



**North Ayrshire Council**  
**Comhairle Siorrachd Àir a Tuath**

**Budget Book 2018/19**

# North Ayrshire Council

## Budget Book 2018/19

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# **Section 1**

## **General Services Revenue**

**North Ayrshire Council  
Revenue Budget 2018/19  
Revenue Budget Summary Position**

| <b>Funding</b>  | <b>2018/19</b> |
|---|----------------|
|   | <b>£000's</b>  |
| Aggregate external finance  | 272,001        |
| Additional aggregate external finance due :                       |                |
| Teachers' Induction Scheme  | 734            |
| Discretionary Housing Payments                                    | 1,339          |
| Council Tax Income  | 52,552         |
| Council Tax Income from 2nd homes                                 | 1,087          |
| Contribution from General Reserves                                | 3,500          |
| <b>Total Funding Available</b>                                    | <b>331,213</b> |
| <b>Expenditure</b>  | <b>2018/19</b> |
|   | <b>£000's</b>  |
| <b>Base Budget</b>  | <b>331,158</b> |
| <b>Less Base Budget Adjustments</b>                               |                |
| Protecting and enhancing the environment for future generations   | (836)          |
| Helping all of our people to stay safe, healthy and active        | (360)          |
| Ensuring people have the right skills for learning, life and work | (204)          |
| Underpinning our priorities                                       | (578)          |
| <b>Total Base Budget Adjustments</b>                              | <b>(1,978)</b> |
| <b>Less Savings Previously Approved</b>                           |                |
| Protecting and enhancing the environment for future generations   | (155)          |
| Helping all of our people to stay safe, healthy and active        | (255)          |
| Ensuring people have the right skills for learning, life and work | (41)           |
| Growing our economy, increasing employment and regenerating towns | (335)          |
| <b>Total Savings Previously Approved</b>                          | <b>(786)</b>   |

**North Ayrshire Council  
Revenue Budget 2018/19  
Revenue Budget Summary Position**

| <b>Funding</b>  | <b>2018/19</b> |
|---|----------------|
|   | <b>£000's</b>  |
| <b>Add Investment - Contractual/Unavoidable</b>                   |                |
| Protecting and enhancing the environment for future generations   | 518            |
| Helping all of our people to stay safe, healthy and active        | 65             |
| Ensuring people have the right skills for learning, life and work | 1,286          |
| Underpinning our priorities                                       | 373            |
| Corporate Inflationary Pressures                                  | 4,848          |
| <b>Total</b>  | <b>7,090</b>   |
| <b>Add Investment - National/Local Pressures</b>                  |                |
| Protecting and enhancing the environment for future generations   | 45             |
| Working together to develop stronger communities                  | 27             |
| Growing our economy, increasing employment and regenerating towns | 19             |
| Underpinning our priorities                                       | 351            |
| <b>Total</b>  | <b>442</b>     |
| <b>New National Expenditure Requirements</b>                      |                |
| Protecting and enhancing the environment for future generations   | (46)           |
| Helping all of our people to stay safe, healthy and active        | 220            |
| Ensuring people have the right skills for learning, life and work | 1,038          |
| <b>Total</b>  | <b>1,212</b>   |
| <b>Total Expenditure Requirements (excl HSCP)</b>                 | <b>8,744</b>   |
| <b>Health and Social Care Partnership</b>                         |                |
| HSCP Net Expenditure Requirements                                 | 3,495          |
| New HSCP National Expenditure Requirements                        | 1,858          |
| <b>Total Health and Social Care Partnership</b>                   | <b>5,353</b>   |
| <b>Total Expenditure Requirements</b>                             | <b>14,097</b>  |
| <b>Additional Investment</b>                                      |                |
| Non recurring investment 2017/18                                  | (6,970)        |
| <b>Total Provision for Flexibility</b>                            | <b>(6,970)</b> |
| <b>Total Adjustments</b>  | <b>4,363</b>   |

**North Ayrshire Council  
Revenue Budget 2018/19  
Revenue Budget Summary Position**

| <b>Funding</b>  | <b>2018/19</b> |
|---|----------------|
|   | <b>£000's</b>  |
| <b>Total Expenditure Requirement</b>                              | <b>335,521</b> |
| <b>(Surplus)/Deficit for Year before Savings</b>                  | <b>(4,308)</b> |
| <b>Less New Savings</b>   |                |
| Protecting and enhancing the environment for future generations   | (587)          |
| Helping all of our people to stay safe, healthy and active        | (860)          |
| Ensuring people have the right skills for learning, life and work | (1,642)        |
| Working together to develop stronger communities                  | (78)           |
| Growing our economy, increasing employment and regenerating towns | (555)          |
| Underpinning our priorities                                       | (586)          |
| Corporate Savings   |                |
| <b>Total</b>  | <b>(4,308)</b> |
| <b>Revised Expenditure Requirement</b>                            | <b>331,213</b> |
| <b>(Surplus)/Deficit for Year</b>                                 | <b>(0)</b>     |

**North Ayrshire Council**  
**Revenue Budget 2018/19**  
**Revenue Budget Base Budget Adjustments**

| Council Objective/Service  | Base Budget Adjustment  | Reference    | 2018/19<br>£              |
|--|---|--------------|---------------------------|
| <b>Protecting and enhancing the environment for future generations</b>   |   |              |                           |
| Place  | LED Lighting Energy Efficiencies  | SP-PL-18-02  | (20,000)                  |
| Place  | Supply and management of fleet stores                                     | SP-PL-18-06  | (75,000)                  |
| Place  | Roll out of Car Share scheme  | SP-PL-18-07  | (12,500)                  |
| Place  | Implementation of Zero Waste Strategy                                     | SP-PL-18-11  | (113,600)                 |
| Place  | Implement revised recharge to HRA for Streetscene costs                   | SP-PL-18-21  | (350,000)                 |
| Place  | Reduce Energy Consumption through Behaviour Change.                       | SP-PL-18-28  | (30,000)                  |
| Place  | Utilise a one off underspend in the Carbon Reduction Commitment           | SP-PL-18-30  | (175,000)                 |
| Place  | Recovery of Streetscene Maintenance charges from Common Good              | SP-PL-18-43  | (59,902)                  |
| Total  |   |              | <u>(836,002)</u>          |
| <b>Helping all of our people to stay safe, healthy and active</b>        |   |              |                           |
| Place  | Baseline review of Homelessness and Community Safety budgets              | SP-PL-18-36  | (60,000)                  |
| Finance and Corporate Support  | Lower than anticipated demand for DHP from revised Benefits Cap           | SP-FCS-18-01 | (300,000)                 |
| Total  |   |              | <u>(360,000)</u>          |
| <b>Ensuring people have the right skills for learning, life and work</b> |   |              |                           |
| Education and Youth Employment   | Introduce 1.5% staff turnover in Early Years Centres                      | SP-EY-17-05  | (41,838)                  |
| Education and Youth Employment   | Align budget for Childminders and Private Providers to Actual Expenditure | SP-EY-17-07  | (38,461)                  |
| Education and Youth Employment   | Review of PPP contracts to identify unitary charge reductions             | SP-EY-18-06  |                           |
| Education and Youth Employment   | Reduce CPD (training) budgets by 30%                                      | SP-EY-18-14  | (45,539)                  |
| Education and Youth Employment   | Reduction of 1 fte senior manager   | SP-EY-18-16  | (78,400)                  |
| Total  |   |              | <u>(204,238)</u>          |
| <b>Underpinning our priorities</b>                                       |   |              |                           |
| Place  | Revised apportionment of salary costs between the GF and HRA              | SP-PL-18-29  | (13,000)                  |
| Place  | Review budget lines within Facilities Management                          | SP-PL-18-32  | (67,000)                  |
| Chief Executive and Democratic Services                                  | Executive Office Restructure  | SP-CX-18-02  | (53,210)                  |
| Chief Executive and Democratic Services                                  | Alignment of Election budget with requirements                            | SP-CX-18-03  | (53,500)                  |
| Chief Executive and Democratic Services                                  | Policy and Performance restructure  | SP-CX-18-07  |                           |
| Chief Executive and Democratic Services                                  | Legal and Licensing restructure   | SP-CX-18-04  |                           |
| Chief Executive and Democratic Services                                  | Restructure of Communications Team  | SP-CX-18-06a | (91,000)                  |
| Chief Executive and Democratic Services                                  | Rationalise non-payroll budgets   | SP-CX-18-05  | (5,381)                   |
| Chief Executive and Democratic Services                                  | Increase Payroll Turnover to 2.5%   | SP-CX-18-08  |                           |
| Finance and Corporate Support  | Revised recharges to Common Good and Trusts                               | SP-FCS-18-08 | (10,900)                  |
| Finance and Corporate Support  | Rationalise structure and non employee budgets within People              | SP-FCS-18-02 | (253,222)                 |
| Finance and Corporate Support  | Reduced staffing in Revenues and Benefits service                         | SP-FCS-18-03 | (90,000)                  |
| Finance and Corporate Support  | Baseline budget adjustments to reflect reduced spend in Finance           | SP-FCS-18-04 | (80,255)                  |
| Finance and Corporate Support  | Software Licences budget adjustments to reflect reduced spend             | SP-FCS-18-05 | (20,000)                  |
| Council Wide   | Contribution to Affordable Housing Reserve                                |              | 160,000                   |
| Total  |   |              | <u>(577,468)</u>          |
| <b>TOTAL OPERATIONAL BUDGET ADJUSTMENTS</b>                              |   |              | <u><u>(1,977,708)</u></u> |

**North Ayrshire Council**  
**Revenue Budget 2018/19**  
**Revenue Budget Savings Already Approved**

| Council Objective/Service  | Saving   | Reference   | 2018/19<br>£            |
|--|--|-------------|-------------------------|
| <b>Protecting and enhancing the environment for future generations</b>   |  |             |                         |
| Place  | Winter Maintenance - introduction of route based forecasting | SP-PL-17-07 | (50,000)                |
| Place  | Organic Waste - introduction of fortnightly collection       | SP-PL-17-15 | (105,000)               |
| Total  |  |             | <u>(155,000)</u>        |
| <b>Helping all of our people to stay safe, healthy and active</b>        |  |             |                         |
| Place  | Rough Sleepers - phased reduction of budget                  | SP-PL-17-34 | (105,000)               |
| Economy and Communities  | Reduced operational costs of the Portal                      | SP-ES-12-23 | (150,000)               |
| Total  |  |             | <u>(255,000)</u>        |
| <b>Ensuring people have the right skills for learning, life and work</b> |  |             |                         |
| Education and Youth Employment   | Reduce various budgets across Education                      | SP-EY-17-04 | (16,163)                |
| Place  | Review of School Transport                                   | SP-PL-17-12 | (25,000)                |
| Total  |  |             | <u>(41,163)</u>         |
| <b>Growing our economy, increasing employment and regenerating towns</b> |  |             |                         |
| Economy and Communities  | Non recurring funding IBRC wind down                         | SP-EC-16-06 | (55,100)                |
| Economy and Communities  | Non recurring funding Scottish Open                          |             | (280,000)               |
| Total  |  |             | <u>(335,100)</u>        |
| <b>TOTAL SAVINGS PREVIOUSLY APPROVED</b>                                 |  |             | <u><u>(786,263)</u></u> |



