

Funding		2024/25 £000's	2025/26 Consequential £000's	2025/26 Rephased/New £000's	2025/26 Total £000's	2026/27 Consequential £000's2	2026/27 Rephased/New £000's2	2026/27 Total £000's
Funding Type								
Aggregate external finance	Aggregate external finance	353,087	0	352,627	352,627	0	352,627	352,627
Additional aggregate external finance due	Teachers' Induction Scheme	734	0	734	734	0	734	734
Additional aggregate external finance due	Assumed Teachers' Superannuation Funding	2,116	0	2,116	2,116	0	2,116	2,116
Additional aggregate external finance due	Assumed CT Freeze Funding	3,453	0	3,453	3,453	0	3,453	3,453
Council Tax	Council Tax Income	64,483	0	66,840	66,840	0	69,282	69,282
Council Tax	Council Tax Income for Affordable Housing	1,198	0	1,235	1,235	0	1,271	1,271
Non Domestic Rates	NDR Empty Property Relief	-2,803	0	-2,803	-2,803	0	-2,803	-2,803
Contribution from General Reserves	Contribution from General Reserves	5,000	0	4,000	4,000	0	3,500	3,500
Total Funding Available	Total	427,268	0	428,202	428,202	0	430,180	430,180

Expenditure		2024/25 £000's	2025/26 Consequential £000's	2025/26 Rephased/New £000's	2025/26 Total £000's	2026/27 Consequential £000's	2026/27 Rephased/New £000's	2026/27 Total £000's
Expenditure by Council Objective								
Base Budget	Base Budget	406,064	0	427,268	427,268	0	428,202	428,202
Operational Budget Adjustments	Inspiring Places	-704	0	-517	-517	0	70	70
Operational Budget Adjustments	Aspiring Communities	-910	0	410	410	0	0	0
Operational Budget Adjustments	A Council for the Future	-11,431	0	-265	-265	0	9,566	9,566
Total Operational Budget Adjustments	Total Operational Budget Adjustments	-13,045	0	-372	-372	0	9,636	9,636
Savings Previously Approved	Inspiring Places	174	0	-20	-20	0	0	0
Savings Previously Approved	Aspiring Communities	344	0	0	0	0	0	0
Savings Previously Approved	A Council for the Future	72	0	0	0	0	0	0
Total Savings Previously Approved	Total Savings Previously Approved	590	0	-20	-20	0	0	0
Investments - Contractual/Unavoidable	Inspiring Places	336	0	213	213	0	213	213
Investments - Contractual/Unavoidable	Aspiring Communities	2,529	0	511	511	0	1,142	1,142
Investments - Contractual/Unavoidable	Corporate Investment	24,133	0	7,419	7,419	0	4,655	4,655
Total Contractual / Unavoidable	Total Contractual / Unavoidable	26,998	0	8,143	8,143	0	6,010	6,010
Investments - National/Local Pressures	Inspiring Places	498	0	468	468	0	121	121
Investments - National/Local Pressures	Aspiring Communities	747	0	812	812	0	142	142
Total National / Local Pressures	Total National / Local Pressures	1,245	0	1,280	1,280	0	263	263
New National Expenditure Requirements	Aspiring Communities	364	0	0	0	0	0	0
New National Expenditure Requirements	A Council for the Future	5	0	0	0	0	0	0
Total National Expenditure Requirements	Total National Expenditure Requirements	369	0	0	0	0	0	0
Total Expenditure Requirements (excl HSCP)	Total Expenditure Requirements (excl HSCP)	28,612	0	9,423	9,423	0	6,273	6,273
Health and Social Care Partnership	HSCP Net Expenditure Requirements	1,755	0	-178	-178	0	0	0
Health and Social Care Partnership	New HSCP National Expenditure Requirements - Recurring	3,537	0	0	0	0	0	0
Total Health and Social Care Partnership	Total Health and Social Care Partnership	5,292	0	-178	-178	0	0	0
Total Expenditure Requirements	Total Expenditure Requirements	33,904	0	9,245	9,245	0	6,273	6,273
Additional Investment	Reversal of Prior Year Contribution to Reserves	0	0	0	0	0	0	0
Additional Investment	New Investment	1,982	-1,982	5,000	3,018	-5,000	0	-5,000
Total Adjustments	Total Adjustments	23,431	-1,982	13,853	11,871	-5,000	15,909	10,909
Total Expenditure Requirement	Total Expenditure Requirement	429,495	-1,982	441,121	439,139	-5,000	444,111	439,111
(Surplus)/Deficit for Year	(Surplus)/Deficit for Year	2,227	-1,982	12,919	10,937	-5,000	13,931	8,931
New Savings Proposed	Inspiring Places	-754	-10	0	-10	0	0	0
New Savings Proposed	Aspiring Communities	-1,090	-9	0	-9	0	0	0
New Savings Proposed	A Council for the Future	-383	-200	0	-200	-210	0	-210
Total New Savings Proposed	Total Savings Proposed	-2,227	-219	0	-219	-210	0	-210
Revised Expenditure Requirement	Revised Expenditure Requirement	427,268	-2,201	441,121	438,920	-5,210	444,111	438,901
Revised (Surplus)/Deficit for Year if all Savings Proposals are Accepted	Revised (Surplus)/Deficit for Year if all Savings Proposals are Accepted	0	-2,201	12,919	10,718	-5,210	13,931	8,721

