



**North Ayrshire Council**

**Comhairle Siorrachd Àir a Tuath**

**Budget Book 2015/16**



# North Ayrshire Council

## Budget Book 2015/16

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# **Section 1**

## **General Services Revenue**



**North Ayrshire Council**  
**Revenue Estimates 2015/16 to 2017/18**  
**Summary**

	2015/16			2016/17			2017/18		
	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>1) INCOME SOURCES</b>									
<b>a) Base Income -</b>									
Aggregate External Finance		260,173			260,173			260,173	
Anticipated redeterminations/ additional grant:									
Teachers' Induction Scheme	700			700			700		
Additional Early Learning and Childcare for 2YO	-			486			486		
Scottish Welfare Fund	1,228	1,928		1,228	2,414		1,228	2,414	
Council Tax		57,164			57,164			57,164	
Council Tax - 2nd homes		1,065			1,065			1,065	
			320,330			320,816			320,816
<b>b) Contribution (to) / from Reserves &amp; Balances -</b>									
Capital Fund		-			-			-	
General Reserves		-			-			-	
			-		-			-	
<b>Income To Finance Expenditure Requirements</b>			<b>320,330</b>			<b>320,816</b>			<b>320,816</b>
<b>2) EXPENDITURE REQUIREMENTS</b>									
<b>a) Base Budget from Previous Year</b>		312,685			320,330			320,816	
<b>b) Approved Efficiencies and Savings Measures -</b>									
Chief Executive	(99)			(7)			-		
Place	(979)			(573)			(104)		
Education and Youth Employment	(545)			-			-		
Finance and Corporate Support	(208)			(2)			-		
Health and Social Care Partnership	(769)			(200)			-		
Economy & Communities	(15)			(100)			(300)		
		(2,615)			(882)			(404)	
<b>Base budget including savings already approved</b>			310,070			319,448			320,412
<b>c) General Pressures -</b>									
Loan charges	(2,377)			2,049			1,703		
Joint Board requisitions	32			33			43		
Affordable housing contribution	5			-			-		
Employee issues	3,864			2,609			2,642		
Living wage impact	303			61			130		
Removal of NI contracted out rate 1 April 2016	-			3,238			-		
Pension Fund changes - additional basic to 37hrs	211			-			-		
Pension Fund changes - auto enrolment impact	100			100			1,000		
<b>Inflationary pressures:</b>									
Corporate issues (energy, fuel, NDR)	1,178			525			734		
Place	177			109			102		
Education and Youth Employment	306			230			254		
Health and Social Care Partnership	290			319			357		
		4,090			9,274			6,965	
<b>d) Contractual/ Unavoidable Pressures -</b>									
Chief Executive	154			-			-		
Place	669			244			244		
Education and Youth Employment	34			-			-		
Finance and Corporate Support	194			-			-		
Health and Social Care Partnership	685			324			326		
Economy & Communities	-			-			-		
		1,737			568			570	
<b>e) Revised Base Budget for Year</b>			<b>315,897</b>			<b>329,289</b>			<b>327,947</b>
<b>f) National/ Local Pressures:</b>									
Place	949			(61)			(61)		
Education and Youth Employment	(150)			-			-		
Health and Social Care Partnership	3,698			60			67		
Children & Young People Bill	582			-			-		
Additional Early Learning and Childcare for 2 Year Olds	1,614			486			-		
Teachers Pay	53			-			-		
		6,746			485			6	
<b>g) Provision for Flexibility</b>									
Loans Fund Reserve	2,377			(2,377)					
Unidentified Pressures	-			1,420			1,900		
Investment	(269)	2,108		(2,015)	(2,972)			1,900	
<b>Total Expenditure Requirement</b>			<b>324,751</b>			<b>326,802</b>			<b>329,853</b>
<b>3) (Surplus)/ Deficit for Year</b>				4,421		5,986			9,037
<b>4) Cumulative Savings Required to Achieve a Balanced Budget</b>				4,421		10,407			19,444
<b>5) Proposed Efficiencies and Savings Measures -</b>									
Corporate Initiatives	(904)			(150)			-		
Chief Executive	(76)			(68)			(173)		
Place	(877)			(471)			(2,472)		
Education and Youth Employment	(400)			(1,373)			(3,301)		
Finance and Corporate Support	(370)			(120)			(309)		
Health and Social Care Partnership	(1,300)			(2,534)			(2,676)		
Economy & Communities	(494)			(1,271)			(106)		
		(4,421)			(5,987)			(9,036)	
Current Year Gap / (Surplus)			0			(0)			0
Cumulative Gap / (Surplus)			0			(0)			(0)
<b>6) Revised (Surplus)/ Deficit for Year if all Savings Proposals are Accepted (3 minus 5)</b>				0		(0)			0
<b>7) Cumulative (Surplus)/ Deficit if all Savings Proposals are Accepted</b>				0		(0)			(0)

**North Ayrshire Council**  
**General Services Revenue Budget Savings Already Approved**

Budget Savings	Reference	2015/16 £	2016/17 £	2017/18 £
<b>1 Chief Executive</b>				
Staff Restructure within Chief Executive's Service resulting in a 3.8FTE reduction by 2015	SP-CX-13-08	72,115	-	-
Increase income target for Landlord Registration	SP-CX-14-03	5,000	-	-
Reduction in external printing within Communications	SP-CX-14-04	2,000	-	-
Reduction in contribution to Ayrshire Civil Contingencies	SP-CX-14-05	5,000	-	-
Reduction in external printing budget within Committee Service due to reduced printing of agendas	SP-CX-14-06	15,000	-	-
Reduction in Elected Members' budget including training, advertising,	SP-CX-14-13		7,000	-
<b>Total for Chief Executive</b>		<b>99,115</b>	<b>7,000</b>	<b>-</b>
<b>2 Place</b>				
Reduction in budget over the next three years relating to the collection of core Roads data	SP-FI-13-09	25,000	-	-
Increase in Commercial Waste Charges above level of inflation together with the impact of the landfill tax escalator.	SP-FI-11-14	50,000	-	-
Transport Hub savings - efficient planning of routes and increased use of pool cars	SP-FI-13-11	26,993	-	-
Integration of Roads and streetscene services.	SP-DE-14-06	155,000	-	-
Phased reduction in payments to Quarriers, Cunninghame Housing Association's Victoria House (CHA-VH) and North Ayrshire Women's Aid (NAWA), who provide homeless and support services	SP-SS-13-45	53,371	-	-
Reduction in payments to Care and Repair, Quarriers, Cunninghame Housing Association and North Ayrshire Womens Aid (NAWA)	SP-SS-14-01	116,560	-	-
Reduction to Contractors Budgets (Property Maintenance)	SP-FI-13-03	5,000	-	-
Rationalisation of Office Space	SP-FI-13-07	-	100,000	-
Further reduction in property running costs following the phased move out of Perceton House for 2016/17	SP-FCS-14-07	-	100,000	-
Implementation of low energy products to the Council estate including	SP-PL-15-02	326,000	67,000	-
Installation of low energy light bulbs to street lighting	SP-PL-15-01	221,000	306,000	104,000
<b>Total for Place</b>		<b>978,924</b>	<b>573,000</b>	<b>104,000</b>
<b>3 Education and Youth Employment</b>				
Business Case - School Estate Rationalisation Round 1 Irvine East & West - Change Programme	SP-ES-10-01	35,000	-	-
Areas covered by the Determined to Succeed programme are already in place elsewhere within the Council. The £184k investment can now be reduced to nil	SP-ES-13-24	27,000	-	-
Reduction in IT supplies purchases in 2013/14. Staffing support arrangements will be reviewed and reduced over years 2 and 3	SP-ES-13-25	-	-	-
Work with Social Services to review pupil support and welfare services and create an integrated, multi-disciplinary, area-based support service.	SP-ES-13-61	260,000	-	-
Transport efficiency savings due to development of Transport Hub Music Service - restructure complement of staff from 15.4 FTE to 14.4 FTE as of August 2013. There is also an adjustment for the historical low income target for fees bringing the budget up to the same level as the actual income	SP-ES-13-69	2,000	-	-
Reduce devolved supplies budget allocations to schools	SP-ES-13-06	10,000	-	-
Provision of 'Community School' initiatives are now in place elsewhere	SP-ES-13-30	-	-	-
Provision of 'Community School' initiatives are now in place elsewhere	SP-ES-13-67	79,000	-	-
Reduction in school cover budgets	SP-ES-13-67	79,000	-	-
Reduction of 0.1FTE in school management time for probationer mentoring.	SP-ES-14-02	23,077	-	-
Reduction in the budget for payments to private nurseries on the basis of current demand.	SP-ES-14-08	61,538	-	-
Cessation of post of Senior Early Years Practitioner	SP-ES-14-17	38,462	-	-
	SP-ES-14-18	8,500	-	-
<b>Total for Education and Youth Employment</b>		<b>544,577</b>	<b>-</b>	<b>-</b>
<b>4 Finance and Corporate Support</b>				
Reduction in staff costs due to restructures, consultancy budget and increased income from fraud penalties	SP-FI-13-14	67,621	-	-
Further reductions in staff costs due to restructures within Financial Management, Business Support and Benefits	SP-FCS-14-03	118,960	-	-
Increase in income target due to contract savings and the introduction of Procurement Cards and reduction in digital archiving costs	SP-FCS-14-04	20,000	-	-
Reduction in non-staffing budgets within Finance and Property	SP-FCS-14-05	1,000	2,000	-
<b>Total for Finance and Corporate Support</b>		<b>207,581</b>	<b>2,000</b>	<b>-</b>