**North Ayrshire Council**  
**Revenue Budget 2018/19**  
**Revenue Expenditure Requirements**

| Council Objective/Service  | Investment  | Category                              | Reference     | 2018/19<br>£            |
|--|---|---------------------------------------|---------------|-------------------------|
| <b>Protecting and enhancing the environment for future generations</b>   |   |                                       |               |                         |
| Place  | Electrical power - street lighting - Inflationary increases | Contractual/Unavoidable               | BID-PL-17-06  | 39,595                  |
| Place  | Site disposal fees  | Contractual/Unavoidable               | BID-PL-17-08  | 7,500                   |
| Place  | Landfill Tax / Energy from Waste costs                      | Contractual/Unavoidable               | BID-PL-18-04  | 471,172                 |
| Sub Total  |   | Contractual/Unavoidable               |               | <u>518,267</u>          |
| Place  | Replacement Skip Containers                                 | National/Local Pressures              | BID-PL-18-02  | 45,460                  |
| Sub Total  |   | National/Local Pressures              |               | <u>45,460</u>           |
| Economy and Communities  | Building Warrant Fees Income                                | New National Expenditure Requirements |               | (46,000)                |
| Sub Total  |   | New National Expenditure Requirements |               | <u>(46,000)</u>         |
| Total  |   |                                       |               | <u><u>517,727</u></u>   |
| <b>Helping all of our people to stay safe, healthy and active</b>        |   |                                       |               |                         |
| Place  | Food price inflation  | Contractual/Unavoidable               | BID-PL-18-06  | 65,000                  |
| Sub Total  |   | Contractual/Unavoidable               |               | <u>65,000</u>           |
| Place  | Temporary Accommodation                                     | New National Expenditure Requirements |               | 220,000                 |
| Sub Total  |   | New National Expenditure Requirements |               | <u>220,000</u>          |
| Total  |   |                                       |               | <u><u>285,000</u></u>   |
| <b>Ensuring people have the right skills for learning, life and work</b> |   |                                       |               |                         |
| Education and Youth Employment   | PPP annual indexation                                       | Contractual/Unavoidable               | BID-EY-18-01  | 322,764                 |
| Education and Youth Employment / Place                                   | Largs Campus - Operating Costs                              | Contractual/Unavoidable               | BID-EY-18-02  | 901,038                 |
| Place  | SPT Contract Inflation                                      | Contractual/Unavoidable               | BID-PL-18-01  | 62,497                  |
| Sub Total  |   | Contractual/Unavoidable               |               | <u>1,286,299</u>        |
| Education and Youth Employment   | Early Learning & Childcare                                  | New National Expenditure Requirements |               | 361,000                 |
| Education and Youth Employment   | Pupil Equity Fund   | New National Expenditure Requirements |               | 18,000                  |
| Education and Youth Employment   | Teachers Pay  | New National Expenditure Requirements |               | 659,000                 |
| Sub Total  |   | New National Expenditure Requirements |               | <u>1,038,000</u>        |
| Total  |   |                                       |               | <u><u>2,324,299</u></u> |
| <b>Working together to develop stronger communities</b>                  |   |                                       |               |                         |
| Chief Executive and Democratic Services                                  | Locality Planning Assistant                                 | National/Local Pressures              | BID-CX-17-01  | 26,546                  |
| Sub Total  |   | National/Local Pressures              |               | <u>26,546</u>           |
| Total  |   |                                       |               | <u><u>26,546</u></u>    |
| <b>Growing our economy, increasing employment and regenerating towns</b> |   |                                       |               |                         |
| Economy and Communities  | Bus Route Congestion Signal Costs                           | National/Local Pressures              | BID-EC-18-02  | 19,000                  |
| Sub Total  |   | National/Local Pressures              |               | <u>19,000</u>           |
| Total  |   |                                       |               | <u><u>19,000</u></u>    |
| <b>Underpinning our priorities</b>                                       |   |                                       |               |                         |
| Chief Executive and Democratic Services                                  | Legal Services Income                                       | Contractual/Unavoidable               | BID-CX-18-02  | 18,000                  |
| Finance and Corporate Support  | Microsoft Enterprise SQL Licensing                          | Contractual/Unavoidable               | BID-FCS-18-01 | 45,000                  |
| Finance and Corporate Support  | Mailmeter Licensing   | Contractual/Unavoidable               | BID-FCS-18-03 | 15,000                  |
| Other Corporate Items  | Implement Office 365  | Contractual/Unavoidable               | BID-OCI-18-01 | 295,000                 |
| Sub Total  |   | Contractual/Unavoidable               |               | <u>373,000</u>          |

**North Ayrshire Council**  
**Revenue Budget 2018/19**  
**Revenue Expenditure Requirements**

| <b>Council Objective/Service</b>              | <b>Investment</b>                    | <b>Category</b>          | <b>Reference</b> | <b>2018/19<br/>£</b>           |
|---|--------------------------------------|--------------------------|------------------|--------------------------------|
| Finance and Corporate Support                 | Financial & Corporate Support Income | National/Local Pressures | BID-FCS-18-04    | 36,500                         |
| Finance and Corporate Support                 | Cyber Security                       | National/Local Pressures | BID-FCS-18-02    | 15,000                         |
| Finance and Corporate Support                 | Benefit Admin Subsidy Reduction      | National/Local Pressures | BID-FCS-18-06    | 74,790                         |
| Finance and Corporate Support                 | IT Applications Refresh              | National/Local Pressures | BID-FCS-18-05    | 225,000                        |
| Sub Total                                     |                                      | National/Local Pressures |                  | <u>351,290</u>                 |
| <b>Total</b>                                  |                                      |                          |                  | <u><u>724,290</u></u>          |
| <b>Corporate Inflationary Pressures</b>       |                                      |                          |                  |                                |
| Council Wide                                  | Loan charges                         | Contractual/Unavoidable  |                  |                                |
| Council Wide                                  | Joint Board requisitions             | Contractual/Unavoidable  |                  | (95,131)                       |
| Council Wide                                  | Pay Award                            | Contractual/Unavoidable  |                  | 3,807,982                      |
| Council Wide                                  | Pension Fund Auto Enrolment          | Contractual/Unavoidable  |                  | 381,628                        |
| Council Wide                                  | Corporate issues (energy, fuel, NDR) | Contractual/Unavoidable  |                  | 753,405                        |
| <b>Total</b>                                  |                                      |                          |                  | <u><u>4,847,884</u></u>        |
| <b>TOTAL REVENUE EXPENDITURE REQUIREMENTS</b> |                                      |                          |                  | <u><u><b>8,744,746</b></u></u> |

**North Ayrshire Council**  
**Revenue Budget 2018/19**  
**Revenue Budget Savings Approved**

| Council Objective/Service  | Saving  | Reference       | 2018/19<br>£              |
|--|---|-----------------|---------------------------|
| <b>Protecting and enhancing the environment for future generations</b>   |   |                 |                           |
| Economy and Communities  | Reduce Countryside Ranger team  | SP-EC-18-49     | (31,856)                  |
| Economy and Communities  | Reduce contribution to Clyde Muirshiel Regional Park                          | SP-EC-18-50     | (60,000)                  |
| Economy and Communities  | Remove contribution to Brodick Country Park                                   | SP-EC-18-51     | (40,000)                  |
| Economy and Communities  | Increased Income for Pest Control Service                                     | SP-EC-18-53     | (5,400)                   |
| Place  | Reduction of dark lamp night spotting.  | SP-PL-18-01     | (7,000)                   |
| Place  | Increase Roads Permit and service charge by 8%                                | SP-PL-18-04     | (7,720)                   |
| Place  | Remove subsidy from Special Uplift Charges                                    | SP-PL-18-10     | (47,500)                  |
| Place  | Remove subsidy from burial charges  | SP-PL-18-15     | (118,000)                 |
| Place  | Introduce a fee for additional memorial stoneworks permits                    | SP-PL-18-16     | (20,000)                  |
| Place  | Reduce grounds maintenance service  | SP-PL-18 - 42/3 | (250,000)                 |
| Total  |   |                 | <u><u>(587,476)</u></u>   |
| <b>Helping all of our people to stay safe, healthy and active</b>        |   |                 |                           |
| Economy and Communities  | Cease Nurturing Excellence in Sport programme                                 | SP-EC-18-43     | (26,000)                  |
| Place  | Align Housing Association Sheltered Housing Units with North Ayrshire Council | SP-PL-18-22     | (208,802)                 |
| Place  | Review Catering Options   | SP-PL-18-34     | (55,000)                  |
| Place  | Increase the price of a school meal by 5p (2.5%)                              | SP-PL-18-35     | (35,500)                  |
| Place  | Increase Temporary Furnished property rents                                   | SP-PL-18-09     | (334,358)                 |
| Place  | Establish standard charge for hostels accommodation                           | SP-PL-18-37     | (200,147)                 |
| Total  |   |                 | <u><u>(859,807)</u></u>   |
| <b>Ensuring people have the right skills for learning, life and work</b> |   |                 |                           |
| Economy and Communities  | Review Community Learning & Development service                               | SP-EC-18-40     | (53,454)                  |
| Economy and Communities  | Review Public Library Services  | SP-EC-18-45a    | (87,291)                  |
| Economy and Communities  | Review School Library Services  | SP-EC-18-45b    | (90,000)                  |
| Education and Youth Employment   | Reduce payments to parent councils  | SP-EY-18-03     | (3,470)                   |
| Education and Youth Employment   | Remove supported study budgets from secondary schools                         | SP-EY-18-04     | (30,964)                  |
| Education and Youth Employment   | Remove secondary school determined to succeed (DTS) budgets                   | SP-EY-18-05     | (49,719)                  |
| Education and Youth Employment   | Review school technician services.  | SP-EY-18-13     | (73,231)                  |
| Education and Youth Employment   | Cease payments for supervisory meals in all schools                           | SP-EY-18-15     | (29,845)                  |
| Education and Youth Employment   | Phase 1 msic service redesign including increased music charges by 10% and    | SP-EY-18-02     | (30,425)                  |
| Education and Youth Employment   | Reduce school non payroll budgets   | SP-EY-18-07     | (61,538)                  |
| Education and Youth Employment   | Revisit the management structure of all primary schools                       | SP-EY-18-09     | (123,077)                 |
| Education and Youth Employment   | Review resource allocation formula for primary and secondary schools          | SP-EY-18        | (583,853)                 |
| Education and Youth Employment   | Review staff mix within Early Years Service                                   | SP-EY-18-11     | (184,615)                 |
| Education and Youth Employment   | Review of central staffing team   | SP-EY-18-20     | (240,000)                 |
| Total  |   |                 | <u><u>(1,641,482)</u></u> |
| <b>Working together to develop stronger communities</b>                  |   |                 |                           |
| Economy and Communities  | Reduce support for Community Centres  | SP-EC-18-48     | (70,000)                  |
| Economy and Communities  | Reduce Arts Budget  | SP-EC-18-52     | (8,415)                   |
| Total  |   |                 | <u><u>(78,415)</u></u>    |
| <b>Growing our economy, increasing employment and regenerating towns</b> |   |                 |                           |
| Economy and Communities  | Ayrshire Regional Partnership for Economic Growth                             | SP-EC-18-59     | (80,000)                  |
| Economy and Communities  | Maximise in kind contribution to Employability projects                       | SP-EC-18-54     | (100,000)                 |
| Economy and Communities  | Reduce budgets for town centres / physical regeneration                       | SP-EC-18-55     | (75,000)                  |
| Economy and Communities  | Cease funding The Hatchery  | SP-EC-18-56     | (50,000)                  |
| Economy and Communities  | Reduce Early Stage Growth Fund  | SP-EC-18-57     | (50,000)                  |
| Economy and Communities  | Delete Business Development Post  | SP-EC-18-58     | (50,000)                  |
| Economy and Communities  | Remove Fair for All post  |                 | (150,000)                 |
| Total  |   |                 | <u><u>(555,000)</u></u>   |
| <b>Underpinning our priorities</b>                                       |   |                 |                           |
| Place  | Develop additional income streams from Catering and Transport                 | SP-PL-18-33     | (60,000)                  |
| Finance and Corporate Support  | Reduction of Learning and Organisational Development Team                     | SP-FCS-18-06    | (76,902)                  |

