

Funding	Funding Type	2023/24	2024/25	2024/25	2024/25	2025/26	2025/26	2025/26
		£000's	Consequential £000's	Rephased/New £000's	Total £000's	Consequential £000's	Rephased/New £000's	Total £000's
Aggregate external finance	Aggregate external finance	334,657	0	331,299	331,299	0	327,975	327,975
Additional aggregate external finance due	Scottish Government 22-23 Pay Award Funding from Capital	3,213	0	3,181	3,181	0	3,149	3,149
Additional aggregate external finance due	Teachers' Induction Scheme	734	0	734	734	0	734	734
Additional aggregate external finance due	Teacher Numbers Funding	1,184	0	1,184	1,184	0	1,184	1,184
Council Tax	Council Tax Income	64,501	0	66,763	66,763	0	69,103	69,103
Council Tax	Council Tax Income from 2nd homes	1,168	0	1,203	1,203	0	1,239	1,239
Non Domestic Rates	NDR Empty Property Relief	-2,803	0	-2,803	-2,803	0	-2,803	-2,803
Contribution from General Reserves	Contribution from General Reserves	3,410	0	5,000	5,000	0	4,000	4,000
<b>Total Funding Available</b>	<b>Total</b>	<b>406,064</b>	<b>0</b>	<b>406,561</b>	<b>406,561</b>	<b>0</b>	<b>404,581</b>	<b>404,581</b>

Expenditure	Expenditure by Council Objective	2023/24	2024/25	2024/25	2024/25	2025/26	2025/26	2025/26
		£000's	Consequential £000's	Rephased/New £000's	Total £000's	Consequential £000's	Rephased/New £000's	Total £000's
Base Budget	Base Budget	380,660	0	406,064	406,064	0	406,561	406,561
Operational Budget Adjustments	Inspiring Places	-836	0	174	174	0	180	180
Operational Budget Adjustments	Aspiring Communities	-591	0	449	449	0	0	0
Operational Budget Adjustments	A Council for the Future	-2,057	0	129	129	0	59	59
<b>Total Operational Budget Adjustments</b>	<b>Total Operational Budget Adjustments</b>	<b>-3,484</b>	<b>0</b>	<b>752</b>	<b>752</b>	<b>0</b>	<b>239</b>	<b>239</b>
Savings Previously Approved	Inspiring Places	-445	0	0	0	0	0	0
Savings Previously Approved	Aspiring Communities	686	0	0	0	0	0	0
Savings Previously Approved	A Council for the Future	-35	0	0	0	0	0	0
<b>Total Savings Previously Approved</b>	<b>Total Savings Previously Approved</b>	<b>206</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Investments - Contractual/Unavoidable	Inspiring Places	191	0	0	0	0	0	0
Investments - Contractual/Unavoidable	Aspiring Communities	1,852	0	878	878	0	480	480
Investments - Contractual/Unavoidable	A Council for the Future	0	0	0	0	0	0	0
Investments - Contractual/Unavoidable	Corporate Investment	17,562	0	10,417	10,417	0	8,794	8,794
<b>Total Contractual / Unavoidable</b>	<b>Total Contractual / Unavoidable</b>	<b>19,605</b>	<b>0</b>	<b>11,295</b>	<b>11,295</b>	<b>0</b>	<b>9,274</b>	<b>9,274</b>
Investments - National/Local Pressures	Inspiring Places	582	0	-76	-76	0	0	0
Investments - National/Local Pressures	Aspiring Communities	393		559	559	0	341	341
Investments - National/Local Pressures	A Council for the Future	14	0	0	0	0	0	0
<b>Total National / Local Pressures</b>	<b>Total National / Local Pressures</b>	<b>989</b>	<b>0</b>	<b>483</b>	<b>483</b>	<b>0</b>	<b>341</b>	<b>341</b>
New National Expenditure Requirements	Inspiring Places	75	0	0	0	0	0	0
New National Expenditure Requirements	Aspiring Communities	2,384	0	0	0	0	0	0
New National Expenditure Requirements	A Council for the Future	0	0	0	0	0	0	0
<b>Total National Expenditure Requirements</b>	<b>Total National Expenditure Requirements</b>	<b>2,459</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure Requirements (excl HSCP)</b>	<b>Total Expenditure Requirements (excl HSCP)</b>	<b>23,053</b>	<b>0</b>	<b>11,778</b>	<b>11,778</b>	<b>0</b>	<b>9,615</b>	<b>9,615</b>