**North Ayrshire Council**  
**General Services Revenue Budget Savings Already Approved**

Budget Savings	Reference	2015/16 £	2016/17 £	2017/18 £
<b>5 Health and Social Care Partnership</b>				
Transport Savings - introduction of a central transport hub, taking over responsibility for the management and utilisation of all journey provision, will enable a 10% saving across the Council's fleet	SP-SS-13-05	6,000	-	-
Review information systems team	SP-SS-13-09	30,092	-	-
Review Assessment and Care Management staff within Older People	SP-SS-11-29	100,668	-	-
Review of block contracted services - including George Steven Centre	SP-SS-13-29	14,846	-	-
Rationalisation of Local Area Coordinator posts	SP-SS-13-35	45,875	-	-
Redesign of Council LD Day Services	SP-SS-13-31	122,900	-	-
Reduce overnight cover for adults through introduction of telecare	SP-SS-13-34	-	-	-
Review of high cost care packages	SP-SS-13-42	100,000	-	-
Additional income from charges. The actual income received is greater than the amount budgeted and the budget is being amended to reflect the actual position	SP-SS-13-04	41,000	-	-
Review of purchased service contracts - including supported living	SP-SS-13-38	108,000	-	-
Efficiency savings which will accrue through the implementation of the CM2000 system.	SP-SS-13-18	200,000	200,000	-
<b>Total for Health and Social Care Partnership</b>		<b>769,381</b>	<b>200,000</b>	<b>-</b>
<b>6 Economy and Communities</b>				
Arran Outdoor centre - implementation of business plan approved in Sept 2011	SP-ES-12-07	0	-	-
Reduced operational costs in new Irvine leisure centre	SP-ES-12-23	-	100,000	300,000
Transfer of Community Halls to local management groups	SP-ES-10-03	-	-	-
Staggered reduction of local action grant funding awards and grants to community associations. Reduce funding by 10% each of the next three consecutive years. Reduced funds from £189,636 to £138,244 available to disperse at the end of three years	SP-ES-13-50	15,000	-	-
<b>Total for Economy and Communities</b>		<b>15,000</b>	<b>100,000</b>	<b>300,000</b>
<b>Total Savings</b>		<b>2,614,578</b>	<b>882,000</b>	<b>404,000</b>

**North Ayrshire Council**  
**General Services Revenue Budget Pressures 2015/16 to 2017/18**

A) General Pressures	Reference	2015/16 £	2016/17 £	2017/18 £
<b>1 Corporate Issues</b>				
a) Loan charges		(2,377,000)	2,049,000	1,703,000
b) Joint Board requisitions		32,431	32,820	42,910
c) Affordable Housing Contribution		5,000	-	-
d) Employee Issues		3,863,820	2,609,170	2,642,175
e) Living Wage Impact		303,191	60,810	129,977
f) Removal of NI contracted out rate 1 April 2016		-	3,238,000	-
g) Pension Fund Changes - additional basic to 37 hours		211,191	-	-
h) Pension Fund Changes - auto enrolment impact		100,000	100,000	-
i) Pensions Auto Enrolment		-	-	1,000,000
j) Corporate issues (energy,fuel, NDR)		1,177,780	525,000	733,500
<b>Total for Corporate Issues</b>		<b>3,316,413</b>	<b>8,614,800</b>	<b>6,251,562</b>
<b>2 Place</b>				
Increase in Cost of Bituminous Materials	BID-PL-15-01	58,072	60,046	62,088
Transport Contract Increases	BID-PL-15-08	39,278	12,554	12,643
Automated Public Conveniences Contract Increases	BID-PL-15-10	36,867	-	-
Electrical Power - Street Lighting	BID-PL-15-11	43,278	36,832	27,653
<b>Total for Place</b>		<b>177,495</b>	<b>109,432</b>	<b>102,384</b>
<b>3 Education and Youth Employment</b>				
Annual indexation costs relating to PPP contract	BID-ES-15-01	306,055	230,410	253,929
<b>Total for Education and Youth Employment</b>		<b>306,055</b>	<b>230,410</b>	<b>253,929</b>
<b>4 Health and Social Care Partnership</b>				
National Care Home Contract inflation	BID-SS-13-05	290,000	319,000	357,000
<b>Total for Health and Social Care Partnership</b>		<b>290,000</b>	<b>319,000</b>	<b>357,000</b>
<b>Total for General Budget Pressures</b>		<b>4,089,963</b>	<b>9,273,642</b>	<b>6,964,875</b>

B) Contractual/ Unavoidable Pressures	Reference	2015/16 £	2016/17 £	2017/18 £
<b>1 Chief Executive</b>				
Employment Law Costs	BID-CX-15-01	72,408	-	-
Election Costs	BID-CX-15-02	82,000	-	-
<b>Total for Chief Executive Services</b>		<b>154,408</b>	<b>-</b>	<b>-</b>
<b>2 Place</b>				
Saltcoats Harbour Maintenance	BID-PL-15-02	(5,000)	-	-
Landfill Tax	BID-PL-15-03	92,617	142,488	142,488
Food Waste Collections - removal of grant funding	BID-PL-15-04	315,000	-	-
Organic Waste Disposal - contract inflation	BID-PL-15-05	10,212	10,375	10,541
Hostel Deficit Grant - removal of grant funding	BID-PL-15-06	90,732	90,732	90,732
Increase to Milk Costs	BID-PL-15-09	50,814	-	-
Energy Costs Associated with Non Adopted Assets	BID-PL-15-12	88,000	-	-
Bulky Waste Contract - increased tonnage	BID-PL-15-15	27,123	-	-
<b>Total for Place</b>		<b>669,498</b>	<b>243,595</b>	<b>243,761</b>
<b>3 Education and Youth Employment</b>				
St Luke's Primary Extension property costs.	BID-ES-12-06	4,100	-	-
Additional staffing requirement for the Pupil Support Service	BID-ES-14-06	30,020	-	-
<b>Total for Education and Youth Employment</b>		<b>34,120</b>	<b>-</b>	<b>-</b>

B) Contractual/ Unavoidable Pressures (contd)		Reference	2015/16 £	2016/17 £	2017/18 £
<b>4 Finance and Corporate Support</b>					
Public Services Network compliance	BID-FCS-15-01		45,500	-	-
Customer Contact Development (Lagan and Twitter)	BID-FCS-15-02		19,000	-	-
Capacity Planning/Email Archiving - increase in storage and	BID-FCS-15-03		30,400	-	-
Reduction in Benefits Admin Subsidy	BID-FCS-15-04		68,866	-	-
Customer Services Software	BID-FCS-15-05		30,000	-	-
<b>Total for Finance and Corporate Support</b>			<b>193,766</b>	<b>-</b>	<b>-</b>
<b>5 Health and Social Care Partnership</b>					
Kinship Carers - Inflation on allowance	BID-SS-13-03		17,000	18,000	20,000
Learning Disability	BID-SS-14-04		113,000	271,000	271,000
Independent Living Service - base budget pressure	BID-SS-14-10		340,000	-	-
Uplift to Provider Rates for Non Residential	BID-SS-15-02		45,000	35,000	35,000
Montrose House - additional staffing requirement	BID-SS-15-05		107,000	-	-
Standby Service - management fee uplift	BID-SS-15-07		63,000	-	-
<b>Total for Health and Social Care Partnership</b>			<b>685,000</b>	<b>324,000</b>	<b>326,000</b>
<b>Total for Contractual/Unavoidable Budget Pressures</b>			<b>1,736,792</b>	<b>567,595</b>	<b>569,761</b>
C) National/ Local Pressures		Reference	2015/16 £	2016/17 £	2017/18 £
<b>1 Place</b>					
Housing - Homelessness - introduction of LHA	BID-PL-15-07		500,000	-	-
James McFarlane - rental of modular accommodation	BID-PL-15-13		30,000	-	-
Reduction in Rental Income in Commercial Rents due to voids	BID-PL-15-14		232,000	(61,000)	(61,000)
Millport Pier - maintenance of masonry section	BID-PL-15-16		60,000	-	-
Montrose House - additional staffing requirement	BID-PL-15-17		127,000	-	-
<b>Total for Place</b>			<b>949,000</b>	<b>(61,000)</b>	<b>(61,000)</b>
<b>2 Education and Youth Employment</b>					
Education ASN - Residential Placements	BID-ED-14-05		(150,000)	-	-
<b>Total for Education &amp; Youth Employment</b>			<b>(150,000)</b>	<b>-</b>	<b>-</b>
<b>4 Health and Social Care Partnership</b>					
Care at Home - Base Budget Pressure	BID-SS-13-02		1,176,000	-	-
Uplift to Residential Provider Rates	BID-SS-15-03		54,000	60,000	67,000
Care Homes - Base Budget Pressure	BID-SS-15-06		1,715,000	-	-
Older People - demographic	BID-SS-15-10		753,000	-	-
<b>Total for Health and Social Care Partnership</b>			<b>3,698,000</b>	<b>60,000</b>	<b>67,000</b>
<b>5 New Monies</b>					
Children & Young People Bill (600 hours)			582,000	-	-
Additional Early Learning and Childcare (2 year olds)			1,614,000	486,000	-
Teachers Pay - Supply Teachers			53,000	-	-
<b>Total for Corporate Issues</b>			<b>2,249,000</b>	<b>486,000</b>	<b>-</b>
<b>Total for National/Local Budget Pressures</b>			<b>6,746,000</b>	<b>485,000</b>	<b>6,000</b>
<b>Total for All Budget Pressures</b>			<b>12,572,755</b>	<b>10,326,237</b>	<b>7,540,636</b>

