>2,385,000</b>	<b>2,335,000</b>	<b>1,185,000</b>	<b>1,185,000</b>	<b>1,185,000</b>	<b>1,185,000</b>	<b>23,106,123</b>
<b>Education &amp; Youth Employment</b>										
Early Learning & Childcare Future Projects	400,646									400,646
Kilwinning (Pennyburn) Early Years	114,083									114,083
Ardeer Early Years	130,000									130,000
Lawthorn Early Years	162,209									162,209
Hayocks Early Years	152,785									152,785
Woodlands Early Years	198,139									198,139
Corsehill Early Years	450,000									450,000
Caledonia Early Years	173,736									173,736
Blacklands Early Years	184,085									184,085
Springside Early Years	348,000									348,000
St Marks Early Years	355,304									355,304
Annick Primary Extension - Early Years Provision	1,778,082	1,125,913								2,903,995
Moorpark Primary	1,551,630	6,682,500	1,228,455							9,462,585
Montgomerie Park School			344,999	4,024,987	5,289,982					9,659,968
Schools ICT Investment	350,000	350,000	350,000	350,000	350,000	350,000	350,000			2,450,000
Kilwinning Estate Learning Env't	2,319,596									2,319,596
Auchenharvie PE Works	121,668									121,668
Ardrossan New Build						7,433,000	9,629,000	8,228,000	6,300,000	31,590,000
New Build - ASN School	15,767,693	7,968,892	1,000,000							24,736,585
<b>Sub Total</b>	<b>24,557,656</b>	<b>16,127,305</b>	<b>2,923,454</b>	<b>4,374,987</b>	<b>5,639,982</b>	<b>7,783,000</b>	<b>9,979,000</b>	<b>8,228,000</b>	<b>6,300,000</b>	<b>85,913,384</b>
<b>Finance &amp; Corporate Support</b>										
PC replacement/virtual desktop	120,000	100,000	100,000	100,000	100,000	100,000	100,000			720,000
Data rationalisation & storage	150,000	50,000	50,000	50,000	50,000	50,000	50,000			450,000
Agile working	100,000									100,000
Managed WAN services	30,000									30,000
Business continuity	60,000	50,000	50,000	50,000	50,000	50,000	50,000			360,000
Infrastructure enhancements	50,000	50,000	50,000	50,000	50,000	50,000	50,000			350,000
Digital Strategy	319,000									319,000
<b>Sub Total</b>	<b>829,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>			<b>2,329,000</b>