Health and Social Care Partnership	HSCP Net Expenditure Requirements	1,866	0	0	0	0	0	0
Health and Social Care Partnership	New HSCP National Expenditure Requirements - Recurring	7,068	0	0	0	0	0	0
Health and Social Care Partnership	New HSCP National Expenditure Requirements - Non Recurring	0	0	0	0	0	0	0
<b>Total Health and Social Care Partnership</b>	<b>Total Health and Social Care Partnership</b>	<b>8,934</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure Requirements</b>	<b>Total Expenditure Requirements</b>	<b>31,987</b>	<b>0</b>	<b>11,778</b>	<b>11,778</b>	<b>0</b>	<b>9,615</b>	<b>9,615</b>
Additional Investment	Reversal of Prior Year Contribution to Reserves	-1,726	0	0	0	0	0	0
Additional Investment	New Investment	0	0	0	0	0	0	0
<b>Total Adjustments</b>	<b>Total Adjustments</b>	<b>26,983</b>	<b>0</b>	<b>12,530</b>	<b>12,530</b>	<b>0</b>	<b>9,854</b>	<b>9,854</b>
<b>Total Expenditure Requirement</b>	<b>Total Expenditure Requirement</b>	<b>407,643</b>	<b>0</b>	<b>418,594</b>	<b>418,594</b>	<b>0</b>	<b>416,415</b>	<b>416,415</b>
(Surplus)/Deficit for Year	(Surplus)/Deficit for Year	1,579	0	12,033	12,033	0	11,834	11,834
New Savings Proposed	Inspiring Places	-214	0	0	0	0	-200	-200
New Savings Proposed	Aspiring Communities	-1,171	-105	0	-105	0	0	0
New Savings Proposed	A Council for the Future	-194	-240	0	-240	-252	0	-252
<b>Total New Savings Proposed</b>	<b>Total Savings Proposed</b>	<b>-1,579</b>	<b>-345</b>	<b>0</b>	<b>-345</b>	<b>-252</b>	<b>-200</b>	<b>-452</b>
Revised Expenditure Requirement	Revised Expenditure Requirement	406,064	-345	418,594	418,249	-252	416,215	415,963
Revised (Surplus)/Deficit for Year if all Savings Proposals are Accepted	Revised (Surplus)/Deficit for Year if all Savings Proposals are Accepted	0	-345	12,033	11,688	-252	11,634	11,382

Net Contribution to the HSCP	2023/24	2024/25	2024/25	2024/25	2025/26	2025/26	2025/26
	£000's	Consequential £000's	Rephased/New £000's	Total £000's	Consequential £000's	Rephased/New £000's	Total £000's
Expenditure Requirements	16,525	0	5,412	5,412	0	5,925	5,925
Proposed Savings	-7,591	0	-5,412	-5,412	0	-5,925	-5,925
Net Adjustments to the Contribution to the HSCP	8,934	0	0	0	0	0	0

Council Objective	Council Theme	Operational Budget Adjustment	Reference	Category	2023/24			2024/25			2025/26		
					£	£	£	£	£	£	£	£	
<b>Inspiring Places</b>	Charging for Services, Alternative Funding	Increased Employability Programme Funding	SP-PL-22-06	Green	250,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Charging for Services, Alternative Funding	Additional Building Warrant Income	SP-PL-23-10	Green	-125,000	0	125,000	-	-	-	-	-	
<b>Inspiring Places</b>	Charging for Services, Alternative Funding	Increase Advertising Income (To fund Council motion approved 15/2/23)	SP-PL-23-21	Green	-100,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Charging for Services, Alternative Funding	Sub Total	Not Applicable	Not Applicable	25,000	0	125,000	-	-	-	-	-	
<b>Inspiring Places</b>	Land, Property and Assets	Regeneration - Annickbank	SP-PL-21-14	Green	-35,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Land, Property and Assets	BMS temperature reduction	SP-PL-23-17	Amber	-70,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Land, Property and Assets	Property Maintenance Budget review	SP-PL-23-19	Amber	-100,000	45,000	55,000	-	-	-	-	-	