**North Ayrshire Council**  
**General Services Revenue Budget Savings 2015/16 to 2017/18**

Budget Savings	Reference	2015/16 £	2016/17 £	2017/18 £
<b>1 Corporate Initiatives</b>				
Procurement Savings		150,000	150,000	-
Council Tax Reduction - Base Budget adjustment		754,000	-	-
<b>Total for Corporate Initiatives</b>		<b>904,000</b>	<b>150,000</b>	<b>0</b>
<b>2 Chief Executive</b>				
Removal of former Fairer North Ayrshire funding for Fire Prevention initiatives & additional policing	SP-CX-15-01	-	-	140,000
Reduction of trainee solicitor	SP-CX-15-03	-	37,810	-
Reduction in of 1 FTE within community planning	SP-CX-15-04	-	29,781	-
Removal of full contribution to Skate Park	SP-CX-15-05	-	-	25,004
Removal of contribution to Ayrshire Civil Contingencies	SP-CX-15-06	12,000	-	-
Cease contribution to Party at the Pencil	SP-CX-15-07	-	-	7,990
Reduction of non employee costs within Elected Members	SP-CX-15-08	6,330	-	-
Reduction in non-payroll costs across base budgets	SP-CX-15-09	6,710	-	-
Reduction in staffing within Policy and Performance. Police & Fire liaison resource	SP-CX-15-13	51,057	-	-
<b>Total for Chief Executive</b>		<b>76,097</b>	<b>67,591</b>	<b>172,994</b>
<b>3 Place</b>				
Final saving from the logistics review of Waste Collection following refinement of the operating model.	SP-PL-15-03	100,000	-	-
Waste Disposal logistics review	SP-PL-15-04	40,932	-	-
Rationalisation of Household Waste Recycling Centres including the closure of Dreghorn HWRC	SP-PL-15-05	-	-	85,541
Closure of Automatic Public Conveniences	SP-PL-15-06	-	109,000	109,000
Reduced leachate costs at Shewalton landfill site due to improved programming of capping and cell construction works	SP-PL-15-07	100,000	-	-
Reduced waste disposal costs by introducing direct tipping to Shewalton landfill site	SP-PL-15-08	38,000	37,000	-
Rationalisation of waste disposal permits for landfill sites	SP-PL-15-09	20,000	-	-
Completion of Janitorial Review	SP-PL-15-10	-	75,000	-
Review of commercial waste service to improve commercial focus of service including pricing structure and market share	SP-PL-15-11	-	50,000	50,000
Increase in special uplift charges by £1.50 to £13.50	SP-PL-15-12	15,000	-	-
Increase price of school meals by 10p to £2.00	SP-PL-15-13	70,000	-	-
Review of Roads Service and alignment with Streetscene	SP-PL-15-14	-	150,000	150,000
Review charging for blue and brown bins to match charge for grey bins and allow full cost recovery.	SP-PL-15-15	70,000	-	-
Building Cleaning Review Stage 2 as part of the asset rationalisation programme	SP-PL-15-16	-	50,000	50,000
Transfer of Garden Tidy Scheme and review of horticulture opportunities with Social Enterprises.	SP-PL-15-17	-	-	100,000
Reduce frequency of street cleansing by 10 %	SP-PL-15-18	-	-	180,000
Reduction in provision of grounds maintenance services - hanging baskets, floral displays, mown verges, mowing frequencies	SP-PL-15-19	-	-	200,000
Savings from tender of external support provider contracts in March 15	SP-PL-15-20	220,000	-	-

<b>Budget Savings</b>		<b>Reference</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
			<b>£</b>	<b>£</b>	<b>£</b>
Removal of Warden Service	SP-PL-15-21	-	-	-	504,000
Increase cemetery charges to 2012 Scottish average increasing the price of an interment from £413 to £519. Apply a 50 % surcharge for interments on Saturdays and public holidays.	SP-PL-15-22	65,000	-	-	-
Rationalisation of Property Assets	SP-PL-15-23	-	-	-	500,000
Review of Play Park provision, reducing from 106 to 60	SP-PL-15-24	-	-	-	50,000
Reduction in major property maintenance	SP-PL-15-25	-	-	-	375,000
Reduction in planned property maintenance	SP-PL-15-26	-	-	-	118,000
Additional income for charges based on annual inflationary increases	SP-PL-15-27	5,000	-	-	-
Increase in staff turnover	SP-PL-15-28	132,900	-	-	-
<b>Total for Place</b>		<b>876,832</b>	<b>471,000</b>	<b>2,471,541</b>	
<b>4 Education and Youth Employment</b>					
Reduce the secondary schools teachers funding formula by 2.2 %	SP-ES-13-32	-	394,000	246,000	
Reduction in PPP expenditure to reflect utility costs and insurance recoveries	SP-ES-15-01	275,000	-	-	
A new teachers workforce plan in Primary schools will be developed that will provide a more efficient staff allocation model.	SP-ES-15-02	-	200,000	1,300,000	
Revisit the management structure of all primary schools.	SP-ES-15-03	-	-	200,000	
Increase primary school class sizes for P1, P2 and P3 to the legal maximum: 25, 30 and 30 respectively.	SP-ES-15-05	-	-	500,000	
For all Early Years centres replace the teachers with Early Years practitioners with a central peripatetic support role for teachers.	SP-ES-15-06	-	300,000	-	
Restructure the home school inclusion workers.	SP-ES-15-07	-	-	206,000	
Cease payment to Police Scotland for Campus Cops	SP-ES-15-08	-	-	179,090	
Reduction in additionality given to each secondary school to support the initial drive to improve destinations	SP-ES-15-09	-	-	120,000	
Reduction in HQ flexibility cover budget.	SP-ES-15-10	100,000	-	-	
Cease the Pan Ayrshire Technician Service	SP-ES-15-11	-	-	63,922	
Reduction in the Employer Engagement Programme	SP-ES-15-12	-	-	20,000	
Cease payments to teachers for Supported Study	SP-ES-15-13	-	-	20,000	
Reduce the budget for Home and Hospital tuition	SP-ES-15-14	-	-	10,000	
Review of business support across the Education and Youth Employment Service. This will include both HQ staff and those based in schools.	SP-ES-15-15	-	100,000	200,000	
Increase in staff turnover	SP-ES-15-16	25,000	-	-	
Reduction of 15 behavioural support teachers across all schools	SP-ES-15-17	-	379,000	236,000	
<b>Total for Education and Youth Employment</b>		<b>400,000</b>	<b>1,373,000</b>	<b>3,301,012</b>	
<b>5 Finance and Corporate Support</b>					
Base budget realignment of Council Tax, NDR and Benefit Operations	SP-FCS-15-01	281,000	-	100,102	
Increase in anticipated payroll turnover within staffing budgets to 2% across the directorate	SP-FCS-15-02	19,400	-	-	
Revised phasing of savings previously agreed and carried forward from 2013/14 and 2014/15 linked to restructures of Financial Management, Business Support and Procurement (SP-FI-13-14 and SP-FCS-14-03)	SP-FCS-15-03	(21,629)	71,819	28,637	
Reduction in staffing following implementation of Phase 2 Customer Services & Registration restructure.	SP-FCS-15-04	15,800	-	-	
Redesign of Cash Collection services to enhance efficiency and the development of alternative arrangements for Municipal Bank services.	SP-FCS-15-05	-	-	140,000	
Business Support - reduction in established hours following a review of staff structure	SP-FCS-15-06	38,257	-	-	
Corporate training and development - proposed 45% reduction in the number of annual Leadership Recognition and other development programmes.	SP-FCS-15-07	-	-	40,000	
Redesign of Payroll services - rationalisation of payrolls, together with implementation of new Talentlink system	SP-FCS-15-08	-	48,000	-	
Corporate Fraud Team - consolidation of the team within Revenues & Benefits into a new team within Internal Audit	SP-FCS-15-09	37,290	-	-	
<b>Total for Finance and Corporate Support</b>		<b>370,118</b>	<b>119,819</b>	<b>308,739</b>	

Budget Savings		Reference	2015/16 £	2016/17 £	2017/18 £
6	<b>Health and Social Care Partnership</b>				
	Streamlining management through the integration of services within North Ayrshire Health and Social Care Partnership	SP-HSC-01	-	160,000	-
	Alignment and rationalisation of local Learning and Development functions.	SP-HSC-02	-	-	50,000
	Review of Partnership support functions	SP-HSC-03	50,000	150,000	75,000
	The full implementation of CM2000 will enable the management of more efficient services, delivering a 15% saving, in line with other local authorities	SP-HSC-04	200,000	200,000	-
	Whole system review of care of elderly/elderly Mental Health and purchased nursing care beds.	SP-HSC-05	-	300,000	700,000
	Review and redesign day care for older people	SP-HSC-06	-	50,000	50,000
	Review of complex packages of care for individuals with a Learning Disability	SP-HSC-07	50,000	100,000	150,000
	Reduction through early intervention in the demand for foster care and alternative family placements	SP-HSC-08	83,200	166,400	166,400
	Children with Disabilities - improved procurement for provision of community support services.	SP-HSC-09	25,000	25,000	-
	Older People - Review of support offered to individuals through admission to Hospital and the planning of discharges back to community settings to improve the quality of support and ensure greater continuity.	SP-HSC-10	40,000	50,000	-
	Realignment of foster care services from external to in-house carer provision	SP-HSC-11	91,520	183,040	91,520
	Dartington Research, Fund Mapping and Redesign to improve overall service efficiency	SP-HSC-12	-	50,000	150,000
	Increase in Income Budget. Revision of base budget to reflect inflation increases and improvements to the charging process to ensure charges are implemented according to the policy.	SP-HSC-13	100,000	225,000	230,000
	Reprovision of one residential Children's Unit to become a respite unit.	SP-HSC-14	-	-	203,000
	Increase the administrative charge for Criminal Justice Service to 8%	SP-HSC-15	112,000	-	-
	Learning Disabilities - develop employability skills with a wide group of service users	SP-HSC-16	-	-	60,000
	New Supported Accommodation Model for Physical Disability and Mental Health	SP-HSC-17	-	100,000	400,000
	Children with Disabilities - reduce demand for residential placements	SP-HSC-18	-	-	90,000
	Disability Demand Management within Adult Services through full implementation of CM2000	SP-HSC-19	-	300,000	-
	NACAS/Money Matters - removal of interim Welfare Reform funding together with a reduction in spend within Money Matters	SP-HSC-20	-	264,294	-
	Anticipated reduction in the need for the residential school placements	SP-HSC-21	-	-	200,000
	Rationalisation of the Family Support services across North Ayrshire linked to the Dartington research work	SP-HSC-22	50,000	150,000	-
	Staff turnover baseline budget saving based on historic trends	SP-HSC-23	298,000		
Mental Health Care Package baseline budget adjustment based on historic underspends	SP-HSC-24	200,000	60,000	60,000	
<b>Total for Health and Social Care Partnership</b>			<b>1,299,720</b>	<b>2,533,734</b>	<b>2,675,920</b>