North Ayrshire Council Capital Programme 2019/20 - 2027/28										
Project Description	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28 £	Total £
<b>Health &amp; Social Care Partnership</b>										
Trindlemoss	1,481,855									1,481,855
Residential & Respite Unit for Children	3,300,000	2,220,000	100,000							5,620,000
<b>Sub Total</b>	<b>4,781,855</b>	<b>2,220,000</b>	<b>100,000</b>							<b>7,101,855</b>
<b>Place</b>										
Roads Improvement / Reconstruction	3,800,000	2,100,000	3,300,000	3,700,000	5,900,000	4,800,000	3,300,000	1,300,000	1,300,000	29,500,000
Lighting	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Upper Garnock FPS	368,000	7,208,800	8,031,891							15,608,691
Millport Coastal FPS	200,000	100,000	7,929,603							8,229,603
Bridges infrastructure programme	560,000	560,000	560,000	560,000		170,000				2,410,000
Largs Promenade Seawall	600,000									600,000
Parking Charges & DPE	150,000									150,000
Property lifecycle investment	3,000,000		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	13,500,000
Industrial portfolio	275,840	200,000								475,840
Improvement grants	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,500,000
Cemetery extns, walls & infra	847,000	384,000	339,000	62,000	112,000	35,000	200,000			1,979,000
Lamlash Cemetery Extension	113,000									113,000
Vehicles	2,000,000	2,000,000	2,000,000	1,500,000	2,500,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
<b>Sub Total</b>	<b>13,413,840</b>	<b>14,052,800</b>	<b>25,160,494</b>	<b>8,822,000</b>	<b>11,512,000</b>	<b>10,005,000</b>	<b>8,500,000</b>	<b>6,300,000</b>	<b>6,300,000</b>	<b>104,066,134</b>
<b>Other</b>										
Flexibility		50,000	50,000	50,000	345,773	24,185			344,474	864,432
<b>Sub Total</b>		<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>345,773</b>	<b>24,185</b>			<b>344,474</b>	<b>864,432</b>
<b>TOTAL EXPENDITURE</b>	<b>53,608,474</b>	<b>35,085,105</b>	<b>29,718,948</b>	<b>15,881,987</b>	<b>20,082,755</b>	<b>19,247,185</b>	<b>19,914,000</b>	<b>15,713,000</b>	<b>14,129,474</b>	<b>223,380,928</b>
<b>INCOME</b>										
Prudential Borrowing	24,709,018	13,755,254	12,655,594	1,262,311	4,893,982	3,926,000	5,122,464	1,318,701		67,643,324
Specific Grants -Early Learning & Childcare	2,668,987									2,668,987
Specific Grants - Cycling, Walking & Safer Streets	226,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	185,000	1,706,000
General Capital Grant	21,710,000	18,975,000	12,650,000	12,650,000	12,650,000	12,650,000	12,650,000	12,650,000	12,650,000	129,235,000
Capital Fund	373,951		890,803							1,264,754
CFCR	600,000									600,000
Grants & Contributions	1,519,763									1,519,763
Sale of land & buildings	1,390,000	1,150,000	2,317,700	500,000	500,000	500,000	500,000	500,000	500,000	7,857,700
Sale of vehicles	40,000	40,000	40,000	40,000						160,000
Montgomerie Park Receipts	370,755	979,851	979,851	1,244,676	1,853,773	1,986,185	1,456,536	1,059,299	794,474	10,725,400
<b>TOTAL INCOME</b>	<b>53,608,474</b>	<b>35,085,105</b>	<b>29,718,948</b>	<b>15,881,987</b>	<b>20,082,755</b>	<b>19,247,185</b>	<b>19,914,000</b>	<b>15,713,000</b>	<b>14,129,474</b>	<b>223,380,928</b>

# **Section 3**

## **Housing Revenue Account**



**North Ayrshire Council**  
**Housing Revenue Account Revenue Budget 2019/20**

<b>Cost Type</b>	<b>£000</b>
<b>Income</b>	
<b>Rents:</b>	
Council houses	(48,025)
Other rents	(323)
<b>Other Income:</b>	
External recharges	(645)
Internal recharges	(92)
<b>Gross Income</b>	<b>(49,085)</b>
<b>Expenditure</b>	
<b>Employee Costs</b>	4,738
<b>Property Costs:</b>	
Responsive repairs	1,790
Void expenditure	3,451
Planned & Cyclical maintenance	7,231
Estate Based Projects	211
Infrastructure Improvements	357
Roads & Lighting Maintenance	127
Aids & adaptations	1,849
Other property costs	3,613
<b>Supplies and Services</b>	227
<b>Transport Costs</b>	38
<b>Administration Costs</b>	711
<b>Central Support Costs</b>	2,033
<b>Payments to Other Agencies, Bodies and Persons</b>	13
<b>Internal Services</b>	2,088
<b>Capital Financing:</b>	0
CFCR	12,212
Loan charges House Building	0
Principal repayments	2,716
Loans Fund interest	5,618
Loans Fund expenses	120
Revenue interest	(58)
<b>Gross Expenditure</b>	<b>49,085</b>