<b>Inspiring Places</b>	Land, Property and Assets	Flood Protection	SP-PL-23-22	Red	-30,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Land, Property and Assets	Play Facilities	SP-PL-23-26	Green	-50,000	50,000	0	-	-	-	-	-	
<b>Inspiring Places</b>	Land, Property and Assets	Sub Total	Not Applicable	Not Applicable	-285,000	95,000	55,000	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Relocation of Homelessness Team	SP-PL-20-26	Green	-45,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Review of Roads Revenue Budget	SP-PL-22-17	Amber	-35,000	-35,000	-	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Review of income for temporary furnished accommodation	SP-PL-22-08	Green	0	100,000	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Review of Key Holding Arrangements	SP-PL-23-03	Green	-12,090	-36,270	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Reduce Ardrossan Hostel staffing levels	SP-PL-23-05	Amber	-50,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Reduce Anti-Social Behaviour Team staffing	SP-PL-23-06	Amber	-20,897	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Increase Homeless service turnover targets	SP-PL-23-07	Green	-50,000	50,000	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Contaminated Land Funding	SP-PL-23-11	Amber	-31,025	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Review Facilities Management staffing	SP-PL-23-12	Green	-40,290	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Facilities Management turnover	SP-PL-23-13	Green	-51,986	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Reduce janitorial washroom costs	SP-PL-23-14	Green	-9,440	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Regeneration Revenue Plan Budget Realignment	SP-PL-23-16	Green	-50,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Coastal Assets	SP-PL-23-28	Green	-30,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Employability Services Review	SP-PL-23-15	Amber	-150,000	0	0	-	-	-	-	-	
<b>Inspiring Places</b>	Service Delivery Models	Sub Total	Not Applicable	Not Applicable	-575,728	78,730	0	-	-	-	-	-	
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	-835,728	173,730	180,000	-	-	-	-	-	
<b>Aspiring Communities</b>	Children, Young People and Communities	Review of Halls, Centres and Libraries	SP-PL-22-04	Amber	-38,255	-103,424	0	-	-	-	-	-	
<b>Aspiring Communities</b>	Children, Young People and Communities	Non-recurring Savings from Early Learning and Childcare	SP-COM-23-05	Green	-552,863	552,863	-	-	-	-	-	-	
<b>Aspiring Communities</b>	Children, Young People and Communities	Sub Total	Not Applicable	Not Applicable	-591,118	449,439	0	-	-	-	-	-	
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	-591,118	449,439	0	-	-	-	-	-	
<b>A Council for the Future</b>	Other	Contribution to Affordable Housing Reserve	Not Applicable	Green	48,000	57,000	59,000	-	-	-	-	-	