Budget Savings		Reference	2015/16 £	2016/17 £	2017/18 £
7	<b>Economy and Communities</b>				
	Reduced funding to Irvine Bay Regeneration Company	SP-EC-15-01	-	1,000,000	-
	Reduce the Child Care support programme	SP-EC-15-02	10,000	-	-
	Reduce the Grants to Businesses programme	SP-EC-15-03	12,000	-	-
	Building Control, Environmental Health and Trading Standards - increase income targets	SP-EC-15-04	28,000	-	-
	Increase the income target to reflect the 5% statutory increase in planning fees.	SP-EC-15-05	28,000	-	-
	Reduce payments through Nurturing Excellence budget for Sports and Culture	SP-EC-15-06	-	50,000	-
	Reduction in payments made to Clyde Muirshiel Country Park.	SP-EC-15-07	25,000	-	-
	Reduce payments to Auchrannie Hotel for subsidy of swimming pool	SP-EC-15-08	-	20,000	-
	LIBRARIES - reduction in staff costs as a result of reduced library opening hours	SP-EC-15-09a	68,695	157,535	99,769
	LIBRARIES - implement the neighbourhood model, providing opportunities to share resources within neighbourhoods	SP-EC-15-09b	30,000	-	-
	CHILDREN AND FAMILIES - Children and Families Team will be integrated into the Neighbourhood teams and this will enable a staffing restructure and associated efficiencies.	SP-EC-15-12	54,040	-	-
	HEALTHY START - shift service delivery to neighbourhood model	SP-EC-15-13	15,000	31,930	-
	Continuation of the scheduling of staff in line with letting demands.	SP-EC-15-14	95,000	-	-
	Reduction in revenue budgets for Community Facilities.	SP-EC-15-15	5,500	-	-
	Reduction in staffing as result of keyholding by Community associations	SP-EC-15-16	20,000	12,000	6,500
	Increase charges next year in line with inflation	SP-EC-15-17	3,000	-	-
	Increase staff turnover	SP-EC-15-18	100,000	-	-
<b>Total for Economy and Communities</b>			<b>494,235</b>	<b>1,271,465</b>	<b>106,269</b>
<b>Total Savings</b>			<b>4,421,002</b>	<b>5,986,609</b>	<b>9,036,475</b>

**NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16**

**SUMMARY BY DIRECTORATE**

**SUBJECTIVE ANALYSIS**

**Other**

**Agencies, Bodies & Persons**

**Transfer Payments**

**Other Expenditure**

**Capital Financing Costs**

Income £000

TOTAL £000

**DIRECTORATE**

	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
CHIEF EXECUTIVE SERVICE	3,386	7	115	15	859	517	0	3	0	(880)	4,022
FINANCE & CORPORATE SUPPORT	12,798	1	952	44	846	1,453	63,000	20	0	(55,424)	23,690
EDUCATION & YOUTH EMPLOYMENT	80,106	345	14,553	185	1,140	7,302	580	0	0	(1,284)	102,927
HEALTH & SOCIAL CARE PARTNERSHIP	40,313	505	1,897	525	1,362	53,280	2,072	103	0	(16,843)	83,214
PLACE	40,437	16,813	11,299	8,544	2,804	17,337	100	372	110	(37,720)	60,096
ECONOMY & COMMUNITIES	11,705	203	1,095	152	339	10,597	0	2	0	(1,914)	22,179
OTHER CORPORATE ITEMS	1,852	580	340	387	876	3,890	0	12,670	19,444	(2,205)	37,834
<b>TOTAL EXPENDITURE</b>	<b>190,597</b>	<b>18,454</b>	<b>30,251</b>	<b>9,852</b>	<b>8,226</b>	<b>94,376</b>	<b>65,752</b>	<b>13,170</b>	<b>19,554</b>	<b>(116,270)</b>	<b>333,962</b>

**FUNDED BY:**

AEF	0	0	0	0	0	0	0	0	0	(275,497)	(275,497)
COUNCIL TAX	0	0	0	0	0	0	0	0	0	(58,465)	(58,465)
<b>TOTAL FUNDING</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(333,962)</b>	<b>(333,962)</b>

**Note:**

There has been an increase of £13.6m from the budget approved by Council on 9 December 2014. This increase is mainly due to additional funding of £13.4m being subsequently notified by Scottish Government. The main elements of the increase in Scottish Government grant funding were additional sums for Council Tax Reduction scheme, £1.397m and Free School Meals £1.313m.



NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16

**CHIEF EXECUTIVE SERVICE  
SUBJECTIVE ANALYSIS**

Other

Agencies,  
Bodies &  
Persons

Transport &  
Plant Costs

Supplies &  
Services

Admin Costs

Transfer  
Payments

Other  
Expenditure

Capital  
Financing  
Costs

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NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16

FINANCE & CORPORATE SUPPORT  
SUBJECTIVE ANALYSIS

OBJECTIVE ANALYSIS	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
DIRECTOR & HEADS OF SERVICE	332	0	4	2	5	0	0	16	0	(281)	78
FINANCIAL MANAGEMENT	2,069	0	48	1	11	3	0	0	0	(249)	1,883
REVENUES & BENEFITS	2,034	0	133	6	433	1,054	62,729	0	0	(52,343)	14,046
AUDIT & RISK	549	0	5	3	3	0	0	0	0	(80)	480
CORPORATE PROCUREMENT	555	0	12	1	6	88	0	0	0	(224)	438
HUMAN RESOURCES	1,454	0	99	5	178	268	0	1	0	(385)	1,620
ICT	2,361	1	498	18	25	10	0	0	0	(1,093)	1,820
CUSTOMER SERVICES & REGISTRATION	1,511	0	131	8	58	30	271	2	0	(529)	1,482
BUSINESS SUPPORT	1,933	0	22	0	127	0	0	1	0	(228)	1,855
<b>TOTAL</b>	<b>12,798</b>	<b>1</b>	<b>952</b>	<b>44</b>	<b>846</b>	<b>1,453</b>	<b>63,000</b>	<b>20</b>	<b>0</b>	<b>(55,412)</b>	<b>23,702</b>

**NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16**

**EDUCATION & YOUTH EMPLOYMENT**

**SUBJECTIVE ANALYSIS**

Other

Agencies,  
Bodies &  
Persons

Transfer  
Payments

Other  
Expenditure

Capital  
Financing  
Costs

Income

TOTAL

Employee  
Costs  
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Property  
Costs  
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Supplies &  
Services  
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Transport &  
Plant Costs  
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Admin Costs  
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Persons  
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Transfer  
Payments  
£000

Other  
Expenditure  
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Capital  
Financing  
Costs  
£000

Income  
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TOTAL  
£000

**OBJECTIVE ANALYSIS**

**EARLY YEARS**

**PRIMARY EDUCATION**

**SECONDARY EDUCATION**

**ADDITIONAL SUPPORT NEEDS**

**EDUCATION - OTHER**

**TOTAL**

7,677	17	282	16	119	2,115	0	0	0	0	0	0	(30)	10,196
31,572	65	1,861	36	486	218	0	0	0	0	0	0	(67)	34,171
33,896	61	11,987	72	345	1,322	0	0	0	0	0	0	(198)	47,485
3,571	2	70	30	30	2,769	0	0	0	0	0	0	(300)	6,172
3,390	200	353	31	160	878	580	0	0	0	0	0	(689)	4,903
<b>80,106</b>	<b>345</b>	<b>14,553</b>	<b>185</b>	<b>1,140</b>	<b>7,302</b>	<b>580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,284)</b>	<b>102,927</b>

NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16

HEALTH & SOCIAL CARE PARTNERSHIP

SUBJECTIVE ANALYSIS

Other Agencies, Bodies & Persons

Transport & Plant Costs

Supplies & Services

Property Costs

Admin Costs

Transfer Payments

Other Expenditure

Capital Financing Costs

Income

TOTAL

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OBJECTIVE ANALYSIS

MANAGEMENT & SUPPORT

CHILDREN AND FAMILIES

OLDER PEOPLE'S SERVICES

INDEPENDENT SERVICES

LEARNING DISABILITIES

MENTAL HEALTH NEEDS

CRIMINAL JUSTICE

ADDICTION SERVICES

CHANGE

CHANGING CHILDREN'S SERVICES FUND

TOTAL

4,913	16	408	31	482	543	0	4	0	0	(318)	6,079
11,645	314	389	249	255	10,517	144	55	0	0	(159)	23,409
16,441	4	301	123	110	23,958	462	0	0	0	(5,709)	35,690
656	0	613	18	24	2,032	1,008	8	0	0	(273)	4,086
2,154	16	82	17	17	12,725	438	1	0	0	(4,236)	11,214
660	0	2	16	3	2,378	18	0	0	0	(1,267)	1,810
2,871	155	61	49	430	1,043	1	0	0	0	(4,745)	(135)
696	0	2	7	0	0	1	0	0	0	(125)	581
0	0	0	0	0	0	0	0	0	0	0	0
277	0	39	15	41	84	0	35	0	0	(11)	480
40,313	505	1,897	525	1,362	53,280	2,072	103	0	0	(16,843)	83,214

**NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16**

**PLACE  
SUBJECTIVE ANALYSIS**

OBJECTIVE ANALYSIS	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
DIRECTOR & HEADS OF SERVICE	239	0	0	0	0	0	0	0	0	0	239
<u>PHYSICAL ENVIRONMENT</u>											
PROPERTY MANAGEMENT & INVESTMENT	2,455	0	66	32	26	547	0	0	0	(995)	2,131
HOUSING ASSETS & INVESTMENT	1,433	220	82	57	527	82	0	0	0	(2,402)	(1)
PROPERTY RUNNING COSTS	0	10,339	17	0	134	37	0	3	0	(2,315)	8,215
PROPERTY MAINTENANCE	0	3,181	0	0	0	1,702	0	0	0	(8)	4,875
ROADS	3,564	31	2,317	66	181	2,259	0	17	0	(1,559)	6,876
STREETSCENE	5,462	617	605	140	58	318	0	2	0	(2,267)	4,935
OTHER HOUSING	3,279	1,352	99	65	132	3,987	100	270	0	(2,342)	6,942
<u>COMMERCIAL SERVICES</u>											
MANAGEMENT AND ADMIN	508	0	68	11	37	0	0	1	0	0	625
INTERNAL TRANSPORT	1,135	26	132	6,653	18	2,494	0	2	0	(1,849)	8,611
WASTE SERVICES	4,183	0	725	148	857	4,478	0	57	0	(3,533)	6,915
FACILITIES MANAGEMENT	9,495	617	2,615	23	101	20	0	20	0	(2,771)	10,120
BUILDING SERVICES	8,684	430	4,573	1,349	733	1,413	0	0	110	(17,679)	(387)
<b>TOTAL</b>	<b>40,437</b>	<b>16,813</b>	<b>11,299</b>	<b>8,544</b>	<b>2,804</b>	<b>17,337</b>	<b>100</b>	<b>372</b>	<b>110</b>	<b>(37,720)</b>	<b>60,096</b>