**North Ayrshire Council**  
**Housing Revenue Account Capital Plan 2019/20**

Programme Description	2019/20 New programmes for Approval £000	2019/20 Previously Approved Budget £000	Total 19/20 Programme £000
<b>Council House Building</b>			
Dickson Drive (Phase 2)	386	1,505	1,891
Ardrossan Road	4,621		4,621
Flatt Road	10,500	400	10,900
St Michael's Wynd	3,528		3,528
Brathwic Terrace	1,500	580	2,080
Harbourside (Phase 1)	6,000		6,000
St Beya Gardens	700		700
Towerlands Primary School	1,000		1,000
<b>Springvale Depot</b>	1,000		1,000
<b>Dalrymple Place (Redevelopment)</b>	3,276		3,276
St Colms Pl (Redevelopment)	200		200
Friars Lawn (Refurbishment)	947	234	1,181
Watt Court	0	3,533	3,533
Kinnier Road	0	172	172
Council House Build General	0	1,595	1,595
Refurbishment Schemes	0	128	128
Connel Court	0	1,243	1,243
Garrier Court	0	2,074	2,074
Acquisition of Houses - Open Market	848		848
Window Replacement High Flats	0	362	362
Bathroom Programme	1,061		1,061
Kitchen Programme	1,375		1,375
Other Capital Works	6,218	297	6,515
Central Heating	1,167	41	1,208
Insulated Re-rendering	1,831		1,831
Electrical re-wiring	490	(66)	424
Roofing and Rendering	3,527		3,527
Energy Efficient Standard	1,276		1,276
Professional Management Charges	873		873
<b>TOTAL EXPENDITURE</b>	<b>52,325</b>	<b>12,098</b>	<b>64,423</b>
<b>Funded By:-</b>			<b>0</b>
CFCR	-12,212		-12,212
Council House Build Fund	-1,229		-1,229
Affordable Housing Fund	-193		-193
Capital Grants -House Building	-2,229	-2,267	-4,496
Prudential Borrowing	-36,462	-9,831	-46,293
	0		0
<b>TOTAL INCOME</b>	<b>-52,325</b>	<b>-12,098</b>	<b>-64,423</b>

# **Section 4**

## **Common Good and Trust Funds**

Budget 2018/19 £	Projected Outturn 2018/19 £	COMMON GOOD FUND - ARDROSSAN	Budget 2019/20 £
187,267	187,267	Projected Common Good Balance Brought Forward at 1 April	198,765
		<b><u>INCOME</u></b>	
38,500	38,500	Rental - Ardrossan Civic Centre	38,500
1,000	1,405	Loans Fund Interest (on cash balances)	1,292
<b>39,500</b>	<b>39,905</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>39,792</b>
		<b><u>EXPENDITURE</u></b>	
		<b>Property Costs</b>	
12,000	200	External Property Repairs - Ardrossan Civic Centre	12,000
	25,000	Replacement Windows - Ardrossan Civic Centre	38,000
		<b>Others</b>	
733	786	Administration - Charge from Finance	830
<b>12,733</b>	<b>25,986</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>50,830</b>
<b>26,767</b>	<b>13,919</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(11,038)</b>
26,767	2,421	Disbursement of Grants	26,962
-	<b>11,498</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(38,000)</b>
<b>187,267</b>	<b>198,765</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>160,765</b>

Budget 2018/19 £	Projected Outturn 2018/19 £	COMMON GOOD FUND - IRVINE	Budget 2019/20 £
1,094,544	1,094,544	Projected Common Good Balance Brought Forward at 1 April	1,094,350
		<b>INCOME</b>	
		<b>Property Rentals</b>	
25,000	25,000	Woodlands Centre (Education & Youth Employment)	25,000
11,500	11,500	Bank Street (Church of Latter Day Saints)	11,500
4,000	1,840	Redburn Community Centre (Education & Youth Employment)	1,840
11,000	11,000	Fairground (Marymass)	11,000
13,000	13,000	Ground East Road (McConnachies)	13,000
2,000	2,000	East Road New Car Park	2,000
		<b>Other Income</b>	
5,600	6,905	Loans Fund Interest (on cash balances)	7,113
<b>72,100</b>	<b>71,245</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>71,453</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
500	100	General Repairs	500
10,000	9,828	Rates on vacant properties (36/38 Bank Street)	10,000
600	600	Electricity	600
28,995	28,995	Grounds Maintenance*	28,995
500	1,320	Other Property Costs	500
40,595	40,843		40,595
		<b>Others</b>	
4,748	4,596	Administration - Charge from Finance	4,572
4,748	4,596		4,572
<b>45,343</b>	<b>45,439</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>45,167</b>
<b>26,757</b>	<b>25,806</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>26,286</b>
26,757	26,000	Disbursement of Grants	26,286
-	194	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>1,094,544</b>	<b>1,094,350</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>1,094,350</b>