**North Ayrshire Council**  
**Revenue Budget 2018/19**  
**Revenue Budget Savings Approved**

| Council Objective/Service           | Saving   | Reference    | 2018/19<br>£       |
|-------------------------------------|--|--------------|--------------------|
| Finance and Corporate Support       | Reduced staffing in Benefits Service due to Universal Credit | SP-FCS-18-10 | (50,000)           |
| Finance and Corporate Support       | Digital Strategy Transformational Projects                   | SP-FCS-18-11 | (235,000)          |
| Education and Youth Employment      | Reduce various budgets                                       |              | (67,732)           |
| Economy and Communities             | Reduce various budgets                                       |              | (34,314)           |
| Council Wide                        | Increase proposed CPI charge increases to 5%                 |              | (12,000)           |
| Council Wide                        | Vacancy Management Savings                                   |              | (50,000)           |
| Council Wide                        | Impact of 2018-19 approved changes in 2019-20                |              | (585,948)          |
| <b>Total</b>                        |  |              | <b>(4,308,128)</b> |
| <b>TOTAL SAVINGS TO BE APPROVED</b> |  |              | <b>(4,308,128)</b> |

## North Ayrshire Council General Services Revenue Budget 2018-19

### Summary by Directorate

#### Subjective Analysis

| Directorate                      | Employee Costs<br>£000 | Property Costs<br>£000 | Supplies &<br>Services<br>£000 | Transport &<br>Plant Costs<br>£000 | Admin Costs<br>£000 | Other Agencies,<br>Bodies &<br>Persons<br>£000 | Transfer<br>Payments<br>£000 | Other<br>Expenditure<br>£000 | Capital<br>Financing Costs<br>£000 | Income<br>£000   | TOTAL<br>£000  |
|----------------------------------|------------------------|------------------------|--------------------------------|------------------------------------|---------------------|--|------------------------------|------------------------------|------------------------------------|------------------|----------------|
| Chief Executive Service          | 2,806                  | 7                      | 124                            | 14                                 | 974                 | 340  | 0                            | 0                            | 0                                  | (588)            | 3,677          |
| Finance & Corporate Support      | 13,475                 | 1                      | 1,922                          | 42                                 | 575                 | 1,631  | 51,525                       | 0                            | 0                                  | (53,237)         | 15,933         |
| Education & Youth Employment     | 86,556                 | 215                    | 19,583                         | 161                                | 867                 | 5,581  | 580                          | 0                            | 65                                 | (1,891)          | 111,718        |
| Health & Social Care Partnership | 46,649                 | 342                    | 2,262                          | 487                                | 641                 | 62,887   | 2,816                        | 0                            | 0                                  | (25,588)         | 90,496         |
| Place                            | 42,561                 | 20,638                 | 10,127                         | 7,596                              | 2,056               | 13,729   | 1,708                        | 346                          | 0                                  | (41,290)         | 57,471         |
| Economy & Communities            | 11,418                 | 301                    | 1,009                          | 146                                | 292                 | 6,869  | 0                            | 0                            | 0                                  | (2,073)          | 17,963         |
| Other Corporate Items            | 1,832                  | 610                    | 9,325                          | 476                                | 948                 | 3,860  | 0                            | 0                            | 19,199                             | (2,294)          | 33,956         |
| <b>Total Expenditure</b>         | <b>205,295</b>         | <b>22,112</b>          | <b>44,353</b>                  | <b>8,924</b>                       | <b>6,353</b>        | <b>94,897</b>                                  | <b>56,629</b>                | <b>346</b>                   | <b>19,264</b>                      | <b>(126,962)</b> | <b>331,213</b> |

#### Funded by:

|                            |          |          |          |          |          |            |               |          |          |                  |                  |
|----------------------------|----------|----------|----------|----------|----------|------------|---------------|----------|----------|------------------|------------------|
| AEF                        | 0        | 0        | 0        | 0        | 0        | 150        | 0             | 0        | 0        | (274,074)        | (273,924)        |
| Council Tax                | 0        | 0        | 0        | 0        | 0        | 0          | 12,080        | 0        | 0        | (65,869)         | (53,789)         |
| Contribution from Reserves | 0        | 0        | 0        | 0        | 0        | 0          | 0             | 0        | 0        | (3,500)          | (3,500)          |
| <b>Total Funding</b>       | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>150</b> | <b>12,080</b> | <b>0</b> | <b>0</b> | <b>(343,443)</b> | <b>(331,213)</b> |

## North Ayrshire Council General Services Revenue Budget 2018-19

### Chief Executive Service Subjective Analysis

| Objective Analysis                       | Employee Costs<br>£000 | Property Costs<br>£000 | Supplies &<br>Services<br>£000 | Transport Costs<br>£000 | Admin Costs<br>£000 | Payments to<br>other Bodies<br>£000 | Transfer<br>Payments<br>£000 | Other<br>Expenditure<br>£000 | Capital<br>Financing<br>£000 | Income<br>£000 | TOTAL<br>£000 |
|--|------------------------|------------------------|--------------------------------|-------------------------|---------------------|-------------------------------------|------------------------------|------------------------------|------------------------------|----------------|---------------|
| Legal                                    | 1,062                  | 0                      | 37                             | 9                       | 56                  | 0                                   | 0                            | 0                            | 0                            | -466           | 698           |
| Policy, Performance & Community Planning | 679                    | 0                      | 20                             | 4                       | 30                  | 29                                  | 0                            | 0                            | 0                            | 0              | 761           |
| Communications                           | 371                    | 0                      | 11                             | 1                       | 17                  | 4                                   | 0                            | 0                            | 0                            | 0              | 404           |
| Committee & Member Services              | 693                    | 6                      | 57                             | 1                       | 870                 | 239                                 | 0                            | 0                            | 0                            | -122           | 1,745         |
| Civil Contingencies                      | 0                      | 0                      | 0                              | 0                       | 1                   | 68                                  | 0                            | 0                            | 0                            | 0              | 69            |
| <b>Total</b>                             | <b>2,806</b>           | <b>7</b>               | <b>124</b>                     | <b>14</b>               | <b>974</b>          | <b>340</b>                          | <b>0</b>                     | <b>0</b>                     | <b>0</b>                     | <b>(588)</b>   | <b>3,677</b>  |

## North Ayrshire Council General Services Revenue Budget 2018-19

### Finance & Corporate Support Subjective Analysis

| Objective Analysis               | Employee Costs<br>£000 | Property Costs<br>£000 | Supplies &<br>Services<br>£000 | Transport Costs<br>£000 | Admin Costs<br>£000 | Payments to<br>other Bodies<br>£000 | Transfer<br>Payments<br>£000 | Other<br>Expenditure<br>£000 | Capital<br>Financing<br>£000 | Income<br>£000  | TOTAL<br>£000 |
|----------------------------------|------------------------|------------------------|--------------------------------|-------------------------|---------------------|-------------------------------------|------------------------------|------------------------------|------------------------------|-----------------|---------------|
| Director & Heads of Service      | 481                    | 0                      | 4                              | 1                       | 7                   | 23                                  | 0                            | 0                            | 0                            | 0               | 516           |
| Financial Services               | 1,704                  | 0                      | 89                             | 1                       | 30                  | 2                                   | 0                            | 0                            | 0                            | -117            | 1,709         |
| Corporate Procurement            | 922                    | 0                      | 15                             | 2                       | 11                  | 96                                  | 0                            | 0                            | 0                            | -342            | 705           |
| Audit & Risk                     | 766                    | 0                      | 6                              | 7                       | 12                  | 0                                   | 0                            | 0                            | 0                            | -170            | 620           |
| Human Resources                  | 1,567                  | 0                      | 74                             | 1                       | 95                  | 317                                 | 0                            | 0                            | 0                            | -330            | 1,725         |
| Change                           | 0                      | 0                      | 0                              | 0                       | 0                   | 0                                   | 0                            | 0                            | 0                            | 0               | 0             |
| Revenues & Benefits              | 1,795                  | 0                      | 166                            | 3                       | 333                 | 1,153                               | 51,280                       | 0                            | 0                            | -51,972         | 2,758         |
| ICT                              | 2,204                  | 0                      | 1,417                          | 17                      | 22                  | 10                                  | 0                            | 0                            | 0                            | -5              | 3,666         |
| Customer Services & Registration | 2,235                  | 0                      | 128                            | 9                       | 46                  | 30                                  | 245                          | 0                            | 0                            | -296            | 2,397         |
| Business Support                 | 1,413                  | 0                      | 22                             | 0                       | 16                  | 0                                   | 0                            | 0                            | 0                            | -7              | 1,444         |
| Information Governance           | 388                    | 0                      | 1                              | 0                       | 3                   | 0                                   | 0                            | 0                            | 0                            | 0               | 392           |
| <b>Total</b>                     | <b>13,475</b>          | <b>1</b>               | <b>1,922</b>                   | <b>42</b>               | <b>575</b>          | <b>1,631</b>                        | <b>51,525</b>                | <b>0</b>                     | <b>0</b>                     | <b>(53,237)</b> | <b>15,933</b> |

**North Ayrshire Council General Services Revenue Budget 2018-19**

**Education & Youth Employment**

**Subjective Analysis**

| <b>Objective Analysis</b> | <b>Employee Costs<br/>£000</b> | <b>Property Costs<br/>£000</b> | <b>Supplies &amp;<br/>Services<br/>£000</b> | <b>Transport Costs<br/>£000</b> | <b>Admin Costs<br/>£000</b> | <b>Payments to<br/>other Bodies<br/>£000</b> | <b>Transfer<br/>Payments<br/>£000</b> | <b>Other<br/>Expenditure<br/>£000</b> | <b>Capital<br/>Financing<br/>£000</b> | <b>Income<br/>£000</b> | <b>TOTAL<br/>£000</b> |
|---------------------------|--------------------------------|--------------------------------|---|---------------------------------|-----------------------------|--|---------------------------------------|---------------------------------------|---------------------------------------|------------------------|-----------------------|
| Early Years               | 9,211                          | 9                              | 1,078                                       | 14                              | 105                         | 1,702  | 0                                     | 0                                     | 0                                     | -519                   | 11,601                |
| Primary Education         | 34,365                         | 19                             | 3,141                                       | 36                              | 360                         | 166  | 0                                     | 0                                     | 0                                     | -55                    | 38,032                |
| Secondary Education       | 35,241                         | 35                             | 14,381                                      | 60                              | 232                         | 1,017  | 0                                     | 0                                     | 0                                     | -380                   | 50,584                |
| Additional Support Needs  | 4,825                          | 0                              | 673   | 35                              | 45                          | 2,495  | 0                                     | 0                                     | 0                                     | -267                   | 7,805                 |
| Education - Other         | 2,915                          | 152                            | 310   | 16                              | 125                         | 201  | 580                                   | 0                                     | 65                                    | -669                   | 3,695                 |
| <b>Total</b>              | <b>86,556</b>                  | <b>215</b>                     | <b>19,583</b>                               | <b>161</b>                      | <b>867</b>                  | <b>5,581</b>                                 | <b>580</b>                            | <b>0</b>                              | <b>65</b>                             | <b>(1,891)</b>         | <b>111,718</b>        |