<b>A Council for the Future</b>	Other	Workforce Planning	SP-OCI-22-01, SP-CEX-22-11	Green	36,601	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Other	HSCP Debt Repayment (£516,300 required to support Council Motion 15/2/2023)	Not Applicable	Green	-1,486,311	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Review non employee related budgets	SP-CEX-23-01	Green	-230,458	71,619	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - Employee Services	SP-CEX-23-02	Green	-45,477	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - OD Team	SP-CEX-23-04	Green	-80,812	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - ICT	SP-CEX-23-09	Green	-110,366	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - Customer Services	SP-CEX-23-10	Green	-100,275	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - Policy, Performance & Elections	SP-CEX-23-15	Green	-11,603	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - Communications	SP-CEX-23-15	Green	-8,223	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Workforce Reductions - Information Governance	SP-CEX-23-20	Green	-18,248	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Increase in level of Procurement Rebates	SP-CEX-23-23	Green	-50,000	0	0	-	-	-	-	-	
<b>A Council for the Future</b>	Service Delivery Models	Sub Total	Not Applicable	Not Applicable	-2,057,172	128,619	59,000	-	-	-	-	-	
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	-2,057,172	128,619	59,000	-	-	-	-	-	
<b>Total Operational Budget Adjustments</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	-3,484,018	751,788	239,000	-	-	-	-	-	

Council Objective	Council Theme	Saving	Reference	Category	2023/24			2024/25			2025/26		
					£	£	£	£	£	£	£	£	
<b>Inspiring Places</b>	Land, Property and Assets	Introduction of Car Parking charges and Decriminalised Parking Enforcement (Now replaced by Council motion approved 15/2/23)	SP-PL-20-03	Red	-220,000	0	0	-220,000	0	0	0	0	
<b>Inspiring Places</b>	Land, Property and Assets	Grounds Maintenance Review & Community Planting	SP-PL-21-05	Green	-30,000	0	0	-30,000	0	0	0	0	
<b>Inspiring Places</b>	Land, Property and Assets	Sub Total	Not Applicable	Not Applicable	-250,000	0	0	-250,000	0	0	0	0	
<b>Inspiring Places</b>	Service Delivery Models	Waste Resource Service Review	SP-PL-20-09	Green	-95,000	0	0	-95,000	0	0	0	0	
<b>Inspiring Places</b>	Service Delivery Models	Sub Total	Not Applicable	Not Applicable	-95,000	0	0	-95,000	0	0	0	0	
<b>Inspiring Places</b>	Transport and Travel	Transformation Project - Council Transport	SP-PL-20-01	Green	-100,000	0	0	-100,000	0	0	0	0	
<b>Inspiring Places</b>	Transport and Travel	Sub Total	Not Applicable	Not Applicable	-100,000	0	0	-100,000	0	0	0	0	
<b>Total</b>	Total	Not Applicable	Not Applicable	Not Applicable	-445,000	0	0	-445,000	0	0	0	0	
<b>Aspiring Communities</b>	Children, Young People and Communities	Review of the Learning Community Librarians across Educational Establishments	SP-COM-22-07	Amber	-10,500	0	0	-10,500	0	0	0	0	
<b>Aspiring Communities</b>	Children, Young People and Communities	Sub Total	Not Applicable	Not Applicable	-10,500	0	0	-10,500	0	0	0	0	
<b>Aspiring Communities</b>	Service Delivery Models	Arran Outdoor Education Centre	SP-COM-21-10	Amber	-50,000	0	0	-50,000	0	0	0	0	
<b>Aspiring Communities</b>	Service Delivery Models	Review of Early Learning and Childcare service provision	SP-COM-21-12a	Green	746,538	0	0	746,538	0	0	0	0	
<b>Aspiring Communities</b>	Service Delivery Models	Sub Total	Not Applicable	Not Applicable	696,538	0	0	696,538	0	0	0	0	
<b>Total</b>	Total	Not Applicable	Not Applicable	Not Applicable	686,038	0	0	686,038	0	0	0	0	
<b>A Council for the Future</b>	Land, Property and Assets	New Ways of Working	SP-OCI-21-06	Green	-35,000	0	0	-35,000	0	0	0	0	
<b>A Council for the Future</b>	Land, Property and Assets	Sub Total	Not Applicable	Not Applicable	-35,000	0	0	-35,000	0	0	0	0	