	2024/25 £000's	2025/26 Consequential £000's	2025/26 Rephased/New £000's	2025/26 Total £000's	2026/27 Consequential £000's	2026/27 Rephased/New £000's	2026/27 Total £000's
Net Contribution to the HSCP							
Expenditure Requirements	20,303	0	6,283	6,283	0	6,131	6,131
Proposed Savings	-15,011	0	-6,461	-6,461	0	-6,131	-6,131
Net Adjustments to the Contribution to the HSCP	5,292	0	-178	-178	0	0	0

Council Objective	Council Theme	Operational Budget Adjustment	Reference	Category	2024/25 £	2025/26 £2	2026/27 £
Inspiring Places	Charging for Services, Alternative Funding	Streetscene - Street Furniture. This would only be a one off as maintenance would be required in future years.	SP-PL-24-03	Green	-15,000	15,000	0
Inspiring Places	Charging for Services, Alternative Funding	Streetscene - Play Facilities. A one year reduction in the play facilities budget. Maintenance will be required in future years.	SP-PL-24-04	Green	-50,000	50,000	0
Inspiring Places	Charging for Services, Alternative Funding	Proposed income from solar PV farms.	SP-PL-24-10	Green	-255,369	-244,542	11,933
Inspiring Places	Charging for Services, Alternative Funding	Sub Total	Non Applicable	Non Applicable	-320,369	-179,542	11,933
Inspiring Places	Land, Property and Assets	Commercial Estate Transformation - Maximise Rental Income from Existing and New Property	SP-PL-24-01	Green	-165,000	-85,000	-42,500
Inspiring Places	Land, Property and Assets	Sub Total	Non Applicable	Non Applicable	-165,000	-85,000	-42,500
Inspiring Places	Service Delivery Models	Roads Restructure	SP-PL-24-08	Green	-45,000	0	0
Inspiring Places	Service Delivery Models	Waste Review - Indexation on Waste Processing Contract Costs and income.	SP-PL-24-13	Green	-173,636	-252,035	100,604
Inspiring Places	Service Delivery Models	Sub Total	Non Applicable	Non Applicable	-218,636	-252,035	100,604
Total	Total	Non Applicable	Non Applicable	Non Applicable	-704,005	-516,577	70,037
Aspiring Communities	Children, Young People and Communities	One off savings in ELC due to the August opening of Montgomerie Park School.	SP-COM-24-02	Green	-160,381	160,381	0
Aspiring Communities	Children, Young People and Communities	Education turnover applied to non-teaching staff budgets to recognise the standard pattern of activity	SP-COM-24-22	Green	-750,000	250,000	
Aspiring Communities	Children, Young People and Communities	Sub Total	Non Applicable	Non Applicable	-910,381	410,381	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	-910,381	410,381	0
A Council for the Future	Other	Contribution to Affordable Housing Reserve	Non Applicable	Green	30,000	37,000	36,000
A Council for the Future	Other	Workforce Planning - Voluntary Early Release Programme - Presented at Staffing and Recruitment Committee 20/11/23	Non Applicable	Amber	-2,483,773	0	0
A Council for the Future	Other	Non Recurring Employers' Superannuation Rebate	Non Applicable	Green	-9,228,000	-302,000	9,530,000
A Council for the Future	Service Delivery Models	Democratic Services Restructure	BID-CEX-24-01	Green	250,718	0	0
A Council for the Future	Service Delivery Models	Sub Total	Non Applicable	Non Applicable	-11,431,055	-265,000	9,566,000
Total	Total	Non Applicable	Non Applicable	Non Applicable	-11,431,055	-265,000	9,566,000
Total Operational Budget Adjustments	Total	Non Applicable	Non Applicable	Non Applicable	-13,045,441	-371,196	9,636,037