\* For the upkeep of ground at the Moor, Low Green, Recreational Parks, Galt Avenue, Old Parish Church, Redburn Community Centre, Berry Drive

Budget 2018/19 £	Projected Outturn 2018/19 £	COMMON GOOD FUND - LARGS	Budget 2019/20 £
497,700	497,700	Projected Common Good Balance Brought Forward at 1 April	480,829
		<b>INCOME</b>	
		<b>Property Rentals (Including Insurance Premiums)</b>	
7,312	7,312	Haylie House	7,312
1,250	2,889	Douglas Park Bowling Club (Including Ground Cost)	3,553
210	210	Douglas Park Grazings	210
4,000	4,000	Douglas Park Tennis Club & Children's Nursery	4,000
		<b>Other Income</b>	
2,700	3,025	Loans Fund Interest (on cash balances)	3,125
<b>15,472</b>	<b>17,436</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>18,200</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
2,000	1,310	Electricity	2,000
30,907	30,907	Grounds Maintenance*	30,907
500	-	Other Property Costs	500
		<b>Others</b>	
1,995	2,090	Administration - Charge from Finance	2,009
<b>35,402</b>	<b>34,307</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>35,416</b>
<b>(19,930)</b>	<b>(16,871)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(17,216)</b>
13,355	-	Disbursement of Grants	10,000
<b>(33,285)</b>	<b>(16,871)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(27,216)</b>
<b>464,415</b>	<b>480,829</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>453,613</b>

\* For the upkeep of ground at Douglas Park.

Budget 2018/19 £	Projected Outturn 2018/19 £	COMMON GOOD FUND - MILLPORT	Budget 2019/20 £
72,758	72,758	Projected Common Good Balance Brought Forward at 1 April	73,005
		<b><u>INCOME</u></b>	
36	18	Sale of published materials	24
12,375	-	Rental - Millport Town Hall	-
400	534	Loans Fund Interest (on cash balances)	535
<b>12,811</b>	<b>552</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>559</b>
		<b><u>EXPENDITURE</u></b>	
		<b>Property Costs</b>	
		<b>Others</b>	
279	305	Administration - Charge from Finance	344
<b>279</b>	<b>305</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>344</b>
<b>12,532</b>	<b>247</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>215</b>
12,532	-	Disbursement of Grants	215
<b>-</b>	<b>247</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>72,758</b>	<b>73,005</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>73,005</b>

Budget 2018/19 £	Projected Outturn 2018/19 £	COMMON GOOD FUND - SALTCOATS	Budget 2019/20 £
17,045	17,045	Projected Common Good Balance Brought Forward at 1 April	17,081
94	108	<u>INCOME</u> Loans Fund Interest (on cash balances)	111
<b>94</b>	<b>108</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>111</b>
79	72	<u>EXPENDITURE</u> Administration - Charge from Finance	71
<b>79</b>	<b>72</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>71</b>
<b>15</b>	<b>36</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>40</b>
15	-	Disbursement of Grants	40
<b>-</b>	<b>36</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
<b>17,045</b>	<b>17,081</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>17,081</b>



Budget 2018/19 £	Projected Outturn 2018/19 £	COMMON GOOD FUND - STEVENSTON	Budget 2019/20 £
155,386	155,386	Projected Common Good Balance Brought Forward at 1 April	161,229
		<b>INCOME</b>	
		<b>Property Rentals</b>	
14,250	14,250	New Street (Health & Social Care)	14,250
		<b>Other Income</b>	
850	1,030	Loans Fund Interest (on cash balances)	1,048
<b>15,100</b>	<b>15,280</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>15,298</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
250	-	Property Repairs	250
		<b>Others</b>	
667	652	Administration - Charge from Finance	674
<b>917</b>	<b>652</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>924</b>
<b>14,183</b>	<b>14,628</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>14,374</b>
14,183	8,785	Disbursement of Grants	14,374
-	<b>5,843</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>155,386</b>	<b>161,229</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>161,229</b>