NORTH Ayrshire Council General Services Revenue Budget 2015/16

ECONOMY & COMMUNITIES  
SUBJECTIVE ANALYSIS

Other Agencies, Bodies & Persons

OBJECTIVE ANALYSIS	Employee Costs £000	Property Costs £000	Supplies & Services £000	Plant Costs £000	Transport & Admin Costs £000	Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
MANAGEMENT	368	0	0	2	0	0	0	0	0	0	370
<i>ECONOMIC GROWTH</i>											
PLANNING & PROTECTIVE SERVICES	2,599	0	176	56	72	307	0	1	0	(1,206)	2,005
ECONOMIC DEVELOPMENT	2,261	1	39	22	46	5,833	0	1	0	(13)	8,190
CONNECTED COMMUNITIES	6,477	202	880	72	221	4,457	0	0	0	(695)	11,614
<b>TOTAL</b>	<b>11,705</b>	<b>203</b>	<b>1,095</b>	<b>152</b>	<b>339</b>	<b>10,597</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>(1,914)</b>	<b>22,179</b>

NORTH AYRSHIRE COUNCIL GENERAL SERVICES REVENUE BUDGET 2015/16

OTHER CORPORATE ITEMS  
SUBJECTIVE ANALYSIS

Other

Agencies,  
Bodies &  
Persons

Capital  
Financing  
Costs

Other  
Expenditure

Transfer  
Payments

Admin Costs

Transport &  
Plant Costs

Supplies &  
Services

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OBJECTIVE ANALYSIS

JOINT BOARDS

PENSION COSTS

LOAN CHARGES AND CAPITAL CHARGES

CENTRAL TELEPHONES

OTHER CORPORATE ITEMS

INSURANCE ACCOUNT

FUNDS TO BE ALLOCATED

TOTAL

	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
JOINT BOARDS	0	0	0	0	0	3,540	0	0	0	0	3,540
PENSION COSTS	1,816	0	0	0	0	0	0	0	0	0	1,816
LOAN CHARGES AND CAPITAL CHARGES	0	0	0	0	0	0	0	19,444	0	(57)	19,387
CENTRAL TELEPHONES	0	0	2	0	87	0	0	0	0	(6)	83
OTHER CORPORATE ITEMS	0	0	338	0	0	0	0	0	0	0	338
INSURANCE ACCOUNT	36	580	0	387	789	350	0	0	0	(2,142)	0
FUNDS TO BE ALLOCATED	0	0	0	0	0	0	0	12,670	0	0	12,670
TOTAL	1,852	580	340	387	876	3,890	0	12,670	19,444	(2,205)	37,834





## **Section 2**

# **General Services Capital**



<b>North Ayrshire Council</b>					
<b>Summary of Capital Projects 2015/16 to 2018/19</b>					
<b>GENERAL SERVICES</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Economy & Communities	24,848	9,516	3,529	2,479	40,372
Education & Youth Employment	9,767	65,846	12,000	0	87,613
Finance & Corporate Support	1,538	300	425	275	2,538
Health & Social Care	2,804	3,500	-	-	6,304
Place	17,487	12,190	10,903	9,210	49,790
Flexibility	-	-	-	-	0
<b>TOTAL GENERAL SERVICES</b>	<b>56,444</b>	<b>91,352</b>	<b>26,857</b>	<b>11,964</b>	<b>186,617</b>
<b>FUNDED BY:-</b>					
<b>Capital Borrowing</b>					
Prudential Borrowing	33,703	31,739	11,338	1,745	78,525
<b>Scottish Government Funding</b>					
<b>Specific Capital Grants</b>					0
Children & Young People (2 year olds)	1,242				1,242
Children & Young People (600 hours)	716				716
Cycling, Walking, Safer Streets	207	179	179	179	744
<b>Capital Grants</b>					0
General Capital Grant	14,026	12,000	12,000	9,000	47,026
					0
<b>Use of Funds:</b>					0
Brodick Harbour Development	1,200				1,200
Garnock Academy	1,000				1,000
Largs Campus		6,000			6,000
Saltcoats Town Hall	538				538
<b>Change &amp; Redesign Fund:</b>					
IPT Telephony	81				81
Local Area Network	177				177
Managed WAN Services	302				302
Wireless Access In Schools	220				220
<b>Grants &amp; Contributions:</b>					
Irvine Leisure Centre (Funding from 1415 Revenue)	240				240
Irvine Leisure Centre AV (Funding from 1415 Revenue)	125				125
SFT Enabling Funds (Garnock Campus)		38			38
SFT Funding (Garnock Campus & Largs)		38,856			38,856
Sport Scotland Grant (Garnock)		500			500
Sustrans (Access Paths)	610				610
					0
<b>Capital Receipts:</b>					0
Sale of Land	2,017	2,000	3,300	1,000	8,317
Sale of Vehicles	40	40	40	40	160
	<b>56,444</b>	<b>91,352</b>	<b>26,857</b>	<b>11,964</b>	<b>186,617</b>

**Note:**

The Capital programme budgets, as outlined above, have been revised from the position approved by Council on 9 December 2014 to take account of changes in spending profile between financial years 2014/15, 2015/16 and 2016/17.

**North Ayrshire Council**

**Detailed Capital Budgets by Project 2015/16 to 2018/19**

<b>EDUCATION &amp; YOUTH EMPLOYMENT</b>	<b>Spend in Previous Years</b>	<b>Budget 2015/16</b>	<b>Budget 2016/17</b>	<b>Budget 2017/18</b>	<b>Budget 2018/19</b>	<b>Total Budget</b>	<b>Project TOTAL</b>
	£000	£000	£000	£000	£000	£000	£000
<b>ECONOMIC GROWTH</b>							
<b>REGENERATION</b>							
Tourism Infrastructure	3	20				20	23
Irvine Enterprise Area	65	3,235	2,700			5,935	6,000
Town Centre Regeneration	376	1,129	1,500	1,750	1,050	5,429	5,805
Millport Field Centre	1,748	1,252				1,252	3,000
Brodick Harbour Development	-	1,200				1,200	1,200
Montgomerie Park Masterplan	23	48	-	-	-	48	71
Pennyburn Roundabout		-		1,000	1,000	2,000	2,000
Irvine Bay Regn Co Assets		1,500	1,500			3,000	3,000
Millport Pier		500				500	500
						-	
<b>STRATEGIC PLANNING &amp; INFRASTRUCTURE</b>							
Cycling/Walking/Safer Streets	-	207	179	179	179	744	744
Access Paths Network Programme	3,017	660	200	200	50	1,110	4,127
<b>TOTAL ECONOMIC GROWTH</b>	<b>5,232</b>	<b>9,751</b>	<b>6,079</b>	<b>3,129</b>	<b>2,279</b>	<b>21,238</b>	<b>26,470</b>
<b>CONNECTED COMMUNITIES</b>							
<b>SPORT &amp; ACTIVITY</b>							
Largs Sports Development	228	72	-	-	-	72	300
Irvine Leisure Centre	2,986	14,506	3,037	-	-	17,543	20,529
						-	
<b>INFORMATION &amp; CULTURE</b>							
Community Development Fund	-	300	300	300	100	1,000	1,000
Castles, Historic Monuments etc	-	219	100	100	100	519	519
<b>TOTAL CONNECTED COMMUNITIES</b>	<b>3,214</b>	<b>15,097</b>	<b>3,437</b>	<b>400</b>	<b>200</b>	<b>19,134</b>	<b>22,348</b>
<b>TOTAL ECONOMY &amp; COMMUNITIES</b>	<b>8,446</b>	<b>24,848</b>	<b>9,516</b>	<b>3,529</b>	<b>2,479</b>	<b>40,372</b>	<b>48,818</b>

North Ayrshire Council							
Detailed Capital Budgets by Project 2015/16 to 2018/19							
EDUCATION & YOUTH EMPLOYMENT	Spend in Previous Years	Budget 2015/16	Budget 2016/17	Budget 2017/18	Budget 2018/19	Total Budget	Project TOTAL
	£000	£000	£000	£000	£000	£000	£000
<b>EDUCATION</b>							
<b>NURSERY EDUCATION</b>							
Children & Young People's Bill	-	716	-	-	-	716	716
Loudoun-Montgomery PS Nursery Adapts	3	130				130	133
Early Learning & Childcare		2,548	-	-	-	2,548	2,548
Garnock Campus EY Adapts		250				250	250
<b>TOTAL NURSERY PROVISION</b>	<b>3</b>	<b>3,644</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,644</b>	<b>3,647</b>
<b>PRIMARY EDUCATION</b>							
St Luke's PS Extension Phase 2	720	249	-	-	-	249	969
St Luke's PS Kitchen Works	12	4				4	16
West Kilbride PS Kitchen Works	158	48				48	206
Elderbank PS	11,010	163				163	11,173
<b>TOTAL PRIMARY SCHOOLS</b>	<b>11,900</b>	<b>464</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>464</b>	<b>12,364</b>
<b>SECONDARY EDUCATION</b>							
Garnock Academy Replacement	3,552	2,554	35,846			38,400	41,952
Irvine Royal/Ayrshire College Adapts	385	615				615	1,000
Largs Academy	20	1,980	30,000	12,000		43,980	44,000
<b>TOTAL SECONDARY SCHOOLS</b>	<b>3,957</b>	<b>5,149</b>	<b>65,846</b>	<b>12,000</b>	<b>-</b>	<b>82,995</b>	<b>86,952</b>
<b>SPECIAL EDUCATION</b>							
Stanecastle Walls/Windows	114	510		-	-	510	624
<b>TOTAL ADDITIONAL SUPPORT NEEDS</b>	<b>114</b>	<b>510</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>510</b>	<b>624</b>
<b>TOTAL EDUCATION &amp; YOUTH EMPLOYMENT</b>	<b>15,974</b>	<b>9,767</b>	<b>65,846</b>	<b>12,000</b>	<b>-</b>	<b>87,613</b>	<b>103,587</b>