<b>Total</b>	Total	Not Applicable	Not Applicable	Not Applicable	-35,000	0	0	-35,000	0	0	0	0	
<b>Total Savings Previously Approved</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	206,038	0	0	206,038	0	0	0	0	

Council Objective	Council Theme	Investment	Category	Reference	2023/24	2024/25	2025/26
					£	£	£
<b>Inspiring Places</b>	Charging for Services	Shewalton Landfill Income	Contractual/Unavoidable	BID-PL-22-10	140,903	0	0
<b>Inspiring Places</b>	Land, Property and Assets	Rates liability for prescribed public open spaces	Contractual/Unavoidable	BID-PL-23-16	50,000	0	0
<b>Inspiring Places</b>	Sub Total	Not Applicable	Contractual/Unavoidable	Not Applicable	190,903	0	0
<b>Inspiring Places</b>	Land, Property and Assets	Compliance Review of CCTV	National/Local Pressures	BID-PL-23-11	39,867	0	0
<b>Inspiring Places</b>	Land, Property and Assets	Road Salt for Winter Maintenance Service	National/Local Pressures	BID-PL-23-16	75,766	-75,766	0
<b>Inspiring Places</b>	Land, Property and Assets	DPE with no parking charges Budget Pressure-Council Motion 15/2/2023	National/Local Pressures	Not Applicable	466,300	0	0
<b>Inspiring Places</b>	Sub Total	Not Applicable	National/Local Pressures	Not Applicable	581,933	-75,766	0
<b>Inspiring Places</b>	Service Delivery Models	Local Energy Strategy	New National Expenditure Requirement	Not Applicable	75,000	0	0
<b>Inspiring Places</b>	Sub Total	Not Applicable	New National Expenditure Requirements	Not Applicable	75,000	0	0
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	847,836	-75,766	0
<b>Aspiring Communities</b>	Land, Property and Assets	PPP/DBFM annual indexation	Contractual/Unavoidable	BID-COM-21-01	1,678,556	804,444	404,993
<b>Aspiring Communities</b>	Transport & Travel	SPT Annual Price Revision	Contractual/Unavoidable	BID-PL-23-05	173,934	73,227	75,423
<b>Aspiring Communities</b>	Sub Total	Not Applicable	Contractual/Unavoidable		1,852,490	877,671	480,416
<b>Aspiring Communities</b>	Children, Young People and Communities	Islands Officer	National/Local Pressures	BID-PL-23-27	0	5,767	60,196
<b>Aspiring Communities</b>	Children, Young People and Communities	Additional school running costs as a result of the capital programme	National/Local Pressures	BID-PL-21-01 & 23-01	31,700	553,925	280,646
<b>Aspiring Communities</b>	Transport & Travel	Statutory Provision for Transport	National/Local Pressures	BID-PL-23-09	361,496	0	0
<b>Aspiring Communities</b>	Sub Total	Not Applicable	National/Local Pressures	Not Applicable	393,196	559,692	340,842
<b>Aspiring Communities</b>	Children, Young People and Communities	School Clothing Grants	New National Expenditure Requirements	Not Applicable	36,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	ELC Expansion	New National Expenditure Requirements	Not Applicable	-1,198,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	Free School Meals Expansion	New National Expenditure Requirements	Not Applicable	2,272,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	Removal of Music Tuition Charges	New National Expenditure Requirements	Not Applicable	283,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	Removal of Curriculum Charges	New National Expenditure Requirements	Not Applicable	201,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	Pupil Equity Fund	New National Expenditure Requirements	Not Applicable	-50,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	1 + 2 Languages	New National Expenditure Requirements	Not Applicable	-30,000	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	21/22 SNCT Pay Award	New National Expenditure Requirements	Not Applicable	870,000	0	0