Council Objective	Council Theme	Saving Previously Approved	Reference	Category	2024/25 £	2025/26 £2	2026/27 £
Inspiring Places	Charging for Services, Alternative Funding	Additional Building Warrant Income	SP-PL-23-10	Green	0	125,000	0
Inspiring Places	Charging for Services, Alternative Funding	Sub Total	Non Applicable	Non Applicable	0	125,000	0
Inspiring Places	Land, Property and Assets	Property Maintenance Budget review	SP-PL-23-19	Amber	45,000	55,000	0
Inspiring Places	Land, Property and Assets	Play Facilities	SP-PL-23-26	Green	50,000	0	0
Inspiring Places	Land, Property and Assets	Office rationalisation	Non Applicable	Non Applicable	0	-200,000	0
Inspiring Places	Land, Property and Assets	Sub Total	Non Applicable	Non Applicable	95,000	-145,000	0
Inspiring Places	Service Delivery Models	Review of Roads Revenue Budget	SP-PL-22-17	Amber	-35,000	0	0
Inspiring Places	Service Delivery Models	Review of income for temporary furnished accommodation	SP-PL-22-08	Green	100,000	0	0
Inspiring Places	Service Delivery Models	Review of Key Holding Arrangements	SP-PL-23-03	Green	-36,270	0	0
Inspiring Places	Service Delivery Models	Increase Homeless service turnover targets	SP-PL-23-07	Green	50,000	0	0
Inspiring Places	Service Delivery Models	Sub Total	Non Applicable	Non Applicable	78,730	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	173,730	-20,000	0
Aspiring Communities	Children, Young People and Communities	Review Early Learning and Childcare Staffing Entitlements	SP-COM-23-02	Non Applicable	-81,154	0	0
Aspiring Communities	Children, Young People and Communities	Closure of Kilwinning Early Years Centre	SP-COM-23-04	Non Applicable	-24,231	0	0
Aspiring Communities	Children, Young People and Communities	Review of Halls, Centres and Libraries	SP-PL-22-04	Amber	-103,424	0	0
Aspiring Communities	Children, Young People and Communities	Non-recurring Savings from Early Learning and Childcare	SP-COM-23-05	Green	552,863	0	0
Aspiring Communities	Children, Young People and Communities	Sub Total	Non Applicable	Non Applicable	344,054	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	344,054	0	0
A Council for the Future	Service Delivery Models	Review of Chief Exec Non Employee Budgets	SP-CEX-23-01	Green	71,619	0	0
A Council for the Future	Service Delivery Models	Sub Total	Non Applicable	Non Applicable	71,619	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	71,619	0	0
Total Savings Previously Approved	Total	Non Applicable	Non Applicable	Non Applicable	589,403	-20,000	0