Budget 2018/19	Projected Outturn 2018/19	NAC (BEITH & GATESIDE) CHARITABLE TRUST	Budget 2019/20
£	£		£
9,849	9,849	Projected Trust Balance Brought Forward at 1 April	6,489
		<b><u>INCOME</u></b>	
54	50	Loans Fund Interest (on cash balances)	42
<b>54</b>	<b>50</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>42</b>
		<b><u>EXPENDITURE</u></b>	
405	404	Administration - Charge from Finance	388
<b>405</b>	<b>404</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>388</b>
<b>(351)</b>	<b>(354)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(346)</b>
100	3,006	Disbursement of Grants	6,143
<b>(451)</b>	<b>(3,360)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(6,489)</b>
<b>9,398</b>	<b>6,489</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2018/19	Projected Outturn 2018/19	NAC (DALRY) CHARITABLE TRUST	Budget 2019/20
£	£		£
5,764	5,764	Projected Trust Balance Brought Forward at 1 April	3,573
30	30	<u>INCOME</u> Loans Fund Interest (on cash balances)	23
<b>30</b>	<b>30</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>23</b>
406	386	<u>EXPENDITURE</u> Administration - Charge to Finance	401
<b>406</b>	<b>386</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>401</b>
<b>(376)</b>	<b>- 356</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(378)</b>
600	1,835	Disbursement of Grants	3,195
<b>(976)</b>	<b>(2,191)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(3,573)</b>
<b>4,788</b>	<b>3,573</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2018/19	Projected Outturn 2018/19	NAC (KILBIRNIE & GLENGARNOCK) CHARITABLE TRUST	Budget 2019/20
£	£		£
5,016	5,016	Projected Trust Balance Brought Forward at 1 April	3,414
		<b><u>INCOME</u></b>	
27	30	Loans Fund Interest (on cash balances)	22
<b>27</b>	<b>30</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>22</b>
		<b><u>EXPENDITURE</u></b>	
385	382	Administration - Charge from Finance	384
<b>385</b>	<b>382</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>384</b>
<b>(358)</b>	<b>(352)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(362)</b>
-	1,250	Disbursement of Grants	3,052
<b>(358)</b>	<b>(1,602)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>(3,414)</b>
<b>4,658</b>	<b>3,414</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2018/19	Projected Outturn 2018/19	NAC (KILWINNING) CHARITABLE TRUST	Budget 2019/20
£	£		£
131,687	131,687	Projected Trust Balance Brought Forward at 1 April	99,404
		<b><u>INCOME</u></b>	
724	757	Loans Fund Interest (on cash balances)	646
<b>724</b>	<b>757</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>646</b>
		<b><u>EXPENDITURE</u></b>	
961	945	Administration - Charge from Finance	940
<b>961</b>	<b>945</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>940</b>
<b>(237)</b>	<b>(188)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(294)</b>
1,000	32,095	Disbursement of Grants	32,000
<b>(1,237)</b>	<b>(32,283)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(32,294)</b>
<b>130,450</b>	<b>99,404</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>67,110</b>