## North Ayrshire Council General Services Revenue Budget 2018-19

### Health & Social Care Partnership

#### Subjective Analysis

| Objective Analysis                             | Employee Costs<br>£000 | Property Costs<br>£000 | Supplies &<br>Services<br>£000 | Transport Costs<br>£000 | Admin Costs<br>£000 | Payments to<br>Other Bodies<br>£000 | Transfer<br>Payments<br>£000 | Other<br>Expenditure<br>£000 | Capital<br>Financing<br>£000 | Income<br>£000 | TOTAL<br>£000 |
|--|------------------------|------------------------|--------------------------------|-------------------------|---------------------|-------------------------------------|------------------------------|------------------------------|------------------------------|----------------|---------------|
| Management & Support Services                  | 3,711                  | 17                     | 274                            | 15                      | 188                 | 674                                 | 0                            | 0                            | 0                            | -722           | 4,156         |
| Change Programme                               | 637                    | 0                      | 0                              | 0                       | 20                  | 221                                 | 0                            | 0                            | 0                            | -1,204         | -326          |
| <u>Community Care and Health</u>               |                        |                        |                                |                         |                     |                                     |                              |                              |                              |                |               |
| Locality Services                              | 3,757                  | 0                      | 159                            | 53                      | 26                  | 19,796                              | 944                          | 0                            | 0                            | -4,487         | 20,248        |
| Community Care Service Delivery                | 17,280                 | 25                     | 1,255                          | 72                      | 84                  | 8,364                               | 452                          | 0                            | 0                            | -6,232         | 21,301        |
| Long Term Conditions                           | 936                    | 4                      | 12                             | 0                       | 24                  | 310                                 | 1                            | 0                            | 0                            | -337           | 949           |
| Rehabilitation And Reablement                  | 407                    | 1                      | 7                              | 2                       | 2                   | 15                                  | 0                            | 0                            | 0                            | -34            | 400           |
| Integrated Island Services                     | 445                    | 1                      | 6                              | 3                       | 1                   | 0                                   | 0                            | 0                            | 0                            | -22            | 434           |
| <u>Children, Families and Criminal Justice</u> |                        |                        |                                |                         |                     |                                     |                              |                              |                              |                |               |
| Intervention Services                          | 3,296                  | 139                    | 130                            | 79                      | 10                  | 131                                 | 48                           | 0                            | 0                            | 0              | 3,833         |
| Fieldwork                                      | 3,916                  | 0                      | 51                             | 96                      | 34                  | 2,160                               | 392                          | 0                            | 0                            | -1,351         | 5,297         |
| Looked After & Accom Children                  | 4,677                  | 33                     | 211                            | 37                      | 96                  | 12,320                              | 2                            | 0                            | 0                            | -842           | 16,533        |
| Changing Childrens Services Fund               | 246                    | 0                      | 44                             | 14                      | 29                  | 22                                  | 0                            | 0                            | 0                            | -11            | 344           |
| Early Years                                    | 90                     | 0                      | 2                              | 3                       | 4                   | 117                                 | 0                            | 0                            | 0                            | 0              | 216           |
| Policy & Practice                              | 654                    | 0                      | 9                              | 10                      | 91                  | 0                                   | 0                            | 0                            | 0                            | -15            | 749           |
| Criminal Justice                               | 2,972                  | 104                    | 61                             | 66                      | 19                  | 114                                 | 0                            | 0                            | 0                            | -438           | 2,898         |
| <u>Mental Health and Learning Disabilities</u> |                        |                        |                                |                         |                     |                                     |                              |                              |                              |                |               |
| Community Mental Health                        | 848                    | 0                      | 4                              | 13                      | 4                   | 3,041                               | 141                          | 0                            | 0                            | -2,192         | 1,858         |
| Learning Disabilities                          | 1,850                  | 17                     | 25                             | 12                      | 10                  | 15,115                              | 834                          | 0                            | 0                            | -6,942         | 10,921        |
| Addictions                                     | 927                    | 1                      | 13                             | 11                      | 1                   | 488                                 | 1                            | 0                            | 0                            | -758           | 684           |
| <b>Total</b>                                   | <b>46,649</b>          | <b>342</b>             | <b>2,262</b>                   | <b>487</b>              | <b>641</b>          | <b>62,887</b>                       | <b>2,816</b>                 | <b>0</b>                     | <b>0</b>                     | <b>-25,588</b> | <b>90,496</b> |

## North Ayrshire Council General Services Revenue Budget 2018-19

### Place Subjective Analysis

| Objective Analysis                 | Employee Costs<br>£000 | Property Costs<br>£000 | Supplies &<br>Services<br>£000 | Transport Costs<br>£000 | Admin Costs<br>£000 | Payments to<br>other Bodies<br>£000 | Transfer<br>Payments<br>£000 | Other<br>Expenditure<br>£000 | Capital<br>Financing<br>£000 | Income<br>£000  | TOTAL<br>£000 |
|------------------------------------|------------------------|------------------------|--------------------------------|-------------------------|---------------------|-------------------------------------|------------------------------|------------------------------|------------------------------|-----------------|---------------|
| Director & Heads of Service        | 395                    | 0                      | 50                             | 10                      | 36                  | 0                                   | 0                            | 0                            | 0                            | 0               | 491           |
| <b><u>Physical Environment</u></b> |                        |                        |                                |                         |                     |                                     |                              |                              |                              |                 |               |
| Property Management & Investment   | 2,265                  | 0                      | 61                             | 25                      | 23                  | 42                                  | 0                            | 0                            | 0                            | -769            | 1,647         |
| Housing Assets & Investments       | 1,228                  | 0                      | 77                             | 36                      | 27                  | 45                                  | 0                            | 0                            | 0                            | -2,437          | (1,023)       |
| Property Running Costs             | 0                      | 6,640                  | 1                              | 0                       | 157                 | 2                                   | 0                            | 0                            | 0                            | -1,549          | 5,251         |
| Energy & Sustainability            | 288                    | 3,568                  | 3                              | 1                       | 3                   | 293                                 | 0                            | 0                            | 0                            | -620            | 3,535         |
| Property Maintenance               | 0                      | 7,660                  | 0                              | 0                       | 0                   | 0                                   | 0                            | 0                            | 0                            | -3,312          | 4,348         |
| Roads                              | 3,841                  | 18                     | 1,792                          | 71                      | 263                 | 1,591                               | 0                            | 209                          | 0                            | -1,097          | 6,689         |
| Streetscene                        | 5,913                  | 254                    | 414                            | 119                     | 67                  | 266                                 | 0                            | 0                            | 0                            | -2,659          | 4,373         |
| Other Housing                      | 3,581                  | 1,512                  | 194                            | 53                      | 102                 | 1,258                               | 1,708                        | 58                           | 0                            | -4,431          | 4,034         |
| <b><u>Commercial Services</u></b>  |                        |                        |                                |                         |                     |                                     |                              |                              |                              |                 |               |
| Internal Transport                 | 1,441                  | 28                     | 133                            | 6,841                   | 17                  | 2,236                               | 0                            | 0                            | 0                            | -898            | 9,798         |
| Waste Services                     | 4,362                  | 6                      | 588                            | 147                     | 1,026               | 6,137                               | 0                            | 78                           | 0                            | -3,609          | 8,736         |
| Facilities Management              | 10,204                 | 799                    | 2,715                          | 20                      | 102                 | 11                                  | 0                            | 1                            | 0                            | -2,489          | 11,362        |
| Building Services                  | 9,042                  | 154                    | 4,100                          | 273                     | 232                 | 1,849                               | 0                            | 0                            | 0                            | -17,420         | (1,770)       |
| <b>Total</b>                       | <b>42,561</b>          | <b>20,638</b>          | <b>10,127</b>                  | <b>7,596</b>            | <b>2,056</b>        | <b>13,729</b>                       | <b>1,708</b>                 | <b>346</b>                   | <b>0</b>                     | <b>(41,290)</b> | <b>57,471</b> |

**North Ayrshire Council General Services Revenue Budget 2018-19**

**Economy & Communities**

**Subjective Analysis**

| <b>Objective Analysis</b>    | <b>Employee Costs<br/>£000</b> | <b>Property Costs<br/>£000</b> | <b>Supplies &amp;<br/>Services<br/>£000</b> | <b>Transport Costs<br/>£000</b> | <b>Admin Costs<br/>£000</b> | <b>Payments to<br/>other Bodies<br/>£000</b> | <b>Transfer<br/>Payments<br/>£000</b> | <b>Other<br/>Expenditure<br/>£000</b> | <b>Capital<br/>Financing Costs<br/>£000</b> | <b>Income<br/>£000</b> | <b>TOTAL<br/>£000</b> |
|------------------------------|--------------------------------|--------------------------------|---|---------------------------------|-----------------------------|--|---------------------------------------|---------------------------------------|---|------------------------|-----------------------|
| <b>Connected Communities</b> | 5,732                          | 255                            | 787   | 73                              | 200                         | 4,140  | 0                                     | 0                                     | 0   | (670)                  | 10,516                |
| <b>Economic Growth</b>       | 5,686                          | 46                             | 222   | 73                              | 93                          | 2,729  | 0                                     | 0                                     | 0   | (1,403)                | 7,447                 |
| <b>Total</b>                 | <b>11,418</b>                  | <b>301</b>                     | <b>1,009</b>                                | <b>146</b>                      | <b>292</b>                  | <b>6,869</b>                                 | <b>0</b>                              | <b>0</b>                              | <b>0</b>                                    | <b>(2,073)</b>         | <b>17,963</b>         |

**North Ayrshire Council General Services Revenue Budget 2018-19**

**Other Corporate Items  
Subjective Analysis**

| <b>Objective Analysis</b>      | <b>Employee Costs<br/>£000</b> | <b>Property Costs<br/>£000</b> | <b>Supplies &amp;<br/>Services<br/>£000</b> | <b>Transport Costs<br/>£000</b> | <b>Admin Costs<br/>£000</b> | <b>Payments to<br/>other Bodies<br/>£000</b> | <b>Transfer<br/>Payments<br/>£000</b> | <b>Other<br/>Expenditure<br/>£000</b> | <b>Capital<br/>Financing<br/>£000</b> | <b>Income<br/>£000</b> | <b>TOTAL<br/>£000</b> |
|--------------------------------|--------------------------------|--------------------------------|---|---------------------------------|-----------------------------|--|---------------------------------------|---------------------------------------|---------------------------------------|------------------------|-----------------------|
| Joint Boards                   | 0                              | 0                              | 0   | 0                               | 0                           | 3,376  | 0                                     | 0                                     | 0                                     | 0                      | 3,376                 |
| Pension Costs                  | 1,832                          | 0                              | 0   | 0                               | 0                           | 0  | 0                                     | 0                                     | 0                                     | 0                      | 1,832                 |
| Loan Charges & Capital Charges | 0                              | 0                              | 0   | 0                               | 0                           | 0  | 0                                     | 0                                     | 19,199                                | -58                    | 19,142                |
| Central Telephones             | 0                              | 0                              | 0   | 0                               | 86                          | 0  | 0                                     | 0                                     | 0                                     | 0                      | 86                    |
| Other Corporate Items          | 0                              | 0                              | 9,325                                       | 0                               | 0                           | 0  | 0                                     | 0                                     | 0                                     | 198                    | 9,523                 |
| Insurance                      | 0                              | 610                            | 0   | 476                             | 862                         | 484  | 0                                     | 0                                     | 0                                     | -2,435                 | -3                    |
| <b>Total</b>                   | <b>1,832</b>                   | <b>610</b>                     | <b>9,325</b>                                | <b>476</b>                      | <b>948</b>                  | <b>3,860</b>                                 | <b>0</b>                              | <b>0</b>                              | <b>19,199</b>                         | <b>(2,294)</b>         | <b>33,956</b>         |