<b>Aspiring Communities</b>	Sub Total	Not Applicable	New National Expenditure Requirements	Not Applicable	2,384,000	0	0
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	4,629,686	1,437,363	821,258
<b>A Council for the Future</b>	Service Delivery Models	GIS and Analytics Team Resource	National/Local Pressures	BID-CEX-22-02	13,812	0	0
<b>A Council for the Future</b>	Sub Total	Not Applicable	National/Local Pressures	Not Applicable	13,812	0	0
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	13,812	0	0
<b>Council Wide Pressures</b>	Inflation	Joint Board requisitions	Contractual/Unavoidable	Not Applicable	42,895	95,276	97,975
<b>Council Wide Pressures</b>	Inflation	22/23 Pay Award Addition	Contractual/Unavoidable	Not Applicable	5,831,113	0	0
<b>Council Wide Pressures</b>	Inflation	Reversal of NI 1.25% Employer Increase	Contractual/Unavoidable	Not Applicable	-1,179,001	0	0
<b>Council Wide Pressures</b>	Inflation	Pay Award	Contractual/Unavoidable	Not Applicable	8,061,966	9,476,970	7,617,504
<b>Council Wide Pressures</b>	Inflation	Pension Fund Auto Enrolment	Contractual/Unavoidable	Not Applicable	167,371	313,447	322,850
<b>Council Wide Pressures</b>	Inflation	NDR Revaluation	Contractual/Unavoidable	Not Applicable	226,885	226,885	226,885
<b>Council Wide Pressures</b>	Inflation	Corporate issues (energy, fuel, food, NDR)	Contractual/Unavoidable	Not Applicable	5,011,703	2,781,900	1,302,620
<b>Council Wide Pressures</b>	Sub Total	Not Applicable	Not Applicable	Not Applicable	18,162,932	12,894,478	9,567,834
<b>Council Wide Pressures</b>	Other	Loan charges	Contractual/Unavoidable	Not Applicable	1,587,001	923,000	586,000
<b>Council Wide Pressures</b>	Sub Total	Not Applicable	Not Applicable	Not Applicable	1,587,001	923,000	586,000
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	19,749,933	13,817,478	10,153,834
<b>Total Revenue Expenditure Requirements</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	25,241,267	15,179,075	10,975,092

Council Objective	Council Theme	Reference	Savings Proposal	Community Impact	Delivery Risk	2022/23	2023/24	2023/24	2024/25	2024/25	2025/26	2025/26
						Current Budget £	Proposed Saving £	Workforce Implications £	Consequential Savings £	New Saving £	Consequential Savings £	New Saving £
<b>Inspiring Places</b>	Children, Young People and Communities	SP-PL-23-02	Cessation of Food For Life accreditation	High Negative	Amber	2,469,669	-53,923	0	0	0	0	0
<b>Inspiring Places</b>	Charging for Services, Alternative Funding	SP-PL-23-08	Rent increases for Temporary furnished flats	Low Negative	Amber	4,305,840	-160,000	0	0	0	0	0
<b>Inspiring Places</b>	Land, Property and Assets	SP-PL-23-20	Office rationalisation	None	Amber	0	0	0	0	0	0	-200,000
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	Not Applicable	<b>6,775,509</b>	<b>-213,923</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-200,000</b>