Council Objective	Council Theme	Investment	Category	Reference	2024/25 £	2025/26 £	2026/27 £2
Inspiring Places	Putting residents and communities at the heart of what	Statutory Provision of Transport and Journeys	Contractual/Unavoidable	BID-PL-24-01	167,861	136,700	136,700
Inspiring Places	Sustainable Environment	Service, Maintenance and Repair of Fleet Vehicles and Plant Assets	Contractual/Unavoidable	BID-PL-24-04	111,700	75,955	75,955
Inspiring Places	Well Connected with Effective Infrastructure	Procurement of road salt for the delivery of Winter Maintenance Service	Contractual/Unavoidable	BID-PL-24-11	56,243	0	0
Inspiring Places	Sub Total	Non Applicable	Contractual/Unavoidable	Non Applicable	335,804	212,655	212,655
Inspiring Places	Sustainable Environment	Carbon Reduction - The use of HVO as an alternative road fuel	National/Local Pressures	BID-PL-24-02	124,000	120,997	120,997
Inspiring Places	Sustainable Environment	Property Maintenance Budget & Solar Photovoltaic Panels	National/Local Pressures	BID-PL-24-05/06	160,000	-30,000	0
Inspiring Places	Sustainable Environment	Ongoing Maintenance Costs for Shewalton Lanfill	National/Local Pressures	BID-PL-24-16	213,737	0	0
Inspiring Places	Sustainable Environment	Managing Persistent Organic Pollutants with Waste Upholstered Domes	National/Local Pressures	BID-PL-24-17	0	377,365	0
Inspiring Places	Sub Total	Non Applicable	National/Local Pressures	Non Applicable	497,737	468,362	120,997
Total	Total	Non Applicable	Non Applicable	Non Applicable	833,541	681,017	333,652
Aspiring Communities	Land, Property and Assets	PPP/DBFM annual indexation	Contractual/Unavoidable	BID-COM-24-01	1,241,382	450,957	531,851
Aspiring Communities	Children, Young People and Communities	Classroom Assistants Shortfall	Contractual/Unavoidable	BID-COM-24-03a	956,256	0	0
Aspiring Communities	Children, Young People and Communities	NALL Energy Costs	Contractual/Unavoidable	BID-COM-24-04	183,000	-15,000	532,000
Aspiring Communities	Children, Young People and Communities	Food Inflation	Contractual/Unavoidable	BID-COM-24-06	75,492	0	0
Aspiring Communities	Transport & Travel	SPT Annual Price Revision	Contractual/Unavoidable	BID-PL-23-05	73,226	75,423	77,685
Aspiring Communities	Sub Total	Non Applicable	Contractual/Unavoidable	Non Applicable	2,529,356	511,380	1,141,536
Aspiring Communities	Children, Young People and Communities	Islands Officer	National/Local Pressures	BID-PL-23-27	11,356	56,782	0
Aspiring Communities	Children, Young People and Communities	Additional school running costs as a result of the capital programme	National/Local Pressures	BID-PL-21-01 & 23-01	736,439	754,926	141,701
Aspiring Communities	Sub Total	Non Applicable	National/Local Pressures	Non Applicable	747,795	811,708	141,701
Aspiring Communities	Children, Young People and Communities	ELC Expansion	New National Expenditure Requirements	Non Applicable	212,000	0	0
Aspiring Communities	Children, Young People and Communities	Free School Meals Expansion	New National Expenditure Requirements	Non Applicable	148,000	0	0
Aspiring Communities	Children, Young People and Communities	Pupil Equity Fund	New National Expenditure Requirements	Non Applicable	10,000	0	0
Aspiring Communities	Children, Young People and Communities	Educational Psychologists	New National Expenditure Requirements	Non Applicable	-3,000	0	0
Aspiring Communities	Children, Young People and Communities	Gaelic Education	New National Expenditure Requirements	Non Applicable	-3,000	0	0
Aspiring Communities	Sub Total	Non Applicable	New National Expenditure Requirements	Non Applicable	364,000	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	3,641,151	1,323,088	1,283,237
A Council for the Future	Other	Barclay Review	New National Expenditure Requirements	BID-CEX-22-02	5,000	0	0
A Council for the Future	Sub Total	Non Applicable	National/Local Pressures	Non Applicable	5,000	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	5,000	0	0
Council Wide Pressures	Inflation	Joint Board requisitions	Contractual/Unavoidable	Non Applicable	80,495	105,754	108,926
Council Wide Pressures	Inflation	Pay Award	Contractual/Unavoidable	Non Applicable	5,326,999	6,513,231	6,722,472
Council Wide Pressures	Inflation	22/23 - 23/24 SNCT Pay Award	Contractual/Unavoidable	Non Applicable	3,990,155	0	0
Council Wide Pressures	Inflation	Additional Vacancy Turnover to non-school staff budgets	Contractual/Unavoidable	Non Applicable	-300,000	0	0
Council Wide Pressures	Inflation	23/24 SJC Pay Award	Contractual/Unavoidable	Non Applicable	4,510,958	0	0
Council Wide Pressures	Inflation	Teachers' Employers' Superannuation	Contractual/Unavoidable	Non Applicable	2,115,630	73,031	71,442
Council Wide Pressures	Inflation	NDR Revaluation	Contractual/Unavoidable	Non Applicable	71,712	10,148	0
Council Wide Pressures	Inflation	Corporate issues (energy, fuel, food, NDR)	Contractual/Unavoidable	Non Applicable	2,848,136	-323,050	1,408,838
Council Wide Pressures	Sub Total	Non Applicable	Non Applicable	Non Applicable	18,644,085	6,379,114	8,311,678
Council Wide Pressures	Other	Loan charges	Contractual/Unavoidable	Non Applicable	5,488,010	1,040,302	-3,657,083
Total	Sub Total	Non Applicable	Non Applicable	Non Applicable	5,488,010	1,040,302	-3,657,083
Total Revenue Expenditure Requirements	Total	Non Applicable	Non Applicable	Non Applicable	24,132,095	7,419,416	4,654,595
	Total	Non Applicable	Non Applicable	Non Applicable	28,611,787	9,423,521	6,271,484