# **Section 2**

## **General Services Capital**

**North Ayrshire Council**  
**Revised Capital Programme 2018/19 - 2027/28**

| Project Description                           | 2018/19          | 2019/20           | 2020/21           | 2021/22           | 2022/23          | 2023/24          | 2024/25          | 2025/26          | 2026/27          | 2027/28          | Total             |
|---|------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
|   | £                | £                 | £                 | £                 | £                | £                | £                | £                | £                | £                | £                 |
| <b>Expenditure</b>                            |                  |                   |                   |                   |                  |                  |                  |                  |                  |                  |                   |
| <b>Economy &amp; Communities</b>              |                  |                   |                   |                   |                  |                  |                  |                  |                  |                  |                   |
| Town Centre Regeneration                      | 98,753           |                   |                   |                   |                  |                  |                  |                  |                  |                  | 98,753            |
| Irvine High Street                            | 2,230,000        | 200,000           |                   |                   |                  |                  |                  |                  |                  |                  | 2,430,000         |
| Millport Cars                                 | 200,000          | 200,000           |                   |                   |                  |                  |                  |                  |                  |                  | 400,000           |
| Montgomerie Park Masterplan                   |                  | 1,150,000         | 1,150,000         |                   | 1,150,000        | 1,150,000        |                  |                  |                  |                  | 4,600,000         |
| Purchase of Strategic Assets                  | 42,210           |                   |                   |                   |                  |                  |                  |                  |                  |                  | 42,210            |
| Ayrshire Growth Deal                          |                  | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000        | 1,000,000        | 1,000,000        | 1,000,000        | 1,000,000        | 1,000,000        | 9,000,000         |
| Vacant & Derelict Land Funding (VDLF) 2018-19 | 1,709,000        |                   |                   |                   |                  |                  |                  |                  |                  |                  | 1,709,000         |
| Lochshore, Kilbirnie                          | 25,000           |                   |                   |                   |                  |                  |                  |                  |                  |                  | 25,000            |
| Ardrossan Harbour                             | 600,000          |                   |                   |                   |                  |                  |                  |                  |                  |                  | 600,000           |
| Quarry Road Phase 2                           | 1,760,000        | 1,690,000         |                   |                   |                  |                  |                  |                  |                  |                  | 3,450,000         |
| Cycling / Walker / Safer Streets              | 8,000            | 226,000           | 185,000           | 185,000           | 185,000          | 185,000          | 185,000          | 185,000          | 185,000          | 185,000          | 1,714,000         |
| Access Paths Network Programme                | 50,000           | 50,000            | 50,000            | 50,000            | 50,000           |                  |                  |                  |                  |                  | 250,000           |
| <b>Sub Total</b>                              | <b>6,722,963</b> | <b>4,516,000</b>  | <b>2,385,000</b>  | <b>1,235,000</b>  | <b>2,385,000</b> | <b>2,335,000</b> | <b>1,185,000</b> | <b>1,185,000</b> | <b>1,185,000</b> | <b>1,185,000</b> | <b>24,318,963</b> |
| <b>Education &amp; Youth Employment</b>       |                  |                   |                   |                   |                  |                  |                  |                  |                  |                  |                   |
| Annick early years                            | 998,995          | 1,000,000         |                   |                   |                  |                  |                  |                  |                  |                  | 1,998,995         |
| Moorpark Primary - new build                  | 219,735          | 338,053           | 4,529,917         | 4,507,380         |                  |                  |                  |                  |                  |                  | 9,595,085         |
| Schools ICT investment                        | 350,000          | 350,000           | 350,000           | 350,000           | 350,000          | 350,000          | 350,000          | 350,000          |                  |                  | 2,800,000         |
| Kilwinning Estate Learning Env't              | 1,752,359        | 907,500           |                   |                   |                  |                  |                  |                  |                  |                  | 2,659,859         |
| Auchenharvie Secondary Estate Learning Env't  | 1,543,021        | 34,033            |                   |                   |                  |                  |                  |                  |                  |                  | 1,577,054         |
| Auchenharvie PE Works                         | 1,868,010        |                   |                   |                   |                  |                  |                  |                  |                  |                  | 1,868,010         |
| Largs Academy                                 | 920,000          |                   |                   |                   |                  |                  |                  |                  |                  |                  | 920,000           |
| Ardrossan New Build                           |                  |                   |                   |                   |                  |                  | 7,433,000        | 9,629,000        | 8,228,000        | 6,300,000        | 31,590,000        |
| New Build - ASN School                        | 1,720,000        | 10,000,000        | 8,148,000         | 4,908,000         |                  |                  |                  |                  |                  |                  | 24,776,000        |
| Ayrshire College Parrtnership                 | 200,000          |                   |                   |                   |                  |                  |                  |                  |                  |                  | 200,000           |
| Woodside Primary Playingfield Drainage        | 132,000          |                   |                   |                   |                  |                  |                  |                  |                  |                  | 132,000           |
| Annick Primary PE Facilities                  | 150,000          | 800,000           |                   |                   |                  |                  |                  |                  |                  |                  | 950,000           |
| Montgomerie Park School                       |                  |                   |                   | 344,999           | 4,024,987        | 5,289,982        |                  |                  |                  |                  | 9,659,968         |
| <b>Sub Total</b>                              | <b>9,854,120</b> | <b>13,429,586</b> | <b>13,027,917</b> | <b>10,110,379</b> | <b>4,374,987</b> | <b>5,639,982</b> | <b>7,783,000</b> | <b>9,979,000</b> | <b>8,228,000</b> | <b>6,300,000</b> | <b>88,726,971</b> |
| <b>Finance &amp; Corporate Support</b>        |                  |                   |                   |                   |                  |                  |                  |                  |                  |                  |                   |
| PC replacement/virtual desktop                | 100,000          | 100,000           | 100,000           | 100,000           | 100,000          | 100,000          | 100,000          | 100,000          |                  |                  | 800,000           |
| Data rationalisation & storage                | 50,000           | 150,000           | 50,000            | 50,000            | 50,000           | 50,000           | 50,000           | 50,000           |                  |                  | 500,000           |
| Agile working                                 | 300,000          |                   |                   |                   |                  |                  |                  |                  |                  |                  | 300,000           |
| Business continuity                           | 50,000           | 50,000            | 50,000            | 50,000            | 50,000           | 50,000           | 50,000           | 50,000           |                  |                  | 400,000           |
| Infrastructure enhancements                   | 50,000           | 50,000            | 50,000            | 50,000            | 50,000           | 50,000           | 50,000           | 50,000           |                  |                  | 400,000           |
| Digital Strategy                              | 317,000          | 109,000           |                   |                   |                  |                  |                  |                  |                  |                  | 426,000           |
| <b>Sub Total</b>                              | <b>867,000</b>   | <b>459,000</b>    | <b>250,000</b>    | <b>250,000</b>    | <b>250,000</b>   | <b>250,000</b>   | <b>250,000</b>   | <b>250,000</b>   | <b>250,000</b>   | <b>250,000</b>   | <b>2,826,000</b>  |

| Project Description  | 2018/19           | 2019/20           | 2020/21           | 2021/22           | 2022/23           | 2023/24           | 2024/25           | 2025/26           | 2026/27           | 2027/28           | Total              |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
|  | £                 | £                 | £                 | £                 | £                 | £                 | £                 | £                 | £                 | £                 | £                  |
| <b>Health &amp; Social Care Partnership</b>                |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                    |
| Carefirst IT Development                                   | 36,058            |                   |                   |                   |                   |                   |                   |                   |                   |                   | 36,058             |
| Tarryholme   | 3,343,200         |                   |                   |                   |                   |                   |                   |                   |                   |                   | 3,343,200          |
| Tarryholme Drive - Warrix Avenue                           | 721,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   | 721,000            |
| HSCP ICT investment to support integration                 | 70,000            |                   |                   |                   |                   |                   |                   |                   |                   |                   | 70,000             |
| Residential & Respite Unit for Children                    |                   |                   | 2,920,000         | 2,800,000         |                   |                   |                   |                   |                   |                   | 5,720,000          |
| <b>Sub Total</b>   | <b>4,170,258</b>  |                   | <b>2,920,000</b>  | <b>2,800,000</b>  |                   |                   |                   |                   |                   |                   | <b>9,890,258</b>   |
| <b>Place</b>   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                    |
| Roads Improvement / Reconstruction                         | 3,500,000         | 3,800,000         | 2,100,000         | 3,300,000         | 3,700,000         | 5,900,000         | 4,800,000         | 3,300,000         | 1,300,000         | 1,300,000         | 33,000,000         |
| Lighting   | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         | 10,000,000         |
| Upper Garnock FPS  | 700,000           | 8,600,000         | 6,646,082         |                   |                   |                   |                   |                   |                   |                   | 15,946,082         |
| Millport Coastal FPS                                       | 200,000           | 3,070,000         | 4,350,000         | 740,000           |                   |                   |                   |                   |                   |                   | 8,360,000          |
| Bridges infrastructure programme                           | 814,143           | 560,000           | 560,000           | 560,000           | 560,000           |                   | 170,000           |                   |                   |                   | 3,224,143          |
| Property lifecycle investment                              | 2,719,857         | 3,000,000         |                   | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000         | 16,219,857         |
| Industrial portfolio                                       | 200,000           | 200,000           | 200,000           |                   |                   |                   |                   |                   |                   |                   | 600,000            |
| Improvement grants   | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 5,000,000          |
| Cemetery extns, walls & infra                              | 1,311,583         | 960,000           | 384,000           | 339,000           | 62,000            | 112,000           | 35,000            | 200,000           |                   |                   | 3,403,583          |
| Knadgerhill Cemetery                                       | 2,575             |                   |                   |                   |                   |                   |                   |                   |                   |                   | 2,575              |
| Kilbirnie Cemetery   | 154,674           |                   |                   |                   |                   |                   |                   |                   |                   |                   | 154,674            |
| Vehicles   | 2,000,000         | 2,000,000         | 2,000,000         | 2,000,000         | 1,500,000         | 2,500,000         | 2,000,000         | 2,000,000         | 2,000,000         | 2,000,000         | 20,000,000         |
| Shewalton landfill   | 512,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   | 512,000            |
| Parking Charges & DPE                                      | 150,000           | 150,000           |                   |                   |                   |                   |                   |                   |                   |                   | 300,000            |
| Solar Energy   | 120,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   | 120,000            |
| Waste Collection Review                                    | 1,500,000         |                   |                   |                   |                   |                   |                   |                   |                   |                   | 1,500,000          |
| Largs Promenade Seawall                                    | 700,000           |                   |                   |                   |                   |                   |                   |                   |                   |                   | 700,000            |
| Improvement Fund   |                   |                   | 50,000            | 50,000            | 50,000            | 345,773           | 24,185            |                   |                   | 344,474           | 864,432            |
| <b>Sub Total</b>   | <b>16,084,832</b> | <b>23,840,000</b> | <b>17,790,082</b> | <b>9,989,000</b>  | <b>8,872,000</b>  | <b>11,857,773</b> | <b>10,029,185</b> | <b>8,500,000</b>  | <b>6,300,000</b>  | <b>6,644,474</b>  | <b>119,907,346</b> |
| <b>Total Expenditure</b>                                   | <b>37,699,173</b> | <b>42,244,586</b> | <b>36,372,999</b> | <b>24,384,379</b> | <b>15,881,987</b> | <b>20,082,755</b> | <b>19,247,185</b> | <b>19,914,000</b> | <b>15,713,000</b> | <b>14,129,474</b> | <b>245,669,538</b> |
| <b>Capital Financing Income</b>                            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                    |
| Prudential Borrowing                                       | 24,075,159        | 18,507,831        | 15,043,148        | 7,321,025         | 1,262,311         | 4,893,982         | 3,926,000         | 5,122,464         | 1,318,701         |                   | 81,470,621         |
| Specific Capital Grants - cycling, walking & safer streets | 185,000           | 226,000           | 185,000           | 185,000           | 185,000           | 185,000           | 185,000           | 185,000           | 185,000           | 185,000           | 1,891,000          |
| Specific Capital Grants - VDLF                             | 1,709,000         |                   |                   |                   |                   |                   |                   |                   |                   |                   | 1,709,000          |
| General Capital Grant                                      |                   | 21,710,000        | 18,975,000        | 12,650,000        | 12,650,000        | 12,650,000        | 12,650,000        | 12,650,000        | 12,650,000        | 12,650,000        | 129,235,000        |
| Capital Fund   | 3,753,955         |                   |                   | 890,803           |                   |                   |                   |                   |                   |                   | 4,644,758          |
| Change & Redesign Fund                                     | 36,058            |                   |                   |                   |                   |                   |                   |                   |                   |                   | 36,058             |
| CFCR   | 1,112,000         |                   |                   |                   |                   |                   |                   |                   |                   |                   | 1,112,000          |
| Grants & Contributions                                     | 2,978,000         |                   |                   |                   |                   |                   |                   |                   |                   |                   | 2,978,000          |
| Montgomerie Park Capital Receipts                          |                   | 370,755           | 979,851           | 979,851           | 1,244,676         | 1,853,773         | 1,986,185         | 1,456,536         | 1,059,299         | 794,474           | 10,725,400         |
| Capital Receipts   | 3,850,001         | 1,430,000         | 1,190,000         | 2,357,700         | 540,000           | 500,000           | 500,000           | 500,000           | 500,000           | 500,000           | 11,867,701         |
| <b>Total Income</b>  | <b>37,699,173</b> | <b>42,244,586</b> | <b>36,372,999</b> | <b>24,384,379</b> | <b>15,881,987</b> | <b>20,082,755</b> | <b>19,247,185</b> | <b>19,914,000</b> | <b>15,713,000</b> | <b>14,129,474</b> | <b>245,669,538</b> |