North Ayrshire Council							
Detailed Capital Budgets by Project 2015/16 to 2018/19							
FINANCE & CORPORATE SUPPORT	Spend in Previous Years	Budget 2015/16	Budget 2016/17	Budget 2017/18	Budget 2018/19	Total Budget	Project TOTAL
	£000	£000	£000	£000	£000	£000	£000
<b>FINANCIAL SERVICES</b>							
Financial Systems	-	63	-	-	-	63	63
E-Form Systems	6	6				6	12
Defibrillators	64	93				93	157
<b>TOTAL FINANCIAL SERVICES</b>	<b>70</b>	<b>162</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>162</b>	<b>232</b>
<b>INFORMATION TECHNOLOGY</b>							
PC Replacement/Virtual Desktop	440	195	100	100	-	395	835
Microsoft Office Upgrade	797	3	-	-	-	3	800
Windows Server Migration	722	5	100	-	-	105	827
Data Rationalisation & Storage	71	86				86	157
PSN Compliance	162	272				272	434
Agile Working	-	100	100	50		250	250
Microsoft Enterprise Agreement	-	-		275	275	550	550
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>2,192</b>	<b>661</b>	<b>300</b>	<b>425</b>	<b>275</b>	<b>1,661</b>	<b>3,853</b>
<b>COUNCIL IT STRATEGY INFRASTRUCTURE</b>							
Wireless Access In Schools	183	278	-	-	-	278	461
Managed WAN Services	411	353	-	-	-	353	764
IP Telephony (IPT)	325	84	-	-	-	84	409
<b>TOTAL IT STRATEGY</b>	<b>919</b>	<b>715</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>715</b>	<b>1,634</b>
<b>TOTAL FINANCE &amp; CORPORATE SUPPORT</b>	<b>3,181</b>	<b>1,538</b>	<b>300</b>	<b>425</b>	<b>275</b>	<b>2,538</b>	<b>5,719</b>

**North Ayrshire Council**

**Detailed Capital Budgets by Project 2015/16 to 2018/19**

<b>HEALTH &amp; SOCIAL CARE</b>	<b>Spend in Previous Years</b>	<b>Budget 2015/16</b>	<b>Budget 2016/17</b>	<b>Budget 2017/18</b>	<b>Budget 2018/19</b>	<b>Total Budget</b>	<b>Project TOTAL</b>
	£000	£000	£000	£000	£000	£000	£000
<b>MANAGEMENT &amp; SUPPORT</b>							
Care First IT Development	79	144				144	223
Home Care System	364	196	-	-	-	196	560
<b>TOTAL MANAGEMENT &amp; SUPPORT</b>	<b>443</b>	<b>340</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>340</b>	<b>783</b>
<b>OLDER PEOPLE</b>							
Largs Resource Centre	832	155	-	-	-	155	987
LD Day Centres	41	2,259	3,500			5,759	5,800
<b>TOTAL OLDER PEOPLE</b>	<b>873</b>	<b>2,414</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>5,914</b>	<b>6,787</b>
<b>PHYSICAL &amp; SENSORY</b>							
Dirrans Rehabilitation Centre	1,826	50	-	-	-	50	1,876
<b>TOTAL PHYSICAL &amp; SENSORY DISABLED</b>	<b>1,826</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>1,876</b>
<b>TOTAL HEALTH &amp; SOCIAL CARE</b>	<b>3,142</b>	<b>2,804</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>6,304</b>	<b>9,446</b>

## North Ayrshire Council

## Detailed Capital Budgets by Project 2015/16 to 2018/19

PLACE	Spend in Previous Years	Budget 2015/16	Budget 2016/17	Budget 2017/18	Budget 2018/19	Total Budget	Project TOTAL
	£000	£000	£000	£000	£000	£000	£000
<b>PHYSICAL ENVIRONMENT</b>							
<b>ROADS</b>							
Roads Improvement/ Reconstruction	-	2,146	2,600	3,100	3,100	10,946	10,946
Lighting		992	1,000	1,000	1,000	3,992	3,992
Street Lighting Mainland		1,428	1,322			2,750	2,750
Car Park Strategy	-	325			-	325	325
Garnock Valley Flood Prevention Scheme	1,051	250	1,349	2,350		3,949	5,000
Redstone Avenue Kilwinning Flood Work		225			-	225	225
Bridges Infrastructure Investment Prog	-	-	560	560	560	1,680	1,680
<b>OFFICE ACCOMMODATION</b>							
Bridgegate House Refurb		179				179	179
Cunninghame House Phase 1	1,493	85		-	-	85	1,578
Cunninghame House Phase 2	931	256		-	-	256	1,187
Cunninghame House Phase 3-6	30	1,596	389	-	-	1,985	2,015
Property Lifecycle Investment					1,000	1,000	1,000
<b>PROPERTY</b>							
Corporate Asset Management System	27	59		-	-	59	86
Saltcoats Town Hall	1,307	2,356		-	-	2,356	3,663
<b>HOUSING NON HRA</b>							
Private Sector Housing Grants	-	720	700	700	700	2,820	2,820
<b>STREETSCENE</b>							
Streetscene Scheduling System	3	4				4	7
West Kilbride Cemetery Extension	162	28				28	190
Skelmorlie Cemetery Wall	31	144				144	175
Cemetery Walls & Infrastructure	778	23				23	801
Cemeteries - Extensions	310	1,255	1,715	793	450	4,213	4,523
Ardrossan Cemetery Works	17	94				94	111
Dreghorn Cemetery Works	2	2				2	4
Old Barony Cemetery Works	17	32				32	49
St Margaret's Cemetery Works	15	2				2	17
High Kirk Cemetery Works	51	12				12	63
<b>TOTAL PHYSICAL ENVIRONMENT</b>	<b>6,225</b>	<b>12,213</b>	<b>9,635</b>	<b>8,503</b>	<b>6,810</b>	<b>37,161</b>	<b>43,386</b>
<b>COMMERCIAL SERVICES</b>							
<b>TRANSPORT</b>							
Acquisition Of Vehicles	-	2,000	2,000	2,000	2,000	8,000	8,000
<b>CLEANING &amp; CATERING</b>							
Cashless Catering	-	300				300	300
<b>WASTE SERVICES</b>							
Shewalton Landfill	10,783	1,220	500	400	400	2,520	13,303
Paddockholm Depot	100	-				-	100
<b>RENEWABLE ENERGY</b>							
Renewable Energy		-	55			55	55
Biomass Retrofit Programme	1,141	1,358				1,358	2,499
Solar PV Retrofit Programme	909	396				396	1,305
<b>TOTAL COMMERCIAL SERVICES</b>	<b>12,933</b>	<b>5,274</b>	<b>2,555</b>	<b>2,400</b>	<b>2,400</b>	<b>12,629</b>	<b>25,562</b>
<b>TOTAL PLACE</b>	<b>19,158</b>	<b>17,487</b>	<b>12,190</b>	<b>10,903</b>	<b>9,210</b>	<b>49,790</b>	<b>68,948</b>



# **Section 3**

# **Housing Revenue Account**



<b>HRA Revenue Budget 2015/16</b>		
	<b>Cost Type</b>	<b>£000</b>
<b><u>Income</u></b>	<b>Rents:</b>	
	Council houses	(44,888)
	Other rents	(326)
	<b>Other Income:</b>	
	External recharges	(447)
	Internal recharges	(38)
<b>Gross Income</b>		<b>(45,699)</b>
<b><u>Expenditure</u></b>	<b>Employee Costs</b>	4,429
	<b>Property Costs:</b>	
	Responsive repairs	4,483
	Void expenditure	2,963
	Planned & Cyclical maintenance	4,665
	Estate Based Projects	711
	Roads & Lighting Maintenance	178
	Aids & adaptations	1,776
	Other property costs	3,334
	<b>Supplies and Services</b>	179
	<b>Transport Costs</b>	44
	<b>Administration Costs</b>	653
	<b>Central Support Costs</b>	1,014
	<b>Payments to Other Agencies, Bodies and Persons</b>	127
	<b>Internal Services</b>	1,375
	<b>Capital Financing:</b>	
	CFCR	10,505
	Principal repayments	2,477
	Loans Fund interest	6,811
	Loans Fund expenses	125
	Revenue interest	(150)
<b>Gross Expenditure</b>		<b>45,699</b>

NORTH AYRSHIRE COUNCIL BUDGET 2015/16											
HOUSING REVENUE ACCOUNT											
SUBJECTIVE ANALYSIS											
OBJECTIVE ANALYSIS	Employee Costs	Property Costs	Supplies & Services	Transport & Plant Costs	Admin Costs	Other Agencies, Bodies & Persons	Transfer Payments	Other Expenditure	Capital Financing Costs	Income	TOTAL
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
SUPERVISION & MANAGEMENT	4,483	323	179	44	1,444	1,494	0	53	0	(204)	7,816
REPAIRS AND MAINTENANCE	0	17,177	0	0	54	116	0	626	10,505	0	28,478
LOAN CHARGES	0	0	0	0	0	0	0	0	9,264	(344)	8,920
RENTAL INCOME	0	0	0	0	0	0	0	0	0	(45,214)	(45,214)
<b>TOTAL</b>	<b>4,483</b>	<b>17,500</b>	<b>179</b>	<b>44</b>	<b>1,498</b>	<b>1,610</b>	<b>0</b>	<b>679</b>	<b>19,769</b>	<b>(45,762)</b>	<b>0</b>

**Note:**

The HRA revenue budget has increased by £63,000 since the budget was approved by Council on 9 December 2014. This increase is due to the confirmation of extended funding from the Scottish Legal Aid Board to contribute towards the staffing costs of the HRA Welfare Reform service.