Council Objective	Council Theme	Reference	Savings Proposal	Community Impact	Delivery Risk	2024/25 Proposed Saving £	2024/25 Workforce Implications £	2025/26 Consequential Savings £	2025/26 New Saving £	2026/27 Consequential Savings £	2026/27 New Saving £
Inspiring Places	Service Delivery Models	SP-PL-24-02	Minor reduction in Roads Revenue Budget mitigated through continued significant levels of capital investment	Low Negative	Amber	-100,000	0.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-05	Streetscene - Removal of communities Christmas lights budget and funding for such activities would require to be considered from other funding sources. The remaining service would still provide one christmas tree with lighting per town.	Low Negative	Amber	-38,000	0.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-06	Waste Review - Review of operating times across Household Waste Recycling Centre (HWRC) sites	Low Negative	Amber	-75,000	-2.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-07	Streetscene - Transition from summer bedding plants to perennials and funding for such activities to be considered from alternative funding sources	None	Green	-24,500	0.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-09	Waste - Cease issuing free food waste liners	Low Negative	Amber	-29,250	0.00	-9,750	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-12	Promote further biodiversity and wild flower areas across the school estate leading to a reduction in grass cutting areas.	Low Positive	Green	-30,000	-1.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-15	Economic Development and Regeneration Budget Savings	Low Negative	Amber	-340,000	-2.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-16	Review service - Gypsy Traveller Unauthorised Encampment sites	Low Negative	Amber	-42,238	-1.00	0	0	0	0
Inspiring Places	Service Delivery Models	SP-PL-24-17	Waste Review - Review collection frequency for Absorbant hygiene Products (AHP) based on current presentation rates from 2 weekly to 3 weekly to align with residual waste collection service.	Low Negative	Amber	-75,000	-3.00	0	0	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	Non Applicable	-753,988	-9.00	-9,750	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-03	Various Facilities Management procurement savings across several items linked to purchase volumes and commodity rationalisation	None	Green	-135,963	0.00	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-05	Reduction of cleaning days in offices aligned to current levels of footfall and cleaning within depots aligned to operational requirements	None	Amber	-123,953	-5.14	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-06	Removal of School Crossing Patrollers currently allocated to roads with existing crossings.	Low Negative	Amber	-30,000	-1.22	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-07/2	Review of Facilities Management posts across all areas of the service and a re-design of FM services.	None	Amber	-128,590	-1.00	-8,500	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-08/1	Reduction of libraries opening hours by 20% and review all supplies and operational budgets. The proposal also includes a re-designed school library service.	Low Negative	Amber	-438,437	-9.50	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-09	Cessation of evening lets in some secondary schools and re-direction of lets into other council buildings.	Low Negative	Green	-14,000	-0.50	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-10	Reduction of venue assistant core hours	Low Negative	Green	-28,000	-1.00	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-12/1	Re-design of the Community Learning and Development service and a reduction in sessional budgets, non-payroll budgets and and a re-design of CLD resourcing	Low Negative	Amber	-145,846	-1.00	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-14	Phase 1 of a review of administrative support in Communities and Education	None	Green	-38,559	-1.00	0	0	0	0
Aspiring Communities	Children, Young People and Communities	SP-COM-24-20	Remove Arts Participatory Budgeting fund	Low Negative	Amber	-7,000	0.00	0	0	0	0
Total	Total	Non Applicable	Non Applicable	Non Applicable	Non Applicable	-1,090,348	-20.36	-8,500	0	0	0
A Council for the Future	Other	SP-CEX-24-01	ICT - Reduction in non employee budgets.	None	Green	-123,000	0	0	0	0	0
A Council for the Future	Other	SP-CEX-24-02	Financial Services - Further Review of all non-essential spend budgets	Low Negative	Green	-70,000	0	0	0	0	0
A Council for the Future	Other		5% Increase in Council Fees and Charges (Excluding School Meals Charges)	Low Negative	Amber	-189,378	0	-199,974	0	-209,973	0
A Council for the Future	Total	Non Applicable	Non Applicable	Non Applicable	Non Applicable	-382,378	0	-199,974	0	-209,973	0
Total Savings To Be Approved	Total	Non Applicable	Non Applicable	Non Applicable	Non Applicable	-2,226,714	-29.36	-218,224	0	-209,973	0