# **Section 3**

## **Housing Revenue Account**



**North Ayrshire Council**  
**Housing Revenue Account Revenue Budget 2018/19**

| <b>Cost Type</b>                                      | <b>£000</b>     |
|---|-----------------|
| <b>Income</b>   |                 |
| <b>Rents:</b>   |                 |
| Council houses  | (47,395)        |
| Other rents   | (311)           |
| <b>Other Income:</b>                                  |                 |
| External recharges                                    | (767)           |
| Internal recharges                                    | (125)           |
| <b>Gross Income</b>                                   | <b>(48,598)</b> |
| <b>Expenditure</b>                                    |                 |
| <b>Employee Costs</b>                                 | 4,748           |
| <b>Property Costs:</b>                                |                 |
| Responsive repairs                                    | 1,753           |
| Void expenditure                                      | 2,559           |
| Planned & Cyclical maintenance                        | 7,050           |
| Estate Based Projects                                 | 204             |
| Infrastructure Improvements                           | 306             |
| Roads & Lighting Maintenance                          | 196             |
| Aids & adaptations                                    | 1,792           |
| Other property costs                                  | 3,307           |
| <b>Supplies and Services</b>                          | 286             |
| <b>Transport Costs</b>                                | 42              |
| <b>Administration Costs</b>                           | 376             |
| <b>Central Support Costs</b>                          | 1,705           |
| <b>Payments to Other Agencies, Bodies and Persons</b> | 271             |
| <b>Internal Services</b>                              | 1,586           |
| <b>Capital Financing:</b>                             |                 |
| CFCR  | 12,767          |
| Contribution to New House Build Fund                  | 1,709           |
| Principal repayments                                  | 2,490           |
| Loans Fund interest                                   | 5,394           |
| Loans Fund expenses                                   | 115             |
| Revenue interest                                      | (58)            |
| <b>Gross Expenditure</b>                              | <b>48,598</b>   |

**North Ayrshire Council**  
**Housing Revenue Account Capital Plan 2018/19**

| Programme Description                      | 2018/19 New programmes for Approval<br>£000 | 2018/19 Previously Approved Budget<br>£000 | Total 18/19 Programme<br>£000 |
|--|---|--|-------------------------------|
| <b>Council House Building</b>              |   |  |                               |
| Dickson Drive - Phase 2                    |   | 2,690                                      | 2,690                         |
| Tarryholme                                 |   | 1,531                                      | 1,531                         |
| Brathwic Terrace, Brodick                  | 600   |  | 600                           |
| Flatt Road, Largs - Phase 1                | 1,800                                       |  | 1,800                         |
| Watt Court SHU                             |   | 4,772                                      | 4,772                         |
| Canal Court SHU                            |   | 2,152                                      | 2,152                         |
| Garrier Court SHU                          |   | 1,613                                      | 1,613                         |
| <b>Acquisition of Houses - Open Market</b> | 480   |  | 480                           |
| <b>Improvements to Existing Stock</b>      |   |  |                               |
| Window Replacement                         | 669   |  | 669                           |
| Bathroom Programme                         | 627   |  | 627                           |
| Kitchen Programme                          | 705   |  | 705                           |
| Other Capital Works                        | 518   |  | 518                           |
| Central Heating                            | 1,321                                       |  | 1,321                         |
| Insulated Re-rendering                     | 528   |  | 528                           |
| Electrical re-wiring                       | 186   |  | 186                           |
| Refurbishment - Dickson Court              |   | 995  | 995                           |
| Refurbishment - Connell Court              |   | 1,314                                      | 1,314                         |
| Roofing and Rendering                      | 3,167                                       |  | 3,167                         |
| Regeneration - Garrier Court               | 1,613                                       |  | 1,613                         |
| Energy Efficient Standard                  | 1,035                                       |  | 1,035                         |
| Professional Management Charges            | 1,111                                       |  | 1,111                         |
| <b>Total Expenditure</b>                   | <b>14,360</b>                               | <b>15,067</b>                              | <b>29,427</b>                 |
| <b>Funded By:-</b>                         | <b>0</b>                                    |  | <b>0</b>                      |
| CFCR                                       | (12,767)                                    |  | (12,767)                      |
| Use of Reserves                            |   | (1,091)                                    | (1,091)                       |
| Government Grants - House Building         | (1,475)                                     | (6,880)                                    | (8,355)                       |
| Affordable Housing Contribution            | (118)                                       | (240)                                      | (358)                         |
| Prudential Borrowing                       |   | (6,856)                                    | (6,856)                       |
| <b>Total Income</b>                        | <b>(14,360)</b>                             | <b>(15,067)</b>                            | <b>(29,427)</b>               |

# Section 4

## Common Good and Trust Funds

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Common Good Fund - Ardrossan                                 |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | £                 |
| 157,924           | 157,924                         | Projected Common Good Balance Brought Forward at 1 April     |  | 188,158           |
|                   |                                 | <i>Income</i>  |  |                   |
| 38,500            | 38,500                          | Rental - Ardrossan Civic Centre                              |  | 38,500            |
| 650               | 869                             | Loans Fund Interest (on cash balances)                       |  | 1,000             |
| <b>39,150</b>     | <b>39,369</b>                   | <b>Total Income for the Year</b>                             |  | <b>39,500</b>     |
|                   |                                 | <i>Expenditure</i>   |  |                   |
|                   |                                 | <b>Property Costs</b>  |  |                   |
| 12,000            | -                               | External Property Repairs - Ardrossan Civic Centre           |  | 12,000            |
|                   |                                 | <b>Others</b>  |  |                   |
| 140               | 140                             | Administration - Charge from Finance                         |  | 733               |
| <b>12,140</b>     | <b>140</b>                      | <b>Sub-Total Expenditure</b>                                 |  | <b>12,733</b>     |
| <b>27,010</b>     | <b>39,229</b>                   | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>26,767</b>     |
| 27,010            | 8,995                           | Disbursement of Grants                                       |  | 26,767            |
| -                 | <b>30,234</b>                   | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | -                 |
| <b>157,924</b>    | <b>188,158</b>                  | <b>Common Good Balance Carried Forward at 31 March</b>       |  | <b>188,158</b>    |

| Budget<br>2017/18<br>£ | Projected<br>Outturn<br>2017/18<br>£ | Common Good Fund - Irvine                                       | Budget<br>2018/19<br>£ |
|------------------------|--------------------------------------|---|------------------------|
| <b>1,023,733</b>       | <b>1,023,733</b>                     | <b>Projected Common Good Balance Brought Forward at 1 April</b> | <b>1,028,706</b>       |
|                        |                                      | <i>Income</i>   |                        |
|                        |                                      | <b>Property Rentals</b>   |                        |
| 25,000                 | 25,000                               | Woodlands Centre (Education & Youth Employment)                 | 25,000                 |
| 11,500                 | 11,500                               | Bank Street (Church of Latter Day Saints)                       | 11,500                 |
| 4,000                  | 4,000                                | Redburn Community Centre (Education & Youth Employment)         | 4,000                  |
| 11,000                 | 11,600                               | Fairground (Marymass)   | 11,000                 |
| 13,000                 | 13,000                               | Ground East Road (McConnachies)                                 | 13,000                 |
| 2,000                  | 2,000                                | East Road New Car Park  | 2,000                  |
|                        |                                      | <b>Other Income</b>   |                        |
| 4,950                  | 5,630                                | Loans Fund Interest (on cash balances)                          | 5,600                  |
| <b>71,450</b>          | <b>72,730</b>                        | <b>Total Income for the Year</b>                                | <b>72,100</b>          |
|                        |                                      | <i>Expenditure</i>  |                        |
|                        |                                      | <b>Property Costs</b>   |                        |
| 500                    | 233                                  | General Repairs   | 500                    |
| 10,600                 | 9,541                                | Rates on vacant properties (36/38 Bank Street)                  | 10,000                 |
| 700                    | 600                                  | Electricity   | 600                    |
| -                      | -                                    | Legal Fees  | -                      |
| -                      | -                                    | Grounds Maintenance*  | 28,995                 |
| 333                    | 333                                  | Other Property Costs  | 500                    |
| 12,133                 | 10,707                               |   | 40,595                 |
|                        |                                      | <b>Others</b>   |                        |
| 1,050                  | 1,050                                | Administration - Charge from Finance                            | 4,748                  |
| 1,050                  | 1,050                                |   | 4,748                  |
| <b>13,183</b>          | <b>11,757</b>                        | <b>Sub-Total Expenditure</b>                                    | <b>45,343</b>          |
| <b>58,267</b>          | <b>60,973</b>                        | <b>Surplus/(Deficit) for the year before Grants</b>             | <b>26,757</b>          |
| 58,267                 | 56,000                               | Disbursement of Grants  | 26,757                 |
| -                      | <b>4,973</b>                         | <b>Final Surplus/(Deficit) for the year including Grants</b>    | -                      |
| <b>1,023,733</b>       | <b>1,028,706</b>                     | <b>Common Good Balance Carried Forward at 31 March</b>          | <b>1,028,706</b>       |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Common Good Fund - Largs                                     |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | £                 |
| 429,988           | 429,988                         | Projected Common Good Balance Brought Forward at 1 April     |  | 497,092           |
|                   |                                 | <b>Income</b>  |  |                   |
|                   |                                 | <b>Property Rentals (Including Insurance Premiums)</b>       |  |                   |
| 4,500             | 1,294                           | Routenburn Golf Club   |  | -                 |
| 7,312             | 7,312                           | Haylie House   |  | 7,312             |
| 1,250             | 1,250                           | Douglas Park Bowling Club                                    |  | 1,250             |
| 210               | 210                             | Douglas Park Grazings  |  | 210               |
| 4,000             | 4,000                           | Douglas Park Tennis Club & Children's Nursery                |  | 4,000             |
|                   |                                 | Sale of Property   |  |                   |
| -                 | 62,000                          | Routenburn Golf Club   |  | -                 |
|                   |                                 | <b>Other Income</b>  |  |                   |
| 2,715             | 2,365                           | Loans Fund Interest (on cash balances)                       |  | 2,700             |
| <b>19,987</b>     | <b>78,431</b>                   | <b>Total Income for the Year</b>                             |  | <b>15,472</b>     |
|                   |                                 | <b>Expenditure</b>   |  |                   |
|                   |                                 | <b>Property Costs</b>  |  |                   |
| -                 | 782                             | Legal Fees   |  | -                 |
| 3,000             | 2,000                           | Electricity  |  | 2,000             |
| -                 | -                               | Grounds Maintenance*   |  | 30,907            |
| 500               | (434)                           | Other Property Costs   |  | 500               |
|                   |                                 | <b>Others</b>  |  |                   |
| 925               | 925                             | Administration - Charge from Finance                         |  | 1,995             |
| <b>4,425</b>      | <b>3,273</b>                    | <b>Sub-Total Expenditure</b>                                 |  | <b>35,402</b>     |
| <b>15,562</b>     | <b>75,159</b>                   | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>(19,930)</b>   |
| 15,562            | 8,054                           | Disbursement of Grants                                       |  | 13,355            |
| -                 | <b>67,104</b>                   | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | <b>(33,285)</b>   |
| <b>429,988</b>    | <b>497,092</b>                  | <b>Common Good Balance Carried Forward at 31 March</b>       |  | <b>463,807</b>    |