**North Ayrshire Council**  
**HRA Capital Plan 2015/16**

Previous Year's Spend to 31 March 2015		Approved Budget 9 December 2014	Cabinet approved cfwds from 2014/15 Budget	Total 2015/16 programme	
£'000s	Programme Description	£000	£000	£000	No. of Units
	<b>Council House Building:</b>				
770	Dickson Drive, Irvine	532	(195)	337	
285	Fencedyke, Irvine	4,089	(123)	3,966	
1708	Kiln Court, Irvine	2,226	(658)	1,568	
224	Montgomery Court, Kilbirnie	2,461	16	2,477	
	<b>Improvements to Existing Stock:</b>				
	Window replacement	577	0	577	451
	Roofing & Rendering	3,015	0	3,015	350
	Insulated Rendering	3,323	(115)	3,208	240
	Electrical rewiring	922	0	922	550
	Kitchen replacement	1,888	0	1,888	970
	Central heating	2,978	0	2,978	390
	Bathroom replacement	1,389	0	1,389	808
206	Regeneration - Montgomery Court	1,777	134	1,911	
518	Regeneration - Dickson Drive	656	158	814	
	Other Capital Works	258	349	607	
	Energy Efficiency Standard	1,320	0	1,320	
	Sheltered Housing Units	255	0	255	
	Ceilings	22	0	22	
	Communal Floors	38	0	38	
	Professional management charges	1,603	0	1,603	
<b>3,711</b>	<b>Total Expenditure</b>	<b>29,329</b>	<b>(434)</b>	<b>28,895</b>	
	<b>Funded by:-</b>				
	Capital receipts	(1,371)	0	(1,371)	
	Revenue Contribution (CFCR)	(10,505)	0	(10,505)	
(567)	Affordable Housing Fund	(528)	0	(528)	
	HRA House Building Fund	(777)	0	(777)	
(1,184)	Government Grant - House Building	(2,572)	(16)	(2,588)	
(1,960)	Prudential borrowing	(13,576)	450	(13,126)	
<b>(3,711)</b>	<b>Total Funding</b>	<b>(29,329)</b>	<b>434</b>	<b>(28,895)</b>	



## **Section 4**

# **Common Good and Trust Funds**





Budget 2014/15 £	Projected Outturn 2014/15 £	<b>COMMON GOOD FUND - ARDROSSAN</b>	Budget 2015/16 £
	79,727	Projected Common Good Balance Brought Forward at 1 April	79,244
		<b><u>INCOME</u></b>	
1,245	427	Loans Fund Interest (on cash balances)	430
<b>1,245</b>	<b>427</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>430</b>
		<b><u>EXPENDITURE</u></b>	
140	140	Administration - Charge from Finance	140
<b>140</b>	<b>140</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>140</b>
<b>1,105</b>	<b>287</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>290</b>
1,105	770	Disbursement of Grants	290
<b>-</b>	<b>(483)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
	<b>79,244</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>79,244</b>

Budget 2014/15 £	Projected Outturn 2014/15 £	COMMON GOOD FUND - IRVINE	Budget 2015/16 £
	965,348	Projected Common Good Balance Brought Forward at 1 April	961,919
		<b>INCOME</b>	
		<b>Property Rentals</b>	
25,000	25,000	Woodlands Centre (Education & Youth Employment)	25,000
-	-	36/38 Bank Street, Irvine (under offer)	-
11,500	11,500	Bank Street (Church of Latter Day Saints)	11,500
4,000	4,000	Redburn Community Centre (Education & Youth Employment)	4,000
11,000	11,000	Fairground (Marymass)	11,000
13,000	13,000	Ground East Road (McConnachies)	13,000
1,750	1,750	East Road Car Park	1,750
-	2,000	East Road New Car Park	2,000
-	-	Quarry Road Depot (currently vacant)	-
		<b>Other Income</b>	
13,765	4,833	Loans Fund Interest (on cash balances)	4,835
<b>80,015</b>	<b>73,083</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>73,085</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
1,500	528	General Repairs	1,000
-	7,207	Erection of bollards at Irvine Moor (pending)	-
10,000	10,280	Rates on vacant property (36/38 Bank Street - 10% relief)	10,280
1,500	433	Electricity	500
650	125	Other Property Costs	150
13,650	18,572		11,930
		<b>Others</b>	
1,050	1,050	Administration - Charge from Finance	1,050
1,050	1,050		1,050
<b>14,700</b>	<b>19,622</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>12,980</b>
<b>65,315</b>	<b>53,461</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>60,105</b>
64,350	56,890	Disbursement of Grants	60,105
<b>965</b>	<b>(3,429)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
	<b>961,919</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>961,919</b>

Budget 2014/15 £	Projected Outturn 2014/15 £	COMMON GOOD FUND - LARGS	Budget 2015/16 £
-	422,092	Projected Common Good Balance Brought Forward at 1 April	421,115
		<b>INCOME</b>	
		<b>Property Rentals</b>	
4,500	4,500	Routenburn Golf Club	4,500
6,000	6,562	Haylie House	6,562
1,250	1,250	Douglas Park Bowling Club	1,250
210	210	Douglas Park Grazings	210
3,100	3,821	Douglas Park Tennis Club & Children's Nursery	3,800
		<b>Other Income</b>	
7,780	2,687	Loans Fund Interest (on cash balances)	2,687
<b>22,840</b>	<b>19,030</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>19,009</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
-	117	Water & Sewerage	150
-	1,070	Legal Fees	-
2,500	1,034	Electricity	1,100
1,500	72	Other Property Costs	100
		<b>Others</b>	
925	925	Administration - Charge from Finance	925
<b>4,925</b>	<b>3,217</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>2,275</b>
<b>17,915</b>	<b>15,813</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>16,734</b>
17,915	14,790	Disbursement of Grants	16,734
-	2,000	Pending Application	-
-	<b>(977)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
-	<b>421,115</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>421,115</b>

Budget 2014/15 £	Projected Outturn 2014/15 £	COMMON GOOD FUND - MILLPORT	Budget 2015/16 £
	44,908	Projected Common Good Balance Brought Forward at 1 April	44,546
		<b><u>INCOME</u></b>	
40	60	Sale of published materials	40
650	219	Loans Fund Interest (on cash balances)	219
<b>690</b>	<b>279</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>259</b>
		<b><u>EXPENDITURE</u></b>	
140	140	Administration - Charge from Finance	140
<b>140</b>	<b>140</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>140</b>
<b>550</b>	<b>139</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>119</b>
550	500	Disbursement of Grants	119
<b>-</b>	<b>(361)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
	44,546	COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH	44,546

Budget 2014/15 £	Projected Outturn 2014/15 £	COMMON GOOD FUND - SALTCOATS	Budget 2015/16 £
	17,015	Projected Common Good Balance Brought Forward at 1 April	16,978
		<b>INCOME</b>	
11	11	3.5% Conversion Stock Interest*	-
260	92	Loans Fund Interest (on cash balances)	92
<b>271</b>	<b>103</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>92</b>
		<b>EXPENDITURE</b>	
140	140	Administration - Charge from Finance	140
<b>140</b>	<b>140</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>140</b>
<b>131</b>	<b>- 37</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>(48)</b>
131	-	Disbursement of Grants	-
<b>-</b>	<b>(37)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>(48)</b>
	<b>16,978</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>16,930</b>

\*The 3.5% Conversion Stock held by Saltcoats Common Good will be redeemed in its entirety at par on 1 April 2015; the value of this stock held by Saltcoats Common Good is £393.

Budget 2014/15 £	Projected Outturn 2014/15 £	COMMON GOOD FUND - STEVENSTON	Budget 2015/16 £
	183,385	Projected Common Good Balance Brought Forward at 1 April	197,810
		<b>INCOME</b>	
		<b>Property Rentals</b>	
14,250	14,250	New Street (Health & Social Care)	14,250
		<b>Other Income</b>	
95	95	3.5% War Stock Interest*	-
20	10	Sale of published materials	10
2,600	1,068	Loans Fund Interest (on cash balances)	1,068
<b>16,965</b>	<b>15,422</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>15,328</b>
		<b>EXPENDITURE</b>	
		<b>Property Costs</b>	
1,000	-	Property Repairs	500
-	16	Legal Expenses (The Registers of Scotland)	-
		<b>Others</b>	
140	140	Administration - Charge from Finance	140
<b>1,140</b>	<b>156</b>	<b>SUB TOTAL OF EXPENDITURE</b>	<b>640</b>
<b>15,825</b>	<b>15,266</b>	<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE GRANTS</b>	<b>14,688</b>
15,755	841	Disbursement of Grants	14,688
<b>70</b>	<b>14,425</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
	<b>197,810</b>	<b>COMMON GOOD BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>197,810</b>

\*The 3.5% War Stock held by Stevenson Common Good will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by Stevenston Common Good is £2,700.

Budget 2014/15	Projected Outturn 2014/15	NAC (ARDROSSAN) CHARITABLE TRUST	Budget 2015/16	Budget 2015/16	Budget 2015/16
Total £	Total £		Poverty £	Age/ Ill Health/ Disability £	Total £
	7,483	Projected Trust Balance Brought Forward at 1 April	3,579	4,037	7,616
		<b>INCOME</b>			
89	89	Dividends*	-	-	-
80	44	Loans Fund Interest (on cash balances)	21	23	44
<b>169</b>	<b>132</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>21</b>	<b>23</b>	<b>44</b>
		<b>EXPENDITURE</b>			
169	-	Disbursement of Grants	21	23	44
<b>169</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>21</b>	<b>23</b>	<b>44</b>
<b>-</b>	<b>132</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>7,616</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>3,579</b>	<b>4,037</b>	<b>7,616</b>

\*3.5% War Stock held by NAC (Ardrossan) Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by NAC (Ardrossan) Charitable Trust is £1,500.

The 3.5% Conversion Stock held by NAC (Ardrossan) Charitable Trust will be redeemed in its entirety at par on 1 April 2015; the value of this stock held by NAC (Ardrossan) Charitable Trust is £1,300.

Budget 2014/15	Projected Outturn 2014/15	NAC (BEITH & GATESIDE) CHARITABLE TRUST	Budget 2015/16	Budget 2015/16	Budget 2015/16
Total	Total		Poverty	Education	Total
£	£		£	£	£
	9,118	Projected Trust Balance Brought Forward at 1 April	6,524	2,630	9,154
		<b>INCOME</b>			
90	87	Dividends*	9	-	9
112	50	Loans Fund Interest (on cash balances)	35	15	50
<b>202</b>	<b>137</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>44</b>	<b>15</b>	<b>59</b>
		<b>EXPENDITURE</b>			
202	100	Disbursement of Grants	44	15	59
<b>202</b>	<b>100</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>44</b>	<b>15</b>	<b>59</b>
-	37	FINAL SURPLUS/(DEFICIT) FOR THE YEAR	-	-	-
	9,154	TRUST BALANCE CARRIED FORWARD AT 31 MARCH	6,524	2,630	9,154

\*3.5% War Stock held by NAC (Beith & Gateside) Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by NAC (Beith & Gateside) Charitable Trust is £2,237.