	Other Agencies, Bodies & Persons										
Directorate 24-25	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000	
Chief Executives	17,539	68	2,950	23	1,363	1,873	853	0	0	-4,457	20,212
Communities & Housing	25,600	2,890	6,482	690	282	10,375	0	104	0	-31,546	14,877
Education	143,370	1,108	25,318	99	168	7,861	580	0	71	-4,487	174,088
Place	29,056	21,208	3,739	7,032	556	11,762	0	78	0	-19,131	54,300
Other Corporate Items	1,895	355	8,862	302	2,202	4,859	34,074	557	-80	-13,734	39,292
Total Expenditure	217,460	25,629	47,351	8,146	4,571	36,730	35,507	739	-9	-73,355	302,769
Health & Social Care Partnership	0	0	0	0	0	0	0	0	0	0	124,499
Revised Total Expenditure	217,460	25,629	47,351	8,146	4,571	36,730	35,507	739	-9	-73,355	427,268

Other Agencies, Bodies & Persons											
Funded by:	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000	
AEF	0	0	0	0	0	2,803	0	0	-359,390	-356,587	
Council Tax	0	0	0	0	0	14,007	0	0	-79,688	-65,681	
Contribution from Reserves	0	0	0	0	0	0	0	0	-5,000	-5,000	
Total Funding	0	0	0	0	0	16,810	0	0	-444,078	-427,268	

Finance & Corporate Support 24-25 Employee Costs £000 Property Costs £000 Supplies & Services £000 Transport Costs £000 Admin Costs £000 Other Agencies, Bodies & Persons £000 Transfer Payments £000 Other Expenditure £000 Capital Financing Costs £000 Income £000 TOTAL £000											
Chief Executive's Office	208	0	1	1	5	0	0	0	0	-56	159
Change Programme	8	0	0	0	0	0	0	0	0	0	8
Audit,Fraud,Safety & Insurance	902	61	31	5	19	7	0	0	0	-306	719
Corporate Procurement	1,037	0	11	1	8	107	0	0	0	-158	1,006
Financial Services	1,478	0	165	1	29	2	0	0	0	-173	1,502
Revenues	547	0	55	1	169	0	0	0	0	-1,360	-588
Employee Services	849	0	68	0	7	4	0	0	0	-38	890
HR & OD	711	0	21	0	26	413	0	0	0	-56	1,115
ICT	3,293	0	2,127	5	11	0	0	0	0	-239	5,197
Business Support	1,383	0	6	0	2	0	0	0	0	-135	1,256
Customer Services	2,825	0	247	2	48	1,092	853	0	0	-955	4,112
Transformation Services	694	0	11	0	1	38	0	0	0	0	744
Legal & Licensing	1,212	0	32	5	38	0	0	0	0	-753	534
Policy,Performance & Elections	581	0	20	1	10	7	0	0	0	-20	599
Communications	492	0	8	1	4	0	0	0	0	-7	498
Civil Contingencies	0	0	0	0	0	60	0	0	0	0	60
Committee Services	466	7	114	0	7	55	0	0	0	-125	524
Member Services	300	0	31	0	975	88	0	0	0	-55	1,339
Information Governance	553	0	2	0	4	0	0	0	0	-21	538
Total	17,539	68	2,950	23	1,363	1,873	853	0	0	-4,457	20,212