<b>Aspiring Communities</b>	Service Delivery	SP-COM-23-23	Service Re design - Locality Hubs	High Negative	Amber	148,524	-40,000	0	0	0	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	SP-COM-23-02	Review Early Learning and Childcare Staffing Entitlements	High Negative	Amber	13,594,246	-129,846	-5	-81,154	0	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	SP-COM-23-03	Service Redesign of Early Learning and Childcare HQ Support Team	Low Negative	Green	1,259,007	-462,475	-10	0	0	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	SP-COM-23-04	Closure of Kilwinning Early Years Centre	Low Negative	Green	522,434	-38,769	-1	-24,231	0	0	0
<b>Aspiring Communities</b>	Children, Young People and Communities	SP-COM-23-07	Replace Cost of the School Day Budget with a new Early Intervention Fund to support the Child Poverty and Cost of Living Board	None	Green	500,000	-500,000	0	0	0	0	0
<b>Total</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	Not Applicable	<b>16,024,211</b>	<b>-1,171,090</b>	<b>-17</b>	<b>-105,385</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>A Council for the Future</b>	Other	Not Applicable	Fees & Charges Inflation	Low Negative	Green	-6,745,426	-193,752	0	-240,325		-252,342	
<b>A Council for the Future</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	Not Applicable	<b>-6,745,426</b>	<b>-193,752</b>	<b>0</b>	<b>-240,325</b>	<b>0</b>	<b>-252,342</b>	<b>0</b>
<b>Total Savings To Be Approved</b>	<b>Total</b>	Not Applicable	Not Applicable	Not Applicable	Not Applicable	<b>16,054,294</b>	<b>-1,578,765</b>	<b>-17</b>	<b>-345,710</b>	<b>0</b>	<b>-252,342</b>	<b>-200,000</b>

Directorate	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Chief Executives	16,861	68	3,035	25	1,330	1,948	853	0	0	-4,219	19,901
Communities	135,442	1,355	25,100	137	268	12,665	580	0	78	-5,346	170,279
Place	44,628	21,388	9,396	7,383	771	16,327	0	182	0	-46,663	53,413
Other Corporate Items	1,895	355	19,061	302	2,202	4,778	34,074	516	17,321	-36,624	43,880
<b>Total Expenditure</b>	<b>198,827</b>	<b>23,166</b>	<b>56,592</b>	<b>7,847</b>	<b>4,571</b>	<b>35,718</b>	<b>35,507</b>	<b>698</b>	<b>17,399</b>	<b>-92,852</b>	<b>287,473</b>
Health & Social Care Partnership											118,591
<b>Revised Total Expenditure</b>	<b>198,827</b>	<b>23,166</b>	<b>56,592</b>	<b>7,847</b>	<b>4,571</b>	<b>35,718</b>	<b>35,507</b>	<b>698</b>	<b>17,399</b>	<b>-92,852</b>	<b>406,064</b>

Funded by:	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
AEF	0	0	0	0	0	0	2,803	0	0	-339,788	-336,985
Council Tax	0	0	0	0	0	0	12,930	0	0	-78,599	-65,669
Contribution from Reserves	0	0	0	0	0	0	0	0	0	-3,410	-3,410
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,733</b>	<b>0</b>	<b>0</b>	<b>-421,797</b>	<b>-406,064</b>

Finance & Corporate Support	Transport						Other Agencies, Bodies & Persons	Transfer Payments	Other Expenditure	Capital Financing Costs	Income £000	TOTAL £000
	Employee Costs £000	Property Costs £000	Supplies & Services £000	& Plant Costs £000	Admin Costs £000							
Chief Executive's Office	190	0	1	1	3		0	0	0	0	0	195
Change Programme	8	0	0	0	0		0	0	0	0	0	8
Audit,Fraud,Safety & Insurance	851	61	31	5	22		7	0	0	0	-297	681
Corporate Procurement	1,004	0	11	2	6		108	0	0	0	-158	974
Financial Services	1,427	0	165	1	29		2	0	0	0	-173	1,450
Revenues	558	0	55	1	169		0	0	0	0	-1,289	-506
Employee Services	863	0	59	0	1		4	0	0	0	-31	895
HR & OD	673	0	21	0	26		422	0	0	0	-65	1,076
ICT	3,286	0	2,223	5	9		0	0	0	0	-239	5,284
Business Support	1,385	0	6	0	2		0	0	0	0	-135	1,258
Customer Services	2,624	0	247	2	48		1,153	853	0	0	-948	3,977
Transformation Services	691	0	9	1	1		38	0	0	0	0	740
Legal & Licensing	1,156	0	32	5	38		0	0	0	0	-735	496