Budget 2014/15	Projected Outturn 2014/15	<b>NAC (DALRY) CHARITABLE TRUST</b>		Budget 2015/16
£	£			Poverty £
	10,224	<b>Projected Trust Balance Brought Forward at 1 April</b>		10,379
		<b><u>INCOME</u></b>		
25	24	Dividends*		-
160	57	Loans Fund Interest (on cash balances)		57
-	75	Cancelled out of date cheques		-
<b>185</b>	<b>155</b>	<b>TOTAL INCOME FOR THE YEAR</b>		<b>57</b>
		<b><u>EXPENDITURE</u></b>		
185	-	Disbursement of Grants		57
<b>185</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>		<b>57</b>
<b>-</b>	<b>155</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>-</b>
	<b>10,379</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>		<b>10,379</b>

\*3.5% War Stock held by NAC (Dalry) Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by NAC (Dalry) Charitable Trust is £160.

The 3.5% Conversion Stock held by NAC (Dalry) Charitable Trust will be redeemed in its entirety at par on 1 April 2015; the value of this stock held by NAC (Dalry) Charitable Trust is £640.

Budget 2014/15	Projected Outturn 2014/15	NAC (IRVINE) CHARITABLE TRUST	Budget 2015/16	Budget 2015/16	Budget 2015/16
Total £	Total £		Poverty £	Age/ Ill Health/ Disability £	Total £
	22,500	Projected Trust Balance Brought Forward at 1 April	10,707	11,975	22,682
		<b>INCOME</b>			
60	60	Dividends*	-	-	-
360	122	Loans Fund Interest (on cash balances)	58	64	122
<b>420</b>	<b>182</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>58</b>	<b>64</b>	<b>122</b>
		<b>EXPENDITURE</b>			
420	-	Disbursement of Grants	58	64	122
<b>420</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>58</b>	<b>64</b>	<b>122</b>
<b>-</b>	<b>182</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>22,682</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>10,707</b>	<b>11,975</b>	<b>22,682</b>

\*3.5% War Stock held by NAC (Irvine) Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by NAC (Irvine) Charitable Trust is £1,700.

Budget 2014/15	Projected Outturn 2014/15	NAC (KILBIRNIE & GLENGARNOCK) CHARITABLE TRUST	Budget 2015/16	Budget 2015/16	Budget 2015/16
Total £	Total £		Recreation £	Age/ Ill Health/ Disability £	Total £
	5,368	Projected Trust Balance Brought Forward at 1 April	4,116	1,281	5,397
85	29	<b>INCOME</b> Loans Fund Interest (on cash balances)	22	7	29
<b>85</b>	<b>29</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>22</b>	<b>7</b>	<b>29</b>
85	-	<b>EXPENDITURE</b> Disbursement of Grants	22	7	29
<b>85</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>22</b>	<b>7</b>	<b>29</b>
<b>-</b>	<b>29</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>-</b>	<b>-</b>	<b>-</b>
	5,397	TRUST BALANCE CARRIED FORWARD AT 31 MARCH	4,116	1,281	5,397

Budget 2014/15	Projected Outturn 2014/15	<b>NAC (KILWINNING) CHARITABLE TRUST</b>		Budget 2015/16	Budget 2015/16	Budget 2015/16
Total	Total			Poverty	Age/ Ill Health/ Disability	Total
£	£			£	£	£
	130,403	<b>Projected Trust Balance Brought Forward at 1 April</b>		128,431	696	129,127
		<b><u>INCOME</u></b>				
16	16	Dividends*		-	16	16
2,023	703	Loans Fund Interest (on cash balances)		703	4	707
<b>2,039</b>	<b>719</b>	<b>TOTAL INCOME FOR THE YEAR</b>		<b>703</b>	<b>20</b>	<b>723</b>
		<b><u>EXPENDITURE</u></b>				
2,039	495	Disbursement of Grants		703	20	723
-	1,500	Pending Application		-	-	-
<b>2,039</b>	<b>1,995</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>		<b>703</b>	<b>20</b>	<b>723</b>
<b>-</b>	<b>(1,276)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>-</b>	<b>-</b>	<b>-</b>
	129,127	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>		128,431	696	129,127

\*3.5% War Stock held by NAC (Kilwinning) Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by NAC (Kilwinning) Charitable Trust is £460.

Budget 2014/15	Projected Outturn 2014/15	<b>NAC (LARGS) CHARITABLE TRUST</b>		Budget 2015/16
£	£			Poverty £
	17,017	<b>Projected Trust Balance Brought Forward at 1 April</b>		17,241
		<b><u>INCOME</u></b>		
124	124	Dividends*		50
205	85	Loans Fund Interest (on cash balances)		85
-	15	Cancelled out of date cheque		-
<b>329</b>	<b>224</b>	<b>TOTAL INCOME FOR THE YEAR</b>		<b>135</b>
		<b><u>EXPENDITURE</u></b>		
105	-	Disbursement of Grants		135
<b>105</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>		<b>135</b>
<b>224</b>	<b>224</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>-</b>
	17,241	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>		17,241

\*3.5% War Stock held by NAC (Largs) Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by NAC (Largs) Charitable Trust is £2,112.

Budget 2014/15	Projected Outturn 2014/15	<b>NAC (SALTCOATS) CHARITABLE TRUST</b>		Budget 2015/16
£	£			Poverty £
	7,534	<b>Projected Trust Balance Brought Forward at 1 April</b>		8,182
		<b><u>INCOME</u></b>		
144	144	Dividends*		-
55	51	Loans Fund Interest (on cash balances)		51
-	454	Donation from Saltcoats Community Council Fundraising		-
<b>199</b>	<b>648</b>	<b>TOTAL INCOME FOR THE YEAR</b>		<b>51</b>
		<b><u>EXPENDITURE</u></b>		
-	-	Disbursement of Grants		51
<b>-</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>		<b>51</b>
<b>199</b>	<b>648</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>-</b>
	<b>8,182</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>		<b>8,182</b>

The 3.5% Conversion Stock held by NAC (Saltcoats) Charitable Trust will be redeemed in its entirety at par on 1 April 2015; the value of this stock held by NAC (Saltcoats) Charitable Trust is £5,145.

Budget 2014/15 £	Projected Outturn 2014/15 £	<b>SPIER'S TRUST</b>	Budget 2015/16 £
	<b>38,958</b>	<b>Projected Trust Balance Brought Forward at 1 April</b>	<b>40,650</b>
		<b><u>INCOME</u></b>	
665	632	Share dividends	632
425	154	Loans Fund Interest (on cash balances)	154
2,660	2,660	Rent	2,660
<b>3,750</b>	<b>3,446</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>3,447</b>
		<b><u>EXPENDITURE</u></b>	
3,750	1,755	Disbursement of Grants	3,447
<b>3,750</b>	<b>1,755</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>3,447</b>
-	<b>1,691</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	-
	<b>40,650</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>40,650</b>

Budget 2014/15 £	Projected Outturn 2014/15 £	MARGARET ARCHIBALD BEQUEST	Budget 2015/16 £
	174,524	Projected Trust Balance Brought Forward at 1 April	173,963
		<b>INCOME</b>	
8,400	8,028	Share dividends	8,050
525	189	Loans Fund Interest (on cash balances)	189
<b>8,925</b>	<b>8,217</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>8,239</b>
		<b>EXPENDITURE</b>	
10,000	7,679	Disbursement of Grants	8,239
-	1,100	Pending application	-
<b>10,000</b>	<b>8,779</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>8,239</b>
<b>(1,075)</b>	<b>(562)</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR INCLUDING GRANTS</b>	<b>-</b>
	173,963	TRUST BALANCE CARRIED FORWARD AT 31 MARCH	173,963



Budget 2014/15	Projected Outturn 2014/15	DOUGLAS SELLERS TRUST	Budget 2015/16  Recreation
£	£		£
	1,770	Projected Trust Balance Brought Forward at 1 April	1,780
24	10	<b><u>INCOME</u></b> Loans Fund Interest (on cash balances)	10
<b>24</b>	<b>10</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>10</b>
24	-	<b><u>EXPENDITURE</u></b> Disbursement of Grants	10
<b>24</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>10</b>
<b>-</b>	<b>10</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>-</b>
	1,780	TRUST BALANCE CARRIED FORWARD AT 31 MARCH	1,780

Budget 2014/15	Projected Outturn 2014/15	ANDERSON PARK TRUST	Budget 2015/16
£	£		Recreation £
	786	Projected Trust Balance Brought Forward at 1 April	790
		<b><u>INCOME</u></b>	
11	4	Loans Fund Interest (on cash balances)	4
<b>11</b>	<b>4</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>4</b>
		<b><u>EXPENDITURE</u></b>	
11	-	Disbursement of Grants	4
<b>11</b>	<b>-</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>4</b>
<b>-</b>	<b>4</b>	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>-</b>
	<b>790</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>790</b>

Projected Budget 2014/15	Projected Outturn 2014/15	NORTH AYRSHIRE COUNCIL CHARITABLE TRUST (excluding SPIERS TRUST)	Budget 2015/16	Budget 2015/16	Budget 2015/16	Budget 2015/16
			Education	Recreation	Other	Total
£	£		£	£	£	£
	32,836	Projected Trust Balance Brought Forward at 1 April	10,881	22,115	414	33,410
		<b>INCOME</b>				
2,068	1,431	Dividends*	1,243	102	7	1,352
329	173	Loans Fund Interest (on cash balances)	57	115	1	173
<b>2,397</b>	<b>1,604</b>	<b>TOTAL INCOME FOR THE YEAR</b>	<b>1,300</b>	<b>217</b>	<b>8</b>	<b>1,525</b>
		<b>EXPENDITURE</b>				
2,397	1,030	Disbursement of Grants	1,300	217	8	1,525
<b>2,397</b>	<b>1,030</b>	<b>TOTAL EXPENDITURE FOR THE YEAR</b>	<b>1,300</b>	<b>217</b>	<b>8</b>	<b>1,525</b>
-	574	<b>FINAL SURPLUS/(DEFICIT) FOR THE YEAR</b>	-	-	-	-
	<b>33,410</b>	<b>TRUST BALANCE CARRIED FORWARD AT 31 MARCH</b>	<b>10,881</b>	<b>22,115</b>	<b>414</b>	<b>33,410</b>

\*3.5% War Stock held by The North Ayrshire Council Charitable Trust will be redeemed in its entirety at par on 9 March 2015; the value of this stock held by The North Ayrshire Council Charitable Trust is £1,284.