Communities 24-25	Other Agencies, Bodies & Persons										
	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000	
Connected Communities	6,441	264	712	25	77	5,362	0	0	0	-635	12,246
Planning Services	824	0	101	4	21	30	0	0	0	-610	370
Protective Services	2,861	112	102	21	16	148	0	0	0	-1,352	1,908
Building Services	10,083	117	5,344	579	14	2,834	0	0	0	-21,515	-2,544
Property Governance	964	3	38	4	102	25	0	0	0	-1,142	-6
Other Housing	3,917	2,394	184	44	51	1,971	0	104	0	-5,762	2,903
Works Scoping & Assurance	510	0	1	13	1	5	0	0	0	-530	0
Total	25,600	2,890	6,482	690	282	10,375	0	104	0	-31,546	14,877

Communities 24-25	Other Agencies, Bodies & Persons										
	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000	
Early Years Education	15,769	9	217	4	36	4,496	0	0	0	20,531	
Primary Education	43,120	0	2,443	9	0	77	0	0	-55	45,594	
Secondary Education	45,471	0	15,715	8	0	0	0	0	-3	61,191	
Additional Support Needs	17,893	0	60	47	23	2,004	0	0	-267	19,760	
Education - Other	2,785	156	395	10	86	1,274	580	71	-1,264	4,093	
Pupil Equity Fund	4,172	0	0	0	0	0	0	0	0	4,172	
Facilities Management	14,160	943	6,488	21	23	10	0	0	-2,898	18,747	
Total	143,370	1,108	25,318	99	168	7,861	580	71	-4,487	174,088	

Place 24-25	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Directorate & Support	221	0	2	0	7	0	0	0	0	-23	207
Roads	4,834	28	2,290	31	79	977	0	0	0	-1,305	6,934
Streetscene	7,627	160	381	197	21	168	0	0	0	-3,133	5,421
Waste Resources	5,701	20	669	214	66	6,789	0	78	0	-3,794	9,743
Economic Development	3,315	36	48	19	24	904	0	0	0	-320	4,026
Growth & Investment	144	0	5	1	4	103	0	0	0	0	257
Property Management & Investment	4,730	13,362	216	52	338	81	0	0	0	-8,863	9,916
Energy & Sustainability	447	7,574	4	1	6	218	0	0	0	-935	7,315
Internal Transport	2,037	28	123	6,517	11	2,522	0	0	0	-757	10,481
Total	29,056	21,208	3,738	7,032	556	11,762	0	78	0	-19,130	54,300

Other Corporate Services 24-25	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Joint Boards	0	0	0	0	0	3,590	0	0	0	0	3,590
Pension Costs	1,895	0	0	0	0	0	0	0	0	0	1,895
Loan Charges & Capital Charges	0	0	0	0	0	0	0	0	-80	22,809	22,729
Central Telephones	0	0	0	0	350	0	0	0	0	0	350
Other Corporate Items	0	0	8,862	0	1,587	0	0	357	0	0	10,806
Insurance	0	355	0	302	265	1,269	0	0	0	-2,191	0
Housing Benefit	0	0	0	0	0	0	34,074	200	0	-34,352	-78
Total	1,895	355	8,862	302	2,202	4,859	34,074	557	-80	-13,734	39,292