\* For the upkeep of ground at Douglas Park.

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Common Good Fund - Millport                                  |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | £                 |
| 60,113            | 60,113                          | Projected Common Good Balance Brought Forward at 1 April     |  | 72,702            |
|                   |                                 | <i>Income</i>  |  |                   |
| 80                | 24                              | Sale of published materials                                  |  | 36                |
| 12,375            | 12,375                          | Rental - Millport Town Hall                                  |  | 12,375            |
| 288               | 331                             | Loans Fund Interest (on cash balances)                       |  | 400               |
| <b>12,743</b>     | <b>12,729</b>                   | <b>Total Income for the Year</b>                             |  | <b>12,811</b>     |
|                   |                                 | <i>Expenditure</i>   |  |                   |
|                   |                                 | <b>Property Costs</b>  |  |                   |
| 3,600             | -                               | - External Property Repairs                                  |  | -                 |
|                   |                                 | <b>Others</b>  |  |                   |
| 140               | 140                             | Administration - Charge from Finance                         |  | 279               |
| <b>3,740</b>      | <b>140</b>                      | <b>Sub-Total Expenditure</b>                                 |  | <b>279</b>        |
| <b>9,003</b>      | <b>12,589</b>                   | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>12,532</b>     |
| 9,003             | 200                             | Disbursement of Grants                                       |  | 12,532            |
| -                 | <b>12,389</b>                   | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | -                 |
| <b>60,113</b>     | <b>72,502</b>                   | <b>Common Good Balance Carried Forward at 31 March</b>       |  | <b>72,702</b>     |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Common Good Fund - Saltcoats                                 |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | £                 |
| 17,028            | 17,028                          | Projected Common Good Balance Brought Forward at 1 April     |  | 17,031            |
|                   |                                 | <i>Income</i>  |  |                   |
| 93                | 94                              | Loans Fund Interest (on cash balances)                       |  | 94                |
| <b>93</b>         | <b>94</b>                       | <b>Total Income for the Year</b>                             |  | <b>94</b>         |
|                   |                                 | <i>Expenditure</i>   |  |                   |
| 90                | 90                              | Administration - Charge from Finance                         |  | 79                |
| <b>90</b>         | <b>90</b>                       | <b>Sub-Total Expenditure</b>                                 |  | <b>79</b>         |
| <b>3</b>          | <b>4</b>                        | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>15</b>         |
| 3                 | -                               | Disbursement of Grants                                       |  | 15                |
| -                 | <b>4</b>                        | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | -                 |
| <b>17,028</b>     | <b>17,031</b>                   | <b>Common Good Balance Carried Forward at 31 March</b>       |  | <b>17,031</b>     |



| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Common Good Fund - Stevenston                                |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | £                 |
| 143,759           | 143,759                         | Projected Common Good Balance Brought Forward at 1 April     |  | 155,271           |
|                   |                                 | <i>Income</i>  |  |                   |
|                   |                                 | <b>Property Rentals</b>                                      |  |                   |
| 14,250            | 14,250                          | New Street (Health & Social Care)                            |  | 14,250            |
|                   |                                 | <b>Other Income</b>  |  |                   |
| -                 | 850                             | Repayment of Grants  |  | -                 |
| 1,075             | 791                             | Loans Fund Interest (on cash balances)                       |  | 850               |
| <b>15,325</b>     | <b>15,891</b>                   | <b>Total Income for the Year</b>                             |  | <b>15,100</b>     |
|                   |                                 | <i>Expenditure</i>   |  |                   |
|                   |                                 | <b>Property Costs</b>  |  |                   |
| 250 -             | 221                             | Property Repairs   |  | 250               |
|                   |                                 | <b>Others</b>  |  |                   |
| 140               | 140                             | Administration - Charge from Finance                         |  | 667               |
| <b>390 -</b>      | <b>81</b>                       | <b>Sub-Total Expenditure</b>                                 |  | <b>917</b>        |
| <b>14,935</b>     | <b>15,972</b>                   | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>14,183</b>     |
| 14,935            | 4,460                           | Disbursement of Grants                                       |  | 14,183            |
| -                 | <b>11,512</b>                   | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | -                 |
| <b>143,759</b>    | <b>155,271</b>                  | <b>Common Good Balance Carried Forward at 31 March</b>       |  | <b>155,271</b>    |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | NAC (Beith & Gateside) Charitable Trust                      |  |         | Budget<br>2018/19 | Budget<br>2018/19 | Budget<br>2018/19 |  |
|-------------------|---------------------------------|--|--|---------|-------------------|-------------------|-------------------|--|
| Total             | Total                           |  |  | Poverty | Education         | Total             |                   |  |
| £                 | £                               |  |  | £       | £                 | £                 |                   |  |
| 9,787             | 9,787                           | Projected Trust Balance Brought Forward at 1 April           |  |         | 7,078             | 2,763             | 9,841             |  |
|                   |                                 | <i>Income</i>  |  |         |                   |                   |                   |  |
| 55                | 54                              | Loans Fund Interest (on cash balances)                       |  |         | 39                | 15                | 54                |  |
| <b>55</b>         | <b>54</b>                       | <b>Total Income for the Year</b>                             |  |         | <b>39</b>         | <b>15</b>         | <b>54</b>         |  |
|                   |                                 | <i>Expenditure</i>   |  |         |                   |                   |                   |  |
| 0                 | 0                               | Administration - Charge from Finance                         |  |         | 290               | 115               | 405               |  |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  |         | <b>290</b>        | <b>115</b>        | <b>405</b>        |  |
| <b>55</b>         | <b>54</b>                       | <b>Surplus/(Deficit) for the year before Grants</b>          |  |         | <b>(251)</b>      | <b>(100)</b>      | <b>(351)</b>      |  |
| 55                | 0                               | Disbursement of Grants                                       |  |         | 70                | 30                | 100               |  |
| <b>0</b>          | <b>54</b>                       | <b>Final Surplus/(Deficit) for the year including Grants</b> |  |         | <b>(321)</b>      | <b>(130)</b>      | <b>(451)</b>      |  |
| <b>9,787</b>      | <b>9,841</b>                    | <b>Trust Balance Carried Forward at 31 March</b>             |  |         | <b>6,757</b>      | <b>2,633</b>      | <b>9,390</b>      |  |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | NAC (Dalry) Charitable Trust                                 |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | Poverty<br>£      |
| 9,193             | 9,193                           | Projected Trust Balance Brought Forward at 1 April           |  | 5,764             |
|                   |                                 | <i>Income</i>  |  |                   |
| 54                | 51                              | Loans Fund Interest (on cash balances)                       |  | 30                |
| <b>54</b>         | <b>51</b>                       | <b>Total Income for the Year</b>                             |  | <b>30</b>         |
|                   |                                 | <i>Expenditure</i>   |  |                   |
| 0                 | 0                               | Administration - Charge to Finance                           |  | 406               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  | <b>406</b>        |
| <b>54</b>         | <b>51</b>                       | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>(376)</b>      |
| 54                | 3,479                           | Disbursement of Grants                                       |  | 600               |
| <b>0</b>          | <b>(3,428)</b>                  | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | <b>(976)</b>      |
| <b>9,193</b>      | <b>5,764</b>                    | <b>Trust Balance Carried Forward at 31 March</b>             |  | <b>4,788</b>      |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | NAC (Irvine) Charitable Trust                                |  |         | Budget<br>2018/19                 | Budget<br>2018/19 | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|---------|-----------------------------------|-------------------|-------------------|
| Total             | Total                           |  |  | Poverty | Age/<br>Ill Health/<br>Disability | Total             |                   |
| £                 | £                               |  |  | £       | £                                 | £                 |                   |
| 22,924            | 22,924                          | Projected Trust Balance Brought Forward at 1 April           |  |         | 10,816                            | 12,234            | 23,050            |
|                   |                                 | <i>Income</i>  |  |         |                                   |                   |                   |
| 124               | 126                             | Loans Fund Interest (on cash balances)                       |  |         | 59                                | 67                | 126               |
| <b>124</b>        | <b>126</b>                      | <b>Total Income for the Year</b>                             |  |         | <b>59</b>                         | <b>67</b>         | <b>126</b>        |
|                   |                                 | <i>Expenditure</i>   |  |         |                                   |                   |                   |
| 0                 | 0                               | Administration - Charge from Finance                         |  |         | 218                               | 248               | 466               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  |         | <b>218</b>                        | <b>248</b>        | <b>466</b>        |
| <b>124</b>        | <b>126</b>                      | <b>Surplus/(Deficit) for the year before Grants</b>          |  |         | <b>(159)</b>                      | <b>(181)</b>      | <b>(340)</b>      |
| 124               | 0                               | Disbursement of Grants                                       |  |         | 56                                | 64                | 120               |
| <b>0</b>          | <b>126</b>                      | <b>Final Surplus/(Deficit) for the year including Grants</b> |  |         | <b>(215)</b>                      | <b>(245)</b>      | <b>(460)</b>      |
| 22,924            | 23,050                          | Trust Balance Carried Forward at 31 March                    |  |         | 10,601                            | 11,989            | 22,590            |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | NAC (Kilbirnie & Glengarnock) Charitable Trust               |  |            | Budget<br>2018/19                 | Budget<br>2018/19 | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|------------|-----------------------------------|-------------------|-------------------|
| Total             | Total                           |  |  | Recreation | Age/<br>Ill Health/<br>Disability | Total             |                   |
| £                 | £                               |  |  | £          | £                                 | £                 |                   |
| 5,482             | 5,482                           | Projected Trust Balance Brought Forward at 1 April           |  |            | 3,704                             | 1,309             | 5,013             |
|                   |                                 | <i>Income</i>  |  |            |                                   |                   |                   |
| 30                | 30                              | Loans Fund Interest (on cash balances)                       |  |            | 20                                | 7                 | 27                |
| <b>30</b>         | <b>30</b>                       | <b>Total Income for the Year</b>                             |  |            | <b>20</b>                         | <b>7</b>          | <b>27</b>         |
|                   |                                 | <i>Expenditure</i>   |  |            |                                   |                   |                   |
| 0                 | 0                               | Administration - Charge from Finance                         |  |            | 285                               | 100               | 385               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  |            | <b>285</b>                        | <b>100</b>        | <b>385</b>        |
| <b>30</b>         | <b>30</b>                       | <b>Surplus/(Deficit) for the year before Grants</b>          |  |            | <b>(265)</b>                      | <b>(93)</b>       | <b>(358)</b>      |
| 30                | 500                             | Disbursement of Grants                                       |  |            | 0                                 | 0                 | 0                 |
| <b>0</b>          | <b>(470)</b>                    | <b>Final Surplus/(Deficit) for the year including Grants</b> |  |            | <b>(265)</b>                      | <b>(93)</b>       | <b>(358)</b>      |
| 5,482             | 5,013                           | Trust Balance Carried Forward at 31 March                    |  |            | 3,439                             | 1,216             | 4,655             |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 |  | Budget<br>2018/19 | Budget<br>2018/19                 | Budget<br>2018/19 |
|-------------------|---------------------------------|--|-------------------|-----------------------------------|-------------------|
| Total             | Total                           | <b>NAC (Kilwinning) Charitable Trust</b>                     | Poverty           | Age/<br>Ill Health/<br>Disability | Total             |
| £                 | £                               |  | £                 | £                                 | £                 |
| <b>130,470</b>    | <b>130,470</b>                  | <b>Projected Trust Balance Brought Forward at 1 April</b>    | <b>130,855</b>    | <b>724</b>                        | <b>131,579</b>    |
|                   |                                 | <i>Income</i>  |                   |                                   |                   |
| 0                 | 1,095                           | Cancelled Cheque - Issued 2008 from Woodgreen Trust          | 0                 | 0                                 | 0                 |
| 704               | 718                             | Loans Fund Interest (on cash balances)                       | 720               | 4                                 | 724               |
| <b>704</b>        | <b>1,813</b>                    | <b>Total Income for the Year</b>                             | <b>720</b>        | <b>4</b>                          | <b>724</b>        |
|                   |                                 | <i>Expenditure</i>   |                   |                                   |                   |
| 0                 | 0                               | Administration - Charge from Finance                         | 955               | 6                                 | 961               |
| <b>704</b>        | <b>1,813</b>                    | <b>Surplus/(Deficit) for the year before Grants</b>          | <b>(235)</b>      | <b>(2)</b>                        | <b>(237)</b>      |
| 704               | 704                             | Disbursement of Grants                                       | 990               | 10                                | 1,000             |
| <b>0</b>          | <b>1,109</b>                    | <b>Final Surplus/(Deficit) for the year including Grants</b> | <b>(1,225)</b>    | <b>(12)</b>                       | <b>(1,237)</b>    |
| <b>130,470</b>    | <b>131,579</b>                  | <b>Trust Balance Carried Forward at 31 March</b>             | <b>129,629</b>    | <b>712</b>                        | <b>130,342</b>    |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | NAC (Largs) Charitable Trust                                 |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | Poverty<br>£      |
| 18,060            | 18,060                          | Projected Trust Balance Brought Forward at 1 April           |  | 18,159            |
|                   |                                 | <i>Income</i>  |  |                   |
| 98                | 99                              | Loans Fund Interest (on cash balances)                       |  | 100               |
| <b>98</b>         | <b>99</b>                       | <b>Total Income for the Year</b>                             |  | <b>100</b>        |
|                   |                                 | <i>Expenditure</i>   |  |                   |
| 0                 | 0                               | Administration - Charge from Finance                         |  | 443               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  | <b>443</b>        |
| <b>98</b>         | <b>99</b>                       | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>(343)</b>      |
| 98                | 0                               | Disbursement of Grants                                       |  | 0                 |
| <b>0</b>          | <b>99</b>                       | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | <b>(343)</b>      |
| <b>18,060</b>     | <b>18,159</b>                   | <b>Trust Balance Carried Forward at 31 March</b>             |  | <b>17,816</b>     |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Spier's Trust  |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | £                 |
| 41,290            | 41,290                          | Projected Trust Balance Brought Forward at 1 April           |  | 42,624            |
|                   |                                 | <i>Income</i>  |  |                   |
| 825               | 738                             | Share dividends  |  | 750               |
| 159               | 161                             | Loans Fund Interest (on cash balances)                       |  | 235               |
| 2,660             | 2,660                           | Rent   |  | 2,660             |
| <b>3,644</b>      | <b>3,559</b>                    | <b>Total Income for the Year</b>                             |  | <b>3,645</b>      |
|                   |                                 | <i>Expenditure</i>   |  |                   |
| 140               | 140                             | Insurance  |  | 140               |
| 0                 | 135                             | Registration Fees - London Stock Exchange                    |  | 84                |
| 0                 | 0                               | Administration - Charge from Finance                         |  | 301               |
| <b>140</b>        | <b>275</b>                      | <b>Sub-Total Expenditure</b>                                 |  | <b>525</b>        |
| <b>3,504</b>      | <b>3,284</b>                    | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>3,120</b>      |
| 3,504             | 1,950                           | Disbursement of Grants                                       |  | 3,120             |
| <b>0</b>          | <b>1,334</b>                    | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | <b>0</b>          |
| <b>41,290</b>     | <b>42,624</b>                   | <b>Trust Balance Carried Forward at 31 March</b>             |  | <b>42,624</b>     |



| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Margaret Archibald Bequest                                   | Budget<br>2018/19 |
|-------------------|---------------------------------|--|-------------------|
| £                 | £                               |  | £                 |
| <b>180,537</b>    | <b>180,537</b>                  | <b>Projected Trust Balance Brought Forward at 1 April</b>    | <b>181,210</b>    |
|                   |                                 | <i>Income</i>  |                   |
| 8,750             | 8,950                           | Share dividends  | 8,950             |
| 200               | 223                             | Loans Fund Interest (on cash balances)                       | 225               |
| <b>8,950</b>      | <b>9,173</b>                    | <b>Total Income for the Year</b>                             | <b>9,175</b>      |
|                   |                                 | <i>Expenditure</i>   |                   |
| 0                 | 0                               | Administration - Charge from Finance                         | 530               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 | <b>530</b>        |
| <b>8,950</b>      | <b>9,173</b>                    | <b>Surplus/(Deficit) for the year before Grants</b>          | <b>8,645</b>      |
| 8,950             | 8,500                           | Disbursement of Grants                                       | 8,645             |
| <b>0</b>          | <b>673</b>                      | <b>Final Surplus/(Deficit) for the year including Grants</b> | <b>0</b>          |
| <b>180,537</b>    | <b>181,210</b>                  | <b>Trust Balance Carried Forward at 31 March</b>             | <b>181,210</b>    |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Douglas Sellers Trust  |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | Recreation<br>£   |
| 1,808             | 1,808                           | Projected Trust Balance Brought Forward at 1 April           |  | 1,818             |
|                   |                                 | <i>Income</i>  |  |                   |
| 10                | 10                              | Loans Fund Interest (on cash balances)                       |  | 10                |
| <b>10</b>         | <b>10</b>                       | <b>Total Income for the Year</b>                             |  | <b>10</b>         |
|                   |                                 | <i>Expenditure</i>   |  |                   |
| 0                 | 0                               | Administration - Charge from Finance                         |  | 368               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  | <b>368</b>        |
| <b>10</b>         | <b>10</b>                       | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>(358)</b>      |
| 10                | 0                               | Disbursement of Grants                                       |  | 0                 |
| <b>0</b>          | <b>10</b>                       | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | <b>(358)</b>      |
| <b>1,808</b>      | <b>1,818</b>                    | <b>Trust Balance Carried Forward at 31 March</b>             |  | <b>1,460</b>      |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | Anderson Park Trust  |  | Budget<br>2018/19 |
|-------------------|---------------------------------|--|--|-------------------|
| £                 | £                               |  |  | Recreation<br>£   |
| 803               | 803                             | Projected Trust Balance Brought Forward at 1 April           |  | 807               |
|                   |                                 | <i>Income</i>  |  |                   |
| 7                 | 4                               | Loans Fund Interest (on cash balances)                       |  | 4                 |
| <b>7</b>          | <b>4</b>                        | <b>Total Income for the Year</b>                             |  | <b>4</b>          |
|                   |                                 | <i>Expenditure</i>   |  |                   |
| 0                 | 0                               | Administration - Charge from Finance                         |  | 364               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>                                 |  | <b>364</b>        |
| <b>7</b>          | <b>4</b>                        | <b>Surplus/(Deficit) for the year before Grants</b>          |  | <b>(360)</b>      |
| 7                 | 0                               | Disbursement of Grants                                       |  | 0                 |
| <b>0</b>          | <b>4</b>                        | <b>Final Surplus/(Deficit) for the year including Grants</b> |  | <b>(360)</b>      |
| <b>803</b>        | <b>807</b>                      | <b>Trust Balance Carried Forward at 31 March</b>             |  | <b>447</b>        |

| Budget<br>2017/18 | Projected<br>Outturn<br>2017/18 | North Ayrshire Council Charitable Trust (excluding Spier's<br>Trust) | Budget<br>2018/19 | Budget<br>2018/19 | Budget<br>2018/19 | Budget<br>2018/19 |
|-------------------|---------------------------------|--|-------------------|-------------------|-------------------|-------------------|
| £                 | £                               |  | Education<br>£    | Recreation<br>£   | Other<br>£        | Total<br>£        |
| <b>37,377</b>     | <b>37,377</b>                   | <b>Projected Trust Balance Brought Forward at 1 April</b>            | <b>10,996</b>     | <b>27,252</b>     | <b>486</b>        | <b>38,734</b>     |
|                   |                                 | <i>Income</i>  |                   |                   |                   |                   |
| 1,790             | 1,839                           | Dividends  | 330               | 1,500             | 0                 | 1,830             |
| 188               | 198                             | Loans Fund Interest (on cash balances)                               | 60                | 150               | 3                 | 213               |
| <b>1,978</b>      | <b>2,037</b>                    | <b>Total Income for the Year</b>                                     | <b>390</b>        | <b>1,650</b>      | <b>3</b>          | <b>2,043</b>      |
|                   |                                 | <i>Expenditure</i>   |                   |                   |                   |                   |
| 0                 | 0                               | Administration - Charge from Finance                                 | 115               | 237               | 3                 | 355               |
| <b>0</b>          | <b>0</b>                        | <b>Sub-Total Expenditure</b>   | <b>115</b>        | <b>237</b>        | <b>3</b>          | <b>355</b>        |
| <b>1,978</b>      | <b>2,037</b>                    | <b>Surplus/(Deficit) for the year before Grants</b>                  | <b>275</b>        | <b>1,413</b>      | <b>0</b>          | <b>1,688</b>      |
| 1,978             | 680                             | Disbursement of Grants   | 275               | 1,413             | 0                 | 1,688             |
| <b>0</b>          | <b>1,357</b>                    | <b>Final Surplus/(Deficit) for the year including Grants</b>         | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          |
| <b>37,377</b>     | <b>38,734</b>                   | <b>Trust Balance Carried Forward at 31 March</b>                     | <b>10,996</b>     | <b>27,252</b>     | <b>486</b>        | <b>38,734</b>     |