Policy,Performance & Elections	447	0	20	1	12		7	0	0	0	0	488
Communications	463	0	8	1	4		0	0	0	0	-7	469
Civil Contingencies	0	0	0	0	0		60	0	0	0	0	60
Committee Services	536	6	114	0	7		59	0	0	0	-112	611
Member Services	275	0	31	0	948		88	0	0	0	-8	1,333
Information Governance	425	0	2	0	3		0	0	0	0	-21	410
<b>Total</b>	<b>16,861</b>	<b>68</b>	<b>3,035</b>	<b>25</b>	<b>1,330</b>		<b>1,948</b>	<b>853</b>	<b>0</b>	<b>0</b>	<b>-4,219</b>	<b>19,901</b>

Communities	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000	Capital Financing Costs £000	Income £000	TOTAL £000
Early Years Education	13,975	9	353	4	36	4,536	0	0	0	0	18,913
Primary Education	37,995	0	2,307	9	0	77	0	0	0	-55	40,333
Secondary Education	40,251	0	14,694	8	0	97	0	0	0	-63	54,987
Additional Support Needs	14,762	0	53	50	30	1,958	0	0	0	-267	16,586
Education - Other	3,764	156	342	10	86	1,239	580	0	78	-1,189	5,066
Attainment Challenge	0	0	0	0	0	0	0	0	0	0	0
Pupil Equity Fund	4,162	0	0	0	0	0	0	0	0	0	4,162
Facilities Management	13,626	952	6,531	22	23	10	0	0	0	-3,123	18,041
Connected Communities	6,908	238	819	34	93	4,746	0	0	0	-648	12,191
<b>Total</b>	<b>135,442</b>	<b>1,355</b>	<b>25,100</b>	<b>137</b>	<b>268</b>	<b>12,665</b>	<b>580</b>	<b>0</b>	<b>78</b>	<b>-5,346</b>	<b>170,279</b>

Place	Financial Summary											Capital Financing Costs £000	Income £000	TOTAL £000
	Employee Costs £000	Property Costs £000	Supplies & Services £000	Transport & Plant Costs £000	Admin Costs £000	Other Agencies, Bodies & Persons £000	Transfer Payments £000	Other Expenditure £000						
Directorate & Support	200	0	2	0	7	0	0	0	0	0	0	-23	187	
Building Services	9,164	113	5,623	547	11	2,152	0	0	0	0	0	-20,153	-2,542	
Property Governance	688	5	41	3	103	61	0	0	0	0	0	-908	-7	
Planning Services	775	0	101	4	21	30	0	0	0	0	0	-609	322	
Protective Services	2,012	0	59	20	15	148	0	0	0	0	0	-872	1,383	
Other Housing	4,504	2,543	122	51	56	1,943	0	104	0	0	0	-6,414	2,908	
Roads	4,569	28	2,211	31	79	1,098	0	0	0	0	0	-1,275	6,741	
Streetscene	7,204	200	351	129	21	148	0	0	0	0	0	-2,936	5,117	
Waste Resources	5,379	20	386	160	66	6,341	0	78	0	0	0	-2,725	9,705	
Economic Development	3,189	36	34	21	34	1,558	0	0	0	0	0	-514	4,360	
Growth & Investment	109	0	5	1	4	103	0	0	0	0	0	0	223	
Property Management & Investment	4,474	13,205	332	52	338	81	0	0	0	0	0	-8,698	9,784	
Energy & Sustainability	412	5,211	4	1	4	217	0	0	0	0	0	-682	5,167	
Internal Transport	1,947	28	124	6,363	11	2,448	0	0	0	0	0	-856	10,065	
<b>Total</b>	<b>44,628</b>	<b>21,388</b>	<b>9,396</b>	<b>7,383</b>	<b>771</b>	<b>16,327</b>	<b>0</b>	<b>182</b>	<b>0</b>	<b>-46,663</b>	<b>0</b>	<b>53,413</b>		

Other Corporate Services	Employee Costs		Property Costs	Supplies & Services	Transport & Plant Costs	Admin Costs	Other Agencies, Bodies & Persons	Transfer Payments	Other Expenditure	Capital Financing Costs	Income	TOTAL
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Joint Boards	0	0	0	0	0	0	3,509	0	0	0	0	3,509
Pension Costs	1,895	0	0	0	0	0	0	0	0	0	0	1,895
Loan Charges & Capital Charges	0	0	0	0	0	0	0	0	0	17,321	-80	17,241
Central Telephones	0	0	0	0	350	0	0	0	0	0	0	350
Other Corporate Items	0	0	19,061	0	1,588	0	0	0	316	0	0	20,964
Insurance	0	355	0	302	265	1,269	0	0	0	0	-2,191	0
Housing Benefit	0	0	0	0	0	0	34,074	200	0	0	-34,353	-78
<b>Total</b>	<b>1,895</b>	<b>355</b>	<b>19,061</b>	<b>302</b>	<b>2,202</b>		<b>4,778</b>	<b>34,074</b>	<b>516</b>	<b>17,321</b>	<b>-36,624</b>	<b>43,880</b>