Budget 2018/19	Projected Outturn 2018/19	NAC (LARGS) CHARITABLE TRUST	Budget 2019/20
£	£		£
8,174	8,174	Projected Trust Balance Brought Forward at 1 April	7,830
		<b>INCOME</b>	
100	52	Loans Fund Interest (on cash balances)	51
<b>100</b>	<b>52</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>51</b>
		<b>EXPENDITURE</b>	
433	396	Administration - Charge from Finance	440
<b>433</b>	<b>396</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>440</b>
<b>(333)</b>	<b>(344)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(389)</b>
-	-	Disbursement of Grants	7,441
<b>(333)</b>	<b>(344)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(7,830)</b>
<b>7,841</b>	<b>7,830</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2018/19	Projected Outturn 2018/19	SPIER'S TRUST	Budget 2019/20
£	£		£
42,733	42,733	Projected Trust Balance Brought Forward at 1 April	43,696
		<b><u>INCOME</u></b>	
750	1,000	Share dividends	1,000
235	195	Loans Fund Interest (on cash balances)	206
2,660	2,660	Rent	2,660
<b>3,645</b>	<b>3,855</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>3,866</b>
		<b><u>EXPENDITURE</u></b>	
140	140	Insurance	140
84	74	Broker Fees	100
301	298	Administration - Charge from Finance	290
<b>525</b>	<b>512</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>530</b>
<b>3,120</b>	<b>3,343</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>3,336</b>
3,120	2,380	Disbursement of Grants	3,336
-	963	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>42,733</b>	<b>43,696</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>43,696</b>

Budget 2018/19	Projected Outturn 2018/19	MARGARET ARCHIBALD BEQUEST	Budget 2019/20
£	£		£
181,252	181,252	Projected Trust Balance Brought Forward at 1 April	181,587
		<b><u>INCOME</u></b>	
8,950	9,130	Share dividends	9,000
-	151	Repayment of Grant (St Margarets Church Guild)	-
225	257	Loans Fund Interest (on cash balances)	270
<b>9,175</b>	<b>9,538</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>9,270</b>
		<b><u>EXPENDITURE</u></b>	
530	543	Administration - Charge from Finance	540
<b>530</b>	<b>543</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>540</b>
<b>8,645</b>	<b>8,995</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>8,730</b>
8,645	8,660	Disbursement of Grants	8,730
-	335	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>181,252</b>	<b>181,587</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>181,587</b>



Budget 2018/19	Projected Outturn 2018/19	DOUGLAS SELLERS TRUST	Budget 2019/20
£	£		£
1,819	1,819	Projected Trust Balance Brought Forward at 1 April	729
10	8	<u>INCOME</u> Loans Fund Interest (on cash balances)	5
<b>10</b>	<b>8</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>5</b>
368	368	<u>EXPENDITURE</u> Administration - Charge from Finance	368
<b>368</b>	<b>368</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>368</b>
<b>(358)</b>	<b>(360)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(363)</b>
-	730	Disbursement of Grants	366
<b>(358)</b>	<b>(1,090)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>(729)</b>
<b>1,461</b>	<b>729</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2018/19	Projected Outturn 2018/19	ANDERSON PARK TRUST	Budget 2019/20
£	£		Recreation £
808	808	Projected Trust Balance Brought Forward at 1 April	449
		<b><u>INCOME</u></b>	
4	5	Loans Fund Interest (on cash balances)	3
<b>4</b>	<b>5</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>3</b>
		<b><u>EXPENDITURE</u></b>	
364	364	Administration - Charge from Finance	364
<b>364</b>	<b>364</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>364</b>
<b>(360)</b>	<b>(359)</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(361)</b>
-	-	Disbursement of Grants	88
<b>(360)</b>	<b>(359)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(449)</b>
<b>448</b>	<b>449</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>-</b>

Budget 2018/19	Projected Outturn 2018/19	NORTH AYRSHIRE COUNCIL CHARITABLE TRUST (excluding SPIERS TRUST)	Budget 2019/20
£	£		Total £
39,025	39,025	Projected Trust Balance Brought Forward at 1 April	40,596
		<b><u>INCOME</u></b>	
1,830	2,222	Dividends	2,225
213	245	Loans Fund Interest (on cash balances)	260
<b>2,043</b>	<b>2,467</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>2,485</b>
		<b><u>EXPENDITURE</u></b>	
355	366	Administration - Charge from Finance	361
<b>355</b>	<b>366</b>	<b>SUB TOTAL OF EXPENDITURE FOR THE YEAR</b>	<b>361</b>
<b>1,688</b>	<b>2,101</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>2,124</b>
1,688	530	Disbursement of Grants	2,124
-	<b>1,571</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
<b>39,025</b>	<b>40,596</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>40,